2016 MANPOWER SURVEY REPORT OF THE TRANSPORT AND LOGISTICS INDUSTRY

二零一六年人力調查報告

運輸及物流業

Transport and Logistics Training Board

Vocational Training Council

職業訓練局

運輸及物流業訓練委員會

2016 Manpower Survey Report of Transport and Logistics Industry

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EXECUTIVE SUMMARY

Objective

The objective of the survey is to collect information on the manpower situation of the transport and logistics industry in order to project the future manpower and training needs in the near term. The fieldwork was conducted from September 2016 to January 2017. Follow-up work was completed in February 2017.

Scope of the Survey

2. By using the stratified random sampling method, 1 316 sampled establishments in the transport and logistics industry were selected. The effective response rate is 94.83%. The data presented in this report had been grossed up statistically to give an overall picture of the manpower situation of the transport and logistics industry.

3. For the 2016 survey, there were three job levels across all scopes, namely,

- (i) Managerial Level;
- (ii) Executive/Supervisory Level;
- (iii) Technical/Crafts/Operative Level.

4. Section I of this report provides detailed information on the survey scopes. Similar to the previous survey, employers were also asked to specify the preferred competency of their employees and numbers of employees requiring training in a list of competency areas. The survey questions were set with reference to the Specification of Competency Standards (SCS) of different categories in the following transport and logistics sectors under the Qualifications Framework¹:

- (i) Air Freight and Express;
- (ii) Shipping;
- (iii) Land Transport and Distribution;
- (iv) Terminals, Warehouse and Logistics Centre;
- (v) Supporting and Ancillary Services.

¹ Information of SCS can be found from the Qualifications Framework (www.hkqf.gov.hk)

Key Survey Findings

Total Number of Employees

5 The Survey revealed that in August 2016, the transport and logistics industry had a workforce of 109 406 people. The distribution of the employees is given in Table 1. Similar to the previous survey, *Trucking and Container Haulage* has the largest share of employee number which is around 39% of the total number of employees.

| Principal Line of Business | Establishments | No. of Employees | % of Total Number of Employees |
|--|----------------|---------------------|-----------------------------------|
| Warehousing Cold Storage | 793 | 8 537 | 7.80 |
| Trucking Container Haulage | 8 531 | 42 890 | 39.20 |
| Airfreight Transport Operators (including air cargo terminal) | 53 | 7 166 | 6.55 |
| Airfreight Forwarding Agents | 1 184 | 14 971 | 13.68 |
| Stevedore | 94 | 780 | 0.71 |
| Seafreight Transport Operators | 248 | 4 553 | 4.16 |
| Seafreight Forwarding Agents | 1 618 | 12 285 | 11.23 |
| Ship Management and Chartering | 189 | 1 107 | 1.01 |
| Cargo Handling Terminals (excluding air cargo terminal) | 8 | 3 085 | 2.82 |
| International Couriers | 160 | 10 187 | 9.31 |
| Other Transport Logistics Services Providers | 14 | 3 845 | 3.51 |
| Total | 12 892 | 109 406 | 100.00 |

Table 1: Number of Establishments and Employees by Principal Line of Business

Distribution of Employees by Job Levels

6. The distribution of employees according to job level is given in Table 2. The *Technician/Craftsman/Operative Level* has the largest share of employee number which is around 78% of the total number of employees in the industry.

| Job Level | No. of Employees | % of Total Number of Employees |
|--------------------------------|---------------------|-----------------------------------|
| Managerial | 9 513 | 8.70 |
| Executive/Supervisory | 14 535 | 13.29 |
| Technician/Craftsman/Operative | 85 358 | 78.02 |
| Total | 109 406 | 100.00 |

Table 2: Distribution of Employees by Job Level

Number of Vacancies at the Time of Survey

7. At the time of survey, there were 2 841 vacancies, representing around 2.60% of the existing total number of employees in the transport and logistics industry, similar to those of 2014 (2 811 vacancies). The *Trucking & Container Haulage* recorded the highest number of 1 340 vacancies which was 47.17% of the total number of vacancies. Employers also reported that there was no immediate vacancy for *Stevedoring Services* at the time of survey. Table 3 shows the distribution of vacancies in all branches.

| Branch | Number of Vacancies | % of Total Number of Vacancies |
|---|------------------------|-----------------------------------|
| Warehousing & Cold Storage | 276 | 9.71 |
| Cargo Handling Terminals | 64 | 2.25 |
| Trucking & Container Haulage | 1 340 | 47.17 |
| Air Freight Transport | 308 | 10.84 |
| Forwarding Agent | 537 | 18.90 |
| Stevedoring Services | - | - |
| Couriers (International) | 137 | 4.82 |
| Other Transport Logistics Service Providers | 134 | 4.72 |
| Sea Freight Transport | 36 | 1.27 |
| Ship Management & Chartering | 9 | 0.32 |
| Total | 2 841 | 100.00 |

Table 3: Number of Vacancies by Branch

Manpower Changes

8. The manpower had increased from 111 276 in 2014 to 112 247 at the time of survey, by 971 people (0.87%). The changes in manpower between 2014 and 2016 by branch, by job level, and by sector are summarised in Figure 1 - 3.

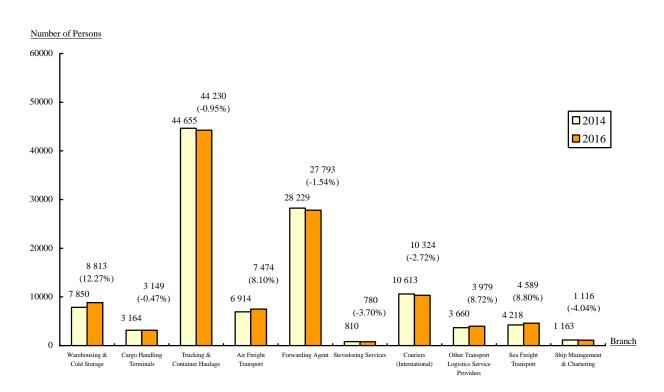
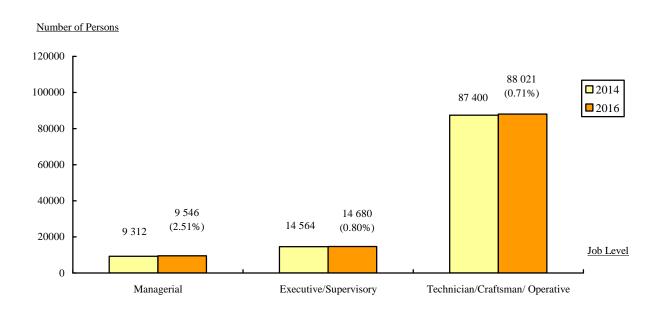


Figure 1: Manpower Changes by Branch between 2014 and 2016





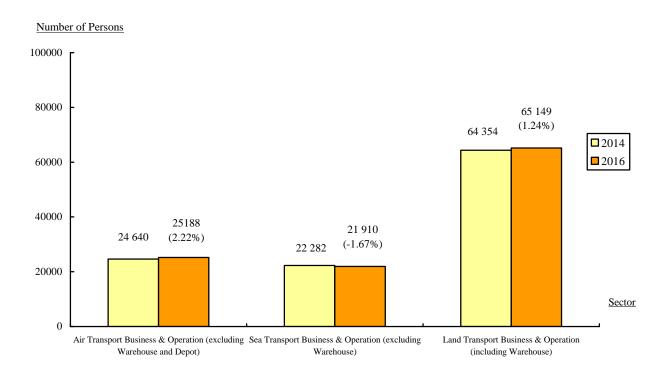


Figure 3: Manpower Changes by Sector between 2014 and 2016

Manpower Forecast by Employers

9. Employers reported that there was a total manpower of 112 247 in 2016 and they also forecasted a moderate manpower growth in 2017 (0.05%) and 2018 (0.01%). Table 4 shows the employers' manpower forecasts by job level. The figures indicate that employers tended to be neutral about the economic performance in the next 12 to 24 months.

| Job Level | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|--------------------------------|---------------------|------------------------------|------------------------------|
| Managerial | 9 546 | 9 538 | 9 539 |
| Executive/Supervisory | 14 680 | 14 670 | 14 675 |
| Technician/Craftsman/Operative | 88 021 | 88 093 | 88 098 |
| Total | 112 247 | 112 301 | 112 312 |

| Table 4: Manpo | ower Forecasts for 2017 and | d 2018 by Job Level |
|----------------|-----------------------------|---------------------|
| | | |

Training Requirements in the Coming 12 Months

10. Table 5 and 6 show the estimated training requirements of employees (in terms of man-times) in different functional areas in the next 12 months. Similar to the survey in 2014, *Cargo Transport and Handling*, and *Cargo Safety and Security* are reported the most popular areas of training during the survey period.

| | Category/I | | |
|--|----------------------------|----------|---------|
| Functional Area | Air Freight and Express | Shipping | Overall |
| Operation Management | 314 | 137 | 451 |
| Planning and Design of Logistics Solutions | 328 | 270 | 598 |
| Sales, Marketing and Customer Services | 447 | 400 | 847 |
| Cargo Transport and Handling | 3 697 | 801 | 4 498 |
| Cargo Safety and Security | 4 981 | 935 | 5 916 |
| E-Logistics | 520 | 584 | 1 104 |
| Quality Management | 480 | 120 | 600 |
| Import / Export Documentation and Procedures | 1 295 | 554 | 1 849 |
| Insurance and Legal Matters | 651 | 203 | 854 |
| Occupational Safety & Health | 3 399 | 615 | 4 014 |
| Total | 16 112 | 4 619 | 20 731 |

Table 5: Number of Employees (Man-times) Required Training by Functional Area

Table 6: Number of Employees (Man-times) Required Training by Functional Area

| | Category/Industry | | | |
|--|--|---|--|---------|
| Functional Area | Land Transport and Distribution | Warehouse and Logistics Centre | Supporting and Ancillary Services | Overall |
| Operation Management | 60 | 161 | 2 | 223 |
| Planning and Design of Logistics Solutions | 104 | 126 | 2 | 232 |
| Sales, Marketing and Customer Services | 520 | 80 | 2 | 602 |
| Cargo Transport and Handling | 3 361 | 1 148 | 32 | 4 541 |
| Cargo Safety and Security | 3 236 | 3 209 | 105 | 6 550 |
| E-Logistics | 237 | 119 | 2 | 358 |
| Quality Management | 1 386 | 268 | 4 | 1 658 |
| Import / Export Documentation | 249 | 5 | 2 | 256 |
| Insurance, Legal Matters & Compliance | 124 | 5 | 5 | 134 |
| Environmental Protection | 969 | 130 | 2 | 1 101 |
| Total | 10 246 | 5 251 | 158 | 15 655 |

11. Based on the current development and business outlook of the transport and logistics industry, the training board has estimated the turnover at different job levels due to employees leaving the industry. The wastage rate of 0.82% was adopted by the training board in calculating the training requirement for year 2017 to year 2018, and is given in Table 7.

| Job Level | Total | Range (+/- 10%) |
|--------------------------------|-------|-----------------|
| Managerial | 173 | 156 - 190 |
| Executive/Supervisory | 53 | 48 - 58 |
| Technician/Craftsman/Operative | 1 001 | 901 - 1 101 |

Recommendations

12. The information collected in the survey would enable employers, tertiary institutions, and other course providers to formulate training programmes to help practitioners plan the future manpower development and fulfill various training requirements of the transport and logistics industry. Based on the findings from the survey, the Training Board recommends measures for employers, training providers, and employees as follows:

- Employers may explore business opportunities in Belt and Road Initiative (OBOR) and China Cross-border E-commerce, such that it is also necessary to upgrade knowledge of their employees in these areas;
- Employers to provide industrial attachment places to students of full-time transport and logistics programmes with a view to facilitating students' transition from study to work, enhancing their job readiness, and employability;
- (iii) Employers to attract young talents to join and develop careers in the transport and logistics industry so as to sustain the manpower development;
- (iv) Training providers to provide courses in cargo transport/handling, cargo safety/security, and occupational safety/health for in-service practitioners;
- (v) Local tertiary institutions to develop programmes with elements of Cross-border E-commerce, and topics in finance, insurance and law to equip fresh graduates for the challenges ahead;
- (vi) Employees are encouraged to utilise existing funding schemes to enhance their skills especially the areas in (i) and (ii).

SECTION I

INTRODUCTION

The Training Board

1.1 The Transport and Logistics Training Board (the Training Board) (formerly known as Transport Logistics Training Board) is required, among other duties, to assess the manpower and training needs of the transport and logistics industry and to recommend measures to the VTC meeting the demand for trained personnel. Its memberships and terms of reference are given in **Appendix 1** and **Appendix 2** respectively.

The Manpower Survey

1.2 The Training Board conducted a manpower survey of the transport and logistics industry by forming a Working Party on the 2016 Manpower Survey (Working Party). The Working Party was formed to oversee the process of selecting the sample, questionnaire design, data analysis and reporting. Membership of the Working Party is given in **Appendix 3**. External industry experts were invited to express their views on the survey findings. The list of external industry experts is given in **Appendix 4**. In addition, the Census and Statistic Department provided assistance in conducting the fieldwork.

- 1.3 The main objectives of the survey were to:
 - (i) assess the manpower situation of the industry at the time of survey;
 - (ii) forecast the numbers of employees in August 2017 and August 2018;
 - (iii) estimate the training needs of the employees;
 - (iv) recommend direction and strategy for the employers and training providers.

1.4 The survey findings serve as a useful reference for employers in manpower planning. It also provides useful information to other stakeholders of the transport and logistics industry, which included trade organisations, labour unions, and training providers to formulate courses to satisfy the identified training requirements.

Scope and Coverage of the Survey

1.5 The sampling frame of this survey covered transport and logistics firms and other companies which have business in transport and logistics sectors. Similar to the 2014 survey, 10 branches were included in the 2016 survey. The survey covered organisations in the following three sectors:

- (i) Sea Transport (Excluding Warehouse)
- (ii) Land Transport (Including Warehouse)
- (iii) Air Transport Business & Operation
 - (excluding Warehouse and Depot)
- 1.6 The 10 branches of the transport and logistics industry surveyed were:
 - (i) Warehousing & Cold Storage
 - (ii) Cargo Handling Terminals
 - (iii) Trucking & Container Haulage
 - (iv) Air Freight Transport
 - (v) Forwarding Agents
 - (vi) Stevedoring Services
 - (vii) Couriers (International)
 - (viii) Other Transport Logistics Services Providers
 - (ix) Sea Freight Transport
 - (x) Ship Management & Chartering
- 1.7 The six scopes of the transport and logistics industry surveyed were:
 - (i) Business Management, Strategic Planning
 - (ii) Fleet Operation and Management
 - (iii) Sales and Customer Services
 - (iv) Frontline Cargo Operation
 - (v) Technical/Engineering Support
 - (vi) Other Supporting Services

Method of Sampling

1.8 This survey adopted mainly the Hong Kong Standard Industrial Classification (HSIC) in deciding the sampling frame, and supplemented by other relevant means. The HSIC Scheme is a three-tier system managed by the Census & Statistics Department (C&SD). Details of the classification for each sector in this survey are shown in **Appendix 5**.

1.9 A stratified random sampling method was adopted to select 1,316 samples out of 16,028 establishments in the HSICs. The branches covered in the survey and the sample sizes are shown below while detailed sampling breakdown by each branch is given in **Appendix 6**.

| Branch | | Sampl Size |
|--------|--|---------------|
| (i) | <u>Warehousing & Cold Storage</u> General Cargo Warehouses & Other Storage Services (HSIC 5212) Cold Storage (HSIC 5211) Packing and Crating Services & Cargo Inspection, sampling and weighting services (HSIC 522904, 522905) | 189 |
| (ii) | Cargo Handling Terminals 4. Cargo Handling Terminals (HSIC 522201) | 8 |
| (iii) | <u>Trucking & Container Haulage</u> Land Freight Transport by Good Vehicles and Land Freight Transport, n.e.c. (HSIC 4927, 522103, 522903) Haulage of Containers & Container Leasing (HSIC 4928, 522204) Supplementary Samples* - Large Vehicle Fleet Owner Companies | 479 |
| (iv) | <u>Air Freight Transport</u> 8. Airline Companies and Supporting Services to Air Transport (HSIC 5101, 5223, 510202) | 45 |
| (v) | <u>Forwarding Agents</u> 9. Air Cargo Forwarding Services (HSIC 522901) 10. Sea Cargo Forwarding Services (HSIC 522902) | 241 |
| (vi) | <u>Stevedoring Services</u> 11. Stevedore and Supporting Services to Water Transport, not otherwise classified (HSIC 522202) | 49 |
| (vii) | Couriers (International) 12. Couriers (International) (HSIC 5321) | 44 |
| (viii) | <u>Other Transport Logistics Services Providers</u> 13. Supplementary Samples (company level) - Other Transport Logistics Services Providers | 17 |
| (ix) | <u>Sea Freight Transport</u> 14. Ship Agents & Managers (HSIC 5011, 5012) 15. Operators of Sea - Going Vessels (HSIC 5014) | 95 |
| (x) | <u>Ship Management & Chartering</u> 16. Ship Owners of Sea - Going Vessels (HSIC 501302, 501502) 17. Shipbrokers (HSIC 522906) 18. Inland Freight Water Transport (HSIC 5022) | 149 |
| | Total | 1 316 |

Data Collection Period

1.10 A set of survey documents including questionnaire, explanatory notes and list of principal jobs were mailed to the 1 316 establishments one week before the fieldwork beginning on 1 September 2016. The reference date of the manpower data was fixed on 15 August 2016. During the survey period, fieldworkers from C&SD contacted the establishments in assisting the completion of the questionnaires. The fieldwork was completed in January 2017.

Survey Document

1.11 The survey document (**Appendix 14**) was sent to the sampled companies with respect to their branches of business for job matching one week before the fieldwork. The completed questionnaires were checked, and where necessary, verified with the respondents before being processed by the C&SD. The survey data were scaled up by appropriate factors to reflect the overall manpower situation of the transport and logistics industry.

Response Rate

1.12 Of the 1 316 sampled establishments, 826 completed the questionnaires and 45 refused to answer the questionnaires. The remaining 445 establishments had either moved, closed and could not be traced, or no longer engaged in the trade. As a result, the effective response rate² of the survey was 94.83%. The detailed analysis of responses is shown below.

| Result | Total | % |
|--|-------|--------|
| Closed | 25 | 1.90 |
| Merged with other establishment | 11 | 0.84 |
| Moved, address cannot be located/untraceable | 34 | 2.58 |
| Non-contact | 190 | 14.44 |
| Not engaged in specific trade | 27 | 2.05 |
| No technical manpower | 36 | 2.74 |
| Not yet start operation | 4 | 0.30 |
| Partial response | 25 | 1.90 |
| Refusal | 45 | 3.42 |
| Registered office/Corresponding address | 28 | 2.13 |
| Response | 801 | 60.87 |
| Temporarily ceased | 90 | 6.84 |
| Total | 1 316 | 100.00 |

² Effective response rate is calculated by the sum of "Response" and "Partial Response" divided by this sum plus "Refusal"

Exclusion of Samples

1.13 The HSIC relies on the declaration by the companies in their business and operations. It was known that some companies in the capacity of sub-contractors had employees working in the transport and logistics industry for some reasons they did not declare their businesses and operations as transport and logistics. As a result, these companies would be out of the scope of this survey.

Presentation of Survey Findings

1.14 The methodology and coverage of the survey are introduced in Section I, a summary of the key survey findings and their analyses are presented in Section II, followed by the conclusions and recommendations in Section III.

Rounding of Figures

1.15 There could be a slight discrepancy between the sum of individual items and the corresponding total as shown in the tables in this report due to rounding. Figures may not add up to their totals due to rounding.

Release of the Survey Findings

1.16 This survey report presents all the findings of the survey. This report is also available for download at:

http://www.vtc.edu.hk/html/en/about/train_publications3806.html

Acknowledgements

1.17 The Training Board wishes to express its gratitude to those surveyed establishments who provided valuable information required for the survey. The Training Board also appreciates to the contribution of the Working Party on 2016 Manpower Survey, in particular, the industry experts who provided insights to the survey findings. Last but not least, the Training Board wishes to extend its appreciation to those organisations and individuals for their cooperation and assistance with the survey.

SECTION II

SUMMARY OF SURVEY FINDINGS

Introduction

2.1 The information collected was handled in strict confidence and would be published only in the form of statistical summaries without reference to individual establishments. This section presents the key statistics of the survey findings. For other findings, please refer to **Appendix 13**.

Definition of Terms

2.2 Some major terms adopted in this survey are defined in **Appendix 14**.

Establishments in the Industry

2.3 The distribution of establishments of the industry is shown in Table 2.1. The survey revealed that in August 2016, 12 892 establishments were found in the ten branches. A slight decrease by 5 establishments when compared with those of 2014.

| Branch | No. of Establishments |
|---|-----------------------|
| Warehousing & Cold Storage | 793 |
| Cargo Handling Terminals | 8 |
| Trucking & Container Haulage | 8 531 |
| Air Freight Transport | 53 |
| Forwarding Agents | 2 802 |
| Stevedoring Services | 94 |
| Couriers (International) | 160 |
| Other Transport Logistics Service Providers | 14 |
| Sea Freight Transport | 248 |
| Ship Management & Chartering | 189 |
| Total | 12 892 |

Table 2.1: Distribution of Establishments

Number of Employees

2.4 Employers reported that in August 2016, a total of 109 406 people were engaged in transport and logistics organisations. 9 513 (8.70%) were *Managerial Level* staff, 14 535 (13.29%) were *Executive/Supervisory Level* staff, while 85 358 (78.02%) were *Technician/Craftsman/Operative Level* staff.

2.5 The survey revealed that at the time of survey, 24 561 (22.45%) employees were engaged in the principal jobs of *air transport sector*, 21 520 (19.68%) employees in the *Sea Transport Sector*, while 63 325 (57.88%) employees were engaged in the *Land Transport Sector*. Among the three sectors, *Land Transport Sector* has the largest number of employees.

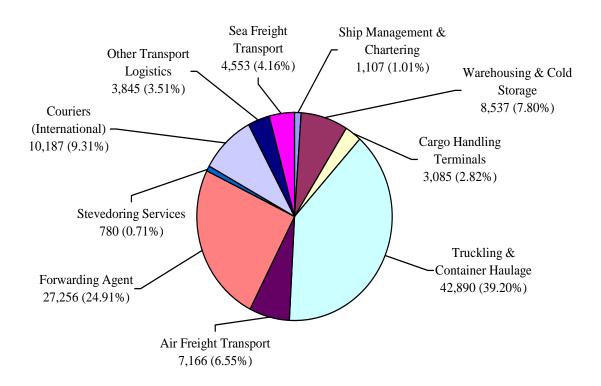
2.6 The detailed distribution of employees by branch, by job level and by sector is shown in Table 2.2 and Figure 2.1 - 2.3.

| Branch | Job Level | Air Transport | Sea Transport | Land Transport | Total |
|----------------|--------------------------------|------------------|------------------|-------------------|--------|
| Warehousing & | Managerial | - | - | 483 | 483 |
| Cold Storage | Executive/Supervisory | - | - | 995 | 995 |
| | Technician/Craftsman/Operative | - | - | 7 059 | 7 059 |
| | Sub-total | - | - | 8 537 | 8 537 |
| Cargo Handling | Managerial | - | 159 | - | 159 |
| Terminals | Executive/Supervisory | - | 420 | - | 420 |
| | Technician/Craftsman/Operative | - | 2 506 | - | 2 506 |
| | Sub-total | - | 3 085 | - | 3 085 |
| Trucking & | Managerial | - | - | 1 578 | 1 578 |
| Container | Executive/Supervisory | - | - | 3 681 | 3 681 |
| Haulage | Technician/Craftsman/Operative | - | - | 37 631 | 37 631 |
| | Sub-total | - | - | 42 890 | 42 890 |
| Air Freight | Managerial | 425 | - | - | 425 |
| Transport | Executive/Supervisory | 1 300 | - | - | 1 300 |
| | Technician/Craftsman/Operative | 5 441 | - | - | 5 441 |
| | Sub-total | 7 166 | - | - | 7 166 |
| Forwarding | Managerial | 2 330 | 2 279 | 130 | 4 739 |
| Agents | Executive/Supervisory | 2 565 | 2 353 | 290 | 5 208 |
| | Technician/Craftsman/Operative | 8 295 | 7 423 | 1 591 | 17 309 |
| | Sub-total | 13 190 | 12 055 | 2 011 | 27 256 |
| Stevedoring | Managerial | - | 56 | 7 | 63 |
| Services | Executive/Supervisory | - | 58 | - | 58 |
| | Technician/Craftsman/Operative | - | 606 | 53 | 659 |
| | Sub-total | - | 720 | 60 | 780 |

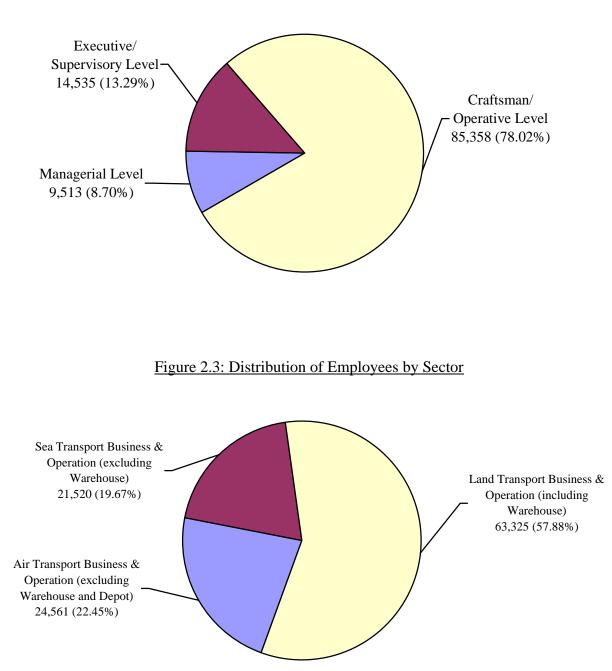
Table 2.2: Number of Employees by Branch, by Job Level and by Sector

| Branch | Job Level | Air Transport | Sea Transport | Land Transport | Total |
|----------------------|--------------------------------|------------------|------------------|-------------------|---------|
| Couriers | Managerial | 443 | - | 194 | 637 |
| (International) | Executive/Supervisory | 708 | - | 388 | 1 096 |
| | Technician/Craftsman/Operative | 3 054 | - | 5 400 | 8 454 |
| | Sub-total | 4 205 | - | 5 982 | 10 187 |
| Other Transport | Managerial | - | - | 93 | 93 |
| Logistics Service | Executive/Supervisory | - | - | 178 | 178 |
| Providers | Technician/Craftsman/Operative | - | - | 3 574 | 3 574 |
| | Sub-total | - | - | 3 845 | 3 845 |
| Sea Freight | Managerial | - | 1 061 | - | 1 061 |
| Transport | Executive/Supervisory | - | 1 365 | - | 1 365 |
| | Technician/Craftsman/Operative | - | 2 127 | - | 2 127 |
| | Sub-total | - | 4 553 | - | 4 553 |
| Ship | Managerial | - | 275 | - | 275 |
| Management | Executive/Supervisory | - | 234 | - | 234 |
| & Chartering | Technician/Craftsman/Operative | - | 598 | - | 598 |
| | Sub-total | - | 1 107 | - | 1 107 |
| All Branches | Managerial | 3 198 | 3 830 | 2 485 | 9 513 |
| | Executive/Supervisory | 4 573 | 4 4 3 0 | 5 532 | 14 535 |
| | Technician/Craftsman/Operative | 16 790 | 13 260 | 55 308 | 85 358 |
| | Total | 24 561 | 21 520 | 63 325 | 109 406 |

Figure 2.1: Distribution of Employees by Branch







2.7 The number of employees by branch and by scope is given in Table 2.3. *Frontline Cargo Operation Branch* has the biggest share, which was 74.25% of the total number of employees in the industry. *Sales & Customer Service Branch* was at the second place with about 16.78% and *Business Management, Strategic Planning Branch* came in the third place with 3.69% share. *Technical/Engineering Support* and *Fleet Operation & Management Branch* came fourth and fifth with 3.57% and 1.71% share respectively. In fact, the order has not changed since the 2012 survey.

| | Scope | | | | | | |
|--|--|-------|--------------------------------|---------------------------------|--------------------------------------|---------|--|
| Branch | Business Management, Strategic Planning | | Sales & Customer Service | Frontline Cargo Operation | Technical/ Engineering Support | Overall | |
| Warehousing & Cold Storage | 181 | - | 778 | 7 485 | 93 | 8 537 | |
| Cargo Handling Terminals | 73 | - | 119 | 2 213 | 680 | 3 085 | |
| Trucking & Container Haulage | 658 | 254 | 3 481 | 37 365 | 1 132 | 42 890 | |
| Air Freight Transport | 267 | 134 | 790 | 5 333 | 642 | 7 166 | |
| Forwarding Agents | 2 057 | 411 | 9 246 | 15 518 | 24 | 27 256 | |
| Stevedoring Services | 32 | 32 | 64 | 641 | 11 | 780 | |
| Couriers (International) | 194 | 146 | 1 835 | 7 958 | 54 | 10 187 | |
| Other Transport Logistics Service Providers | 5 | 22 | 19 | 3 485 | 314 | 3 845 | |
| Sea Freight Transport | 473 | 693 | 1 674 | 774 | 939 | 4 553 | |
| Ship Management & Chartering | 98 | 182 | 348 | 465 | 14 | 1 107 | |
| Total | 4 038 | 1 874 | 18 354 | 81 237 | 3 903 | 109 406 | |

Table 2.3: Number of Employees by Branch and by Scope

Number of Job Vacancies

2.8 Employers reported a total of 2 841 vacancies, amounting to 2.53% of the total manpower. The *Trucking & Container Haulage Branch* recorded the biggest number of 1 340. The survey also revealed that there was no immediate vacancy for *Stevedoring Services Branch* at the time of fieldwork. The distribution of vacancies by branch is given in Table 2.4.

| Branch | No. of Vacancies | % Vacancies of Total Manpower |
|---|---------------------|----------------------------------|
| Warehousing & Cold Storage | 276 | 0.25 |
| Cargo Handling Terminals | 64 | 0.06 |
| Trucking & Container Haulage | 1 340 | 1.19 |
| Air Freight Transport | 308 | 0.27 |
| Forwarding Agents | 537 | 0.48 |
| Stevedoring Services | - | - |
| Couriers (International) | 137 | 0.12 |
| Other Transport Logistics Service Providers | 134 | 0.12 |
| Sea Freight Transport | 36 | 0.03 |
| Ship Management & Chartering | 9 | 0.01 |
| Total | 2 841 | 2.53 |

Table 2.4: Number of Vacancies by Branch

2.9 The distribution of vacancies by job level is shown in Table 2.5. The highest number of vacancies was in the *Technician/Craftsman/Operative level* with 2.37% of the total vacancy.

| Job Level | No. of Vacancies | Percentage of Vacancies over Total Manpower |
|--------------------------------|---------------------|---|
| Managerial | 33 | 0.03 |
| Executive/Supervisory | 145 | 0.13 |
| Technician/Craftsman/Operative | 2 663 | 2.37 |
| Total | 2 841 | 2.53 |

Table 2.5: Number of Vacancies by Job Level

Age Distribution of Employees in Technician/Craftsman/Operative Level

2.10 In this survey, the employers were asked the age information for the *Technician/Craftsman/Operative Level*. About 57% of the employees were under age 50, which was higher than that of the 2014 survey. The distribution of employees in *Technician/Craftsman/Operative Level* by average age range is given in Table 2.6.

| Table 2.6: Age Range | distribution of T | Technician/Craf | tsman/Oper | rative Level |
|----------------------|-------------------|-----------------|------------|--------------|
| | | | - | |

| Job Level | Age 40 or below | Age 41-50 Age 51-55 | | Age 56-60 | Age 61 or above | Unspecified | Total |
|--|--------------------|---------------------|-------------------|------------------|--------------------|--------------------|---------------------|
| Technician/ Craftsman/ Operative | 31 487 (36.89%) | 16 823 (19.71%) | 9 610 (11.26%) | 3 305 (3.87%) | 2 440 (2.86%) | 21 693 (25.41%) | 85 358 (100.00%) |

Note: Figures in brackets denote the percentage share of the total

2.11 There are eleven principal lines of business in this survey. Table 2.7 gives another angle in looking at the situation of age range distribution by principal line of business at the time of survey. The survey revealed that around 70% of the employees were under age 40 in the *International Couriers Branch* which was the branch with the youngest generation employees.

| Table 2.7: Age Range distribution of Technician/Craftsman/Operative Level by |
|--|
| Principal Line of Business |

| Principal Line of Business | | 40 or w (%) | Age 41 | -50 (%) | Age 5 | 1-55 (%) | Age 5 | 6-60 (%) | | e 61 or ve (%) | Unsp | pecified | Ov | verall |
|---|--------|----------------|--------|---------|-------|----------|-------|----------|---------|-------------------|--------|----------|--------|----------|
| Warehousing Cold Storage | 3 687 | (52.23) | 1 007 | (14.27) | 659 | (9.34) | 227 | (3.22%) | 141 | (2.00%) | 1 338 | (18.95%) | 7 059 | (8.27) |
| Trucking Container Haulage | 10 399 | (27.63) | 9 679 | (25.72) | 7 167 | (19.05) | 2 642 | (7.02%) | 1 928 | (5.12%) | 5 816 | (15.46%) | 37 631 | (44.09) |
| Airfreight Transport Operators (including air cargo terminal) | 1 258 | (23.12) | 536 | (9.85) | 295 | (5.42) | 179 | (3.29) | 48 | (0.88) | 3 125 | (57.43) | 5 441 | (6.37) |
| Airfreight Forwarding Agents | 5 430 | (56.44) | 1 643 | (17.08) | 311 | (3.23) | 45 | (0.47) | 5 | (0.05) | 2 186 | (22.72) | 9 620 | (11.27) |
| Stevedore | 126 | (19.12) | 241 | (36.57) | 187 | (28.38) | 52 | (7.89) | 3 | (0.46) | 50 | (7.59) | 659 | (0.77) |
| Seafreight Transport Operators | 689 | (32.39) | 588 | (27.64) | 71 | (3.34) | 28 | (1.32) | 20 | (0.94) | 731 | (34.37) | 2 127 | (2.49) |
| Seafreight Forwarding Agents | 3 731 | (48.52) | 1 429 | (18.58) | 731 | (9.51) | 82 | (1.07) | 233 | (3.03) | 1 483 | (19.29) | 7 689 | (9.01) |
| Ship Management and Chartering | 168 | (28.09) | 183 | (30.60) | 46 | (7.69) | 24 | (4.01) | 26 | (4.35) | 151 | (25.25) | 598 | (0.70) |
| Cargo Handling Terminals (excluding air cargo terminal) | 67 | (2.67) | 212 | (8.46) | 19 | (0.76) | 6 | (0.24) | 2 | (0.08) | 2 200 | (87.79) | 2 506 | (2.94) |
| International Couriers | 5 921 | (70.04) | 1 288 | (15.24) | 120 | (1.42) | 20 | (0.24) | 34 | (0.40) | 1 071 | (12.67) | 8 454 | (9.90) |
| Other Transport Logistics Services Providers | 11 | (0.31) | 17 | (0.48) | 4 | (0.11) | - | - | - | - | 3 542 | (99.10) | 3 574 | (4.19) |
| Total | 31 487 | (36.89) | 16 823 | (19.71) | 9 610 | (11.26) | 3 305 | (3.87) | 2 4 4 0 | (2.86) | 21 693 | (25.41) | 85 358 | (100.00) |

Note: Figures in brackets denote the percentage share of the total

Manpower Situation in 2016

2.12 The manpower situations of different sectors in August 2016 were addressed in the manpower survey. A comparison of manpower situation at the time of survey is shown in Table 2.8.

| | | | Sector | | | | |
|-----------------------------------|--------------------------------|---|--|--|---------|--|--|
| Branch | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Warehouse) | Overall | | |
| Warehousing | Managerial | - | - | 483 | 483 | | |
| & Cold | Executive/Supervisory | - | - | 1 003 | 1 003 | | |
| Storage | Technician/Craftsman/Operative | - | - | 7 327 | 7 327 | | |
| | Sub-total | - | - | 8 813 | 8 813 | | |
| Cargo | Managerial | - | 159 | - | 159 | | |
| Handling | Executive/Supervisory | - | 431 | - | 431 | | |
| Terminals | Technician/Craftsman/Operative | - | 2 559 | - | 2 559 | | |
| | Sub-total | - | 3 149 | _ | 3 149 | | |
| Trucking & | Managerial | - | - | 1 583 | 1 583 | | |
| Container | Executive/Supervisory | - | - | 3 685 | 3 685 | | |
| Haulage | Technician/Craftsman/Operative | - | - | 38 962 | 38 962 | | |
| | Sub-total | - | - | 44 230 | 44 230 | | |
| Air Freight | Managerial | 445 | - | - | 445 | | |
| Transport | Executive/Supervisory | 1 372 | - | - | 1 372 | | |
| | Technician/Craftsman/Operative | 5 657 | - | - | 5 657 | | |
| | Sub-total | 7 474 | - | - | 7 474 | | |
| Forwarding | Managerial | 2 332 | 2 279 | 130 | 4 741 | | |
| Agent | Executive/Supervisory | 2 572 | 2 377 | 290 | 5 239 | | |
| | Technician/Craftsman/Operative | 8 538 | 7 680 | 1 595 | 17 813 | | |
| | Sub-total | 13 442 | 12 336 | 2 015 | 27 793 | | |
| Stevedoring | Managerial | - | 56 | 7 | 63 | | |
| Services | Executive/Supervisory | - | 58 | - | 58 | | |
| | Technician/Craftsman/Operative | - | 606 | 53 | 659 | | |
| | Sub-total | - | 720 | 60 | 780 | | |
| Couriers | Managerial | 446 | - | 194 | 640 | | |
| (International) | Executive/Supervisory | 711 | - | 388 | 1 099 | | |
| | Technician/Craftsman/Operative | 3 115 | - | 5 470 | 8 585 | | |
| | Sub-total | 4 272 | - | 6 052 | 10 324 | | |
| Other | Managerial | - | - | 93 | 93 | | |
| Transport | Executive/Supervisory | - | - | 178 | 178 | | |
| Logistics Service Providers | Technician/Craftsman/Operative | - | - | 3 708 | 3 708 | | |
| | Sub-total | - | - | 3 979 | 3 979 | | |

Table 2.8: Total Manpower in 2016 by Branch by Job Level and by Sector

| | | | Sector | | | |
|--------------|--------------------------------|---|---|--------|---------|--|
| Branch | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Operation excludingOperation (excluding Warehouse) | | Overall | |
| Sea Freight | Managerial | - | 1 063 | - | 1 063 | |
| Transport | Executive/Supervisory | - | 1 379 | - | 1 379 | |
| | Technician/Craftsman/Operative | - | 2 147 | - | 2 147 | |
| | Sub-total | - | 4 589 | - | 4 589 | |
| Ship | Managerial | - | 276 | - | 276 | |
| Management | Executive/Supervisory | - | 236 | - | 236 | |
| & Chartering | Technician/Craftsman/Operative | - | 604 | - | 604 | |
| | Sub-total | - | 1 116 | - | 1 116 | |
| All Branches | Managerial | 3 223 | 3 833 | 2 490 | 9 546 | |
| | Executive/Supervisory | 4 655 | 4 481 | 5 544 | 14 680 | |
| | Technician/Craftsman/Operative | 17 310 | 13 596 | 57 115 | 88 021 | |
| | Total | 25 188 | 21 910 | 65 149 | 112 247 | |

Manpower Forecast and Comparison for 2016, 2017 and 2018

2.13 Employers had also forecasted a moderate growth of 54 persons in 2017, or 0.05% increase of the total manpower in 2016. The figures might indicate that employers tended to be moderate about the economic performance in the next 12 to 24 months, and would increase manpower to cope with business activities in the future. The Training Board considered that the employers' two-years forecast, at the date of survey on the manpower in the following 24 months, was a realistic estimate from the transport and logistics industry. The distribution of forecasted manpower by branch is summarised in Tables 2.9.

| Branch | Job Level | Manpower in 2016 | | power st in 2017 | Manpower Forecast in 2018 | | |
|------------------------|--------------------------------|---------------------|--------|---------------------|------------------------------|---------|--|
| Warehousing & | Managerial | 483 | 481 | (-0.41) | 481 | - | |
| Cold Storage | Executive/Supervisory | 1 003 | 1 002 | (-0.10) | 1 002 | - | |
| | Technician/Craftsman/Operative | 7 327 | 7 322 | (-0.07) | 7 326 | (0.05) | |
| | Sub-total | 8 813 | 8 805 | (-0.09) | 8 809 | (0.05) | |
| Cargo Handling | Managerial | 159 | 159 | - | 159 | - | |
| Terminals | Executive/Supervisory | 431 | 429 | (-0.46) | 429 | - | |
| | Technician/Craftsman/Operative | 2 559 | 2 613 | (2.11) | 2 613 | - | |
| | Sub-total | 3 149 | 3 201 | (1.65) | 3 201 | - | |
| Trucking & | Managerial | 1 583 | 1 576 | (-0.44) | 1 575 | (-0.06) | |
| Container Haulage | Executive/Supervisory | 3 685 | 3 682 | (-0.08) | 3 682 | - | |
| | Technician/Craftsman/Operative | 38 962 | 38 955 | (-0.02) | 38 950 | (-0.01) | |
| | Sub-total | 44 230 | 44 213 | (-0.04) | 44 207 | (-0.01) | |
| Air Freight Managerial | | 445 | 445 | - | 445 | - | |
| Transport | Executive/Supervisory | 1 372 | 1 372 | - | 1 372 | - | |
| | Technician/Craftsman/Operative | 5 657 | 5 657 | - | 5 657 | - | |
| Sub-to | | 7 474 | 7 474 | - | 7 474 | - | |
| Forwarding | Managerial | 4 741 | 4 741 | - | 4 741 | - | |
| Agent | Executive/Supervisory | 5 239 | 5 238 | (-0.02) | 5 241 | (0.06) | |
| | Technician/Craftsman/Operative | 17 813 | 17 755 | (-0.33) | 17 773 | (0.10) | |
| | Sub-total | 27 793 | 27 734 | (-0.21) | 27 755 | (0.08) | |
| Stevedoring | Managerial | 63 | 63 | - | 63 | - | |
| Services | Executive/Supervisory | 58 | 58 | - | 58 | - | |
| | Technician/Craftsman/Operative | 659 | 657 | (-0.30) | 657 | - | |
| | Sub-total | 780 | 778 | (-0.26) | 778 | - | |
| Couriers | Managerial | 640 | 640 | - | 640 | - | |
| (International) | Executive/Supervisory | 1 099 | 1 099 | - | 1 099 | - | |
| | Technician/Craftsman/Operative | 8 585 | 8 686 | (1.18) | 8 686 | - | |
| | Sub-total | 10 324 | 10 425 | (0.98) | 10 425 | - | |
| Other Transport | Managerial | 93 | 93 | - | 93 | - | |
| Logistics Service | Executive/Supervisory | 178 | 178 | - | 178 | - | |
| Providers | Technician/Craftsman/Operative | 3 708 | 3 704 | (-0.11) | 3 704 | _ | |
| | Sub-total | 3 979 | 3 975 | (-0.10) | 3 975 | - | |

Table 2.9: Manpower Forecast for 2017 & 2018 by Branch and by Job Level

| Branch | Job Level | Manpower in 2016 | | power t in 2017 | Manp Forecast | |
|---|--------------------------------|---------------------|---------|--------------------|------------------|---------|
| Sea Freight | Managerial | 1 063 | 1 063 | - | 1 063 | - |
| Transport | Executive/Supervisory | 1 379 | 1 379 | - | 1 379 | - |
| | Technician/Craftsman/Operative | 2 147 | 2 147 | - | 2 147 | - |
| | Sub-total | 4 589 | 4 589 | - | 4 589 | - |
| Ship | Managerial | 276 | 277 | (0.36) | 279 | (0.72) |
| Management & Chartering | Executive/Supervisory | | 233 | (-1.27) | 235 | (0.86) |
| | Technician/Craftsman/Operative | 604 | 597 | (-1.16) | 585 | (-2.01) |
| | Sub-total | | 1 107 | (-0.81) | 1 099 | (-0.72) |
| All Branches | Managerial | 9 546 | 9 538 | (-0.08) | 9 539 | (0.01) |
| Executive/Supervisory Technician/Craftsman/Operative | | 14 680 | 14 670 | (-0.07) | 14 675 | (0.03) |
| | | 88 021 | 88 093 | (0.08) | 88 098 | (0.01) |
| | Total | 112 247 | 112 301 | (0.05) | 112 312 | (0.01) |

Note: Figures in brackets denote the percentage change compared with previous year

2.14 The manpower changes of employees by branch and job level over the 2-year period are summarised in Table 2.10 below.

| Table 2.10: Manp | power Forecast for 2017 and 2018 | 3 b | y Branch by | y Sector |
|------------------|----------------------------------|-----|-------------|----------|
| | | | | |

| Branch | Sector | Manpower in 2016 | | power st in 2017 | Manp Forecas | |
|-------------------------------|---|---------------------|--------|---------------------|-----------------|---------|
| Warehousing & Cold Storage | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - |
| | Sea Transport Business & Operation (excluding Warehouse) | - | - | - | - | - |
| | Land Transport Business & Operation (including Warehouse) | 8 813 | 8 805 | (-0.09) | 8 809 | (0.05) |
| | Sub-total | 8 813 | 8 805 | (-0.09) | 8 809 | (0.05) |
| Cargo Handling Terminals | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - |
| | Sea Transport Business & Operation (excluding Warehouse) | 3 149 | 3 201 | (1.65) | 3 201 | - |
| | Land Transport Business & Operation (including Warehouse) | - | - | - | - | - |
| | Sub-total | 3 149 | 3 201 | (1.65) | 3 201 | - |
| Trucking & Container | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - |
| Haulage | Sea Transport Business & Operation (excluding Warehouse) | - | - | - | - | - |
| | Land Transport Business & Operation (including Warehouse) | 44 230 | 44 213 | (-0.04) | 44 207 | (-0.01) |
| | Sub-total | 44 230 | 44 213 | (-0.04%) | 44 207 | (-0.01) |

| Branch | Sector | Manpower in 2016 | | power t in 2017 | Manpower Forecast in 2018 | | |
|--|---|---------------------|--------|--------------------|------------------------------|---------|--|
| Air Freight Transport | Air Transport Business & Operation (excluding Warehouse and Depot) | 7 474 | 7 474 | - | 7 474 | - | |
| | Sea Transport Business & Operation (excluding Warehouse) | - | - | - | - | - | |
| | Land Transport Business & Operation (including Warehouse) | - | - | - | - | - | |
| | Sub-total | 7 474 | 7 474 | - | 7 474 | - | |
| Forwarding Agent | Air Transport Business & Operation (excluding Warehouse and Depot) | 13 442 | 13 429 | (-0.10) | 13 447 | (0.13) | |
| | Sea Transport Business & Operation (excluding Warehouse) | 12 336 | 12 290 | (-0.37) | 12 293 | (0.02) | |
| | Land Transport Business & Operation (including Warehouse) | 2 015 | 2 015 | - | 2 015 | - | |
| | Sub-total | 27 793 | 27 734 | (-0.21) | 27 755 | (0.08) | |
| Stevedoring Services | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - | |
| | Sea Transport Business & Operation (excluding Warehouse) | 720 | 718 | (-0.28) | 718 | - | |
| | Land Transport Business & Operation (including Warehouse) | 60 | 60 | - | 60 | - | |
| | Sub-total | 780 | 778 | (-0.26) | 778 | - | |
| Couriers Air Transport Business & Operation (International) (excluding Warehouse and Depot) | | 4 272 | 4 278 | (0.14) | 4 278 | - | |
| | Sea Transport Business & Operation (excluding Warehouse) | | - | - | - | - | |
| | Land Transport Business & Operation (including Warehouse) | 6 052 | 6 147 | (1.57) | 6 147 | - | |
| | Sub-total | 10 324 | 10 425 | (0.98) | 10 425 | - | |
| Logistics | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - | |
| Service Providers | Sea Transport Business & Operation (excluding Warehouse) | - | - | - | - | - | |
| | Land Transport Business & Operation (including Warehouse) | 3 979 | 3 975 | (-0.10) | 3 975 | - | |
| | Sub-total | 3 979 | 3 975 | (-0.10) | 3 975 | - | |
| Sea Freight Transport | Air Transport Business & Operation (excluding Warehouse and Depot) | - | - | - | - | - | |
| | Sea Transport Business & Operation (excluding Warehouse) | 4 589 | 4 589 | - | 4 589 | - | |
| | Land Transport Business & Operation (including Warehouse) | - | - | - | - | - | |
| | Sub-total | 4 589 | 4 589 | - | 4 589 | - | |
| Ship Management & | agement & (excluding Warehouse and Depot) | | - | - | - | - | |
| Chartering | Sea Transport Business & Operation (excluding Warehouse) | 1 116 | 1 107 | (-0.81) | 1 099 | (-0.72) | |
| | Land Transport Business & Operation (including Warehouse) | - | - | - | - | - | |
| | Sub-total | 1 116 | 1 107 | (-0.81) | 1 099 | (-0.72) | |

| Branch | Sector | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|--------------|---|---------------------|------------------------------|------------------------------|
| All Branches | Air Transport Business & Operation (excluding Warehouse and Depot) | 25 188 | 25 181 (-0.03) | 25 199 (0.07) |
| | Sea Transport Business & Operation (excluding Warehouse) | 21 910 | 21 905 (-0.02) | 21 900 (-0.02) |
| | Land Transport Business & Operation (including Warehouse) | 65 149 | 65 215 (0.10) | 65 213 - |
| | Total | 112 247 | 112 301 (0.05) | 112 312 (0.01) |

Note: Figures in brackets denote the percentage change compared with previous year

Preferred Levels of Education

2.15 The Training Board observed that employers generally preferred their employees to have senior secondary education (50.79%) followed by junior secondary or below education (30.91%). In order words, 50.79% of employees in transport and logistics industry have senior secondary education. The most preferred levels of education for each job level are listed in Table 2.11.

| Table 2.11: Preferred Education and Qualifications of Employees by Job Level |
|--|
|--|

| Level of Education | Mana | fanagerial 👘 🏧 | | cutive/ rvisory | Technician/ Craftsman/Operative | | Overall | |
|---------------------------|-------|----------------|--------|--------------------|------------------------------------|---------|---------|----------|
| Postgraduate or above | 47 | (0.04) | 57 | (0.05) | - | - | 104 | (0.10) |
| First Degree | 4 935 | (4.51) | 1 572 | (1.44) | 314 | (0.29) | 6 821 | (6.23) |
| Sub-degree | 2 557 | (2.34) | 3 927 | (3.59) | 2 064 | (1.89) | 8 548 | (7.81) |
| Senior Secondary | 1 288 | (1.18) | 8 049 | (7.36) | 46 233 | (42.26) | 55 570 | (50.79) |
| Junior Secondary or below | 51 | (0.05) | 17 | (0.02) | 33 750 | (30.85) | 33 818 | (30.91) |
| Unspecified | 635 | (0.58) | 913 | (0.83) | 2 997 | (2.74) | 4 545 | (4.15) |
| Total | 9 513 | (8.70) | 14 535 | (13.29) | 85 358 | (78.02) | 109 406 | (100.00) |

Note: Figures in brackets denote the percentage share of the overall total

2.16 Employers generally accepted first degree qualification (51.88%) as the most preferred education for *managerial job level*. Senior secondary qualification was the most preferred education for *executive/supervisory job level* (55.38%) *and technician/craftsman/operative* (54.16%) staff.

2.17 Table 2.12 looks at the employee qualifications in a different angle. It shows the levels of education in sector based.

| Level of Education | Business & (excluding | ransport & Operation g Warehouse Depot) | Busi Ope (excl | ansport ness & ration luding ehouse) | Busin Oper (incl | ransport ness & ration uding house) | Overall | | |
|---------------------------|--------------------------|--|----------------------|--|------------------------|---|---------|----------|--|
| Postgraduate or above | 9 | (0.01) | 88 | (0.08) | 7 | (0.01) | 104 | (0.10) | |
| First Degree | 1 959 | (1.79) | 3 722 | (3.40) | 1 140 | (1.04) | 6 821 | (6.23) | |
| Sub-degree | 3 109 | (2.84) | 3 145 | (2.87) | 2 294 | (2.10) | 8 548 | (7.81) | |
| Senior Secondary | 14 416 | (13.18) | 12 226 | (11.17) | 28 928 | (26.44) | 55 570 | (50.79) | |
| Junior Secondary or below | 2 524 | (2.31) | 938 | (0.86) | 30 356 | (27.75) | 33 818 | (30.91) | |
| Unspecified | 2 544 | (2.33) | 1 401 | (1.28) | 600 | (0.55) | 4 545 | (4.15) | |
| Total | 24 561 | (22.45) | 21 520 | (19.67) | 63 325 | (57.88) | 109 406 | (100.00) | |

Table 2.12: Preferred Education and Qualifications of Employees by Sector

Note: Figures in brackets denote the percentage share of the overall total

Principal and Non-principal Job Employees

2.18 The survey focused on employees whose principal jobs were related to the business/operation/technical aspects of the transport and logistics industry as stated in the survey document. **Appendix 14** classified the principal jobs for the survey into 3 levels. In addition, the survey also collected the number of non-principal job employees who worked for the industry in different branches. The detailed breakdown is presented in Table 2.13.

| Table 2.13: Number of Emp | olo | yees in Princip | pal Job and Non- | principal Job |
|---------------------------|-----|-----------------|------------------|---------------|
| | | | | |

| Branch | Principal Job Employees | Non-principal Job Employees | Overall | |
|---|----------------------------|--------------------------------|---------|--|
| Warehousing & Cold Storage | 8 537 | 862 | 9 399 | |
| Cargo Handling Terminals | 3 085 | 595 | 3 680 | |
| Trucking & Container Haulage | 42 890 | 11 165 | 54 055 | |
| Air Freight Transport | 7 166 | 32 350 | 39 516 | |
| Forwarding Agent | 27 256 | 5 192 | 32 448 | |
| Stevedoring Services | 780 | 199 | 979 | |
| Couriers (International) | 10 187 | 7 219 | 17 406 | |
| Other Transport Logistics Service Providers | 3 845 | 28 016 | 31 861 | |
| Sea Freight Transport | 4 553 | 5 246 | 9 799 | |
| Ship Management & Chartering | 1 107 | 872 | 1 979 | |
| Total | 109 406 | 91 716 | 201 122 | |

Staff Turnover

2.19 Employees leaving the companies are usually initiated by change of employment, retirement, voluntary wastage, emigration, setup own business, etc. As shown in Table 2.14, employers reported that 12 163 employees (or 10.84% of the existing 112 247 manpower) had changed employment in the past 12 months.

| | Job Level | | | | | | | | |
|---|-----------|------------|-----|---------------------------|--------|--|--------|----------|--|
| Whereabouts | | Managerial | | Executive/ Supervisory | | Technician/ Craftsman/ Operative | | Overall | |
| Taking up/starting own business in transport logistics related jobs | 111 | (0.91) | 250 | (2.06) | 7 350 | (60.43) | 7 711 | (63.40) | |
| Taking up/starting own business in non-transport logistics related jobs Emigration, retirement or further studies | 56 | (0.46) | 59 | (0.49) | 515 | (4.23) | 630 | (5.18) | |
| Unknown/Others | 50 | (0.41) | 150 | (1.23) | 3 622 | (29.78) | 3 822 | (31.42) | |
| Total | 217 | (1.78) | 459 | (3.77) | 11 487 | (94.44) | 12 163 | (100.00) | |

Table 2.14: Whereabouts of Employees Who Left the Establishments

Note: Figures in brackets denote the percentage share of the overall total

Staff Wastage

2.20 Wastage refers to the percentage of manpower leaving the industry permanently. Similar to previous surveys, the whereabouts of *Taking up job/starting own business in other industries*, and *emigration, retirement or further studies* were combined into one group. In addition, the number for *unknown/other* destination was distributed to the two destinations as shown in Table 2.15. It was found that 919 people left the industry permanently.

| Whereabouts | | Job Level | | | | | | |
|---|-----|------------|-----|---------------------------|--------|--|--------|----------|
| | | Managerial | | Executive/ Supervisory | | Technician/ Craftsman/ Operative | | Overall |
| Taking up/starting own business in transport logistics related jobs | 144 | (1.19) | 371 | (3.05) | 10 735 | (88.26) | 11 244 | (92.45) |
| Taking up/starting own business in non-transport logistics related jobs Emigration, retirement or further studies | 73 | (0.60) | 88 | (0.72) | 752 | (6.18) | 919 | (7.55) |
| Total | 217 | (1.78) | 459 | (3.77) | 11 487 | (94.44) | 12 163 | (100.00) |

Table 2.15: Employees leaving in the Past 12 Months

Note: Figures in brackets denote the percentage share of the overall total

Wastage Rate

2.21 "Wastage rate" is defined as the percentage of manpower leaving their current jobs and taking up non-transport and logistics positions, or for other reasons leaving the transport and logistics industry. With the total manpower of 112 247 people, the wastage rate calculated was 0.82% at the time of survey while the wastage rates from 2010 to 2016 were given in Table 2.16.

| 2010 | 2012 | 2014 | 2016 |
|-------|-------|-------|-------|
| 2.18% | 1.78% | 1.84% | 0.82% |

Table 2.16: Wastage Rates (2010 - 2016)

Staff Recruited

2.22 The survey revealed that 10 954 employees (or 9.76% of the existing 112 247 manpower) were recruited in the past 12 months, including experienced employees and non-experienced employees (eg. fresh graduates). A summary of the sources of recruitment of employees in the past 12 months by job level is given in Table 2.17.

2.23 Of the 10 954 people recruited, 85.54% were recruited from other transport and logistics establishments while 8.31% were recruited from non-transport and logistics establishments. 1.11% were recruited from new graduates who studied transport and logistics programmes. 5.04% people recruited from other sources such as graduates from non-transport and logistics programmes, new immigrants, recruited from overseas, etc.

| Table 2.17: Source/Origin of Employees Recruited |
|--|
|--|

| | | Job Level | | | | | | |
|--|------------|-----------|---------------------------|--------|--|---------|---------|----------|
| Source/Origin | Managerial | | Executive/ Supervisory | | Technician/ Craftsman/ Operative | | Overall | |
| Recruited from other transport logistics establishments | 183 | (1.67) | 392 | (3.58) | 8 795 | (80.29) | 9 370 | (85.54) |
| Recruited from non-transport logistics establishments | 8 | (0.07) | 13 | (0.12) | 889 | (8.12) | 910 | (8.31) |
| Recruited new graduates studied transport logistics programme at education/training institutions | 5 | (0.05) | 12 | (0.11) | 105 | (0.96) | 122 | (1.11) |
| Others | 15 | (0.14) | 8 | (0.07) | 529 | (4.83) | 552 | (5.04) |
| Total | 211 | (1.93) | 425 | (3.88) | 10 318 | (94.19) | 10 954 | (100.00) |

Note: Figures in brackets denote the percentage share of overall total

Preferred Competency

2.24 Under the Qualifications Framework (QF), competency standards define the requirements for effective workplace performance in a certain area of work. As proposed by the Logistics Industry Training Advisory Committee (LITAC), several functional areas were identified in the Specification of Competency (SCS) of the transport and logistics industry.

2.25 Ten functional areas for *Air Freight and Express*, and *Shipping* industries were identified by LITAC. Employers required their staff to attend training in the top three functional areas, in the coming 12 months from the time of survey, were *Cargo Safety and Security*, *Cargo Transport and Handling*, and *Occupational Safety & Health* (in terms of man-times), while the complete information is shown in Table 2.18(a).

| E | Industry | 0 | | |
|--|-------------------------|----------|---------|--|
| Functional Area | Air Freight and Express | Shipping | Overall | |
| Operation Management | 314 | 137 | 451 | |
| Planning and Design of Logistics Solutions | 328 | 270 | 598 | |
| Sales, Marketing and Customer Services | 447 | 400 | 847 | |
| Cargo Transport and Handling | 3 697 | 801 | 4 498 | |
| Cargo Safety and Security | 4 981 | 935 | 5 916 | |
| E-Logistics | 520 | 584 | 1 104 | |
| Quality Management | 480 | 120 | 600 | |
| Import / Export Documentation and Procedures | 1 295 | 554 | 1 849 | |
| Insurance and Legal Matters | 651 | 203 | 854 | |
| Occupational Safety & Health | 3 399 | 615 | 4 014 | |
| Total | 16 112 | 4 619 | 20 731 | |

Table 2.18(a): Number of Employees Required Training

2.26 Another 10 functional areas for *Land Transport and Distribution, Terminals, Warehouse and Logistics Centre,* and *Supporting & Ancillary Services* industries were given in Table 2.18(b). Employers reported that they required their staff to attend training in the top three functional areas were *Cargo Safety and Security, Cargo Transport and Handling, and Quality Management.*

| Functional Area | Land Transport and Distribution | Terminals, Warehouse and Logistics Centre | Supporting and Ancillary Services | Overall | |
|---|---------------------------------------|---|--------------------------------------|---------|--|
| Operation Management | 60 | 161 | 2 | 223 | |
| Planning and Design of Logistics Solutions | 104 | 126 | 2 | 232 | |
| Sales, Marketing and Customer Services | 520 | 80 | 2 | 602 | |
| Cargo Transport and Handling | 3 361 | 1 148 | 32 | 4 541 | |
| Cargo Safety and Security | 3 236 | 3 209 | 105 | 6 550 | |
| E-Logistics | 237 | 119 | 2 | 358 | |
| Quality Management | 1 386 | 268 | 4 | 1 658 | |
| Import / Export Documentation | 249 | 5 | 2 | 256 | |
| Insurance, Legal Matters & Compliance | 124 | 5 | 5 | 134 | |
| Environmental Protection | 969 | 130 | 2 | 1 101 | |
| Total | 10 246 | 5 251 | 158 | 15 655 | |

Table 2.18(b): Number of Employees Required Training

Other Findings of the Manpower Survey

2.27 Details of other findings of the transport and logistics industry are set out in **Appendix 13**.

SECTION III

CONCLUSIONS AND RECOMMENDATIONS

3.1 The Training Board considers that findings of the manpower survey reflected the manpower situation of the transport and logistics industry at the time of the survey. However, the changing world economy might have a significant impact on the manpower demand of the industry.

Business Review and Outlook

3.2 The economic growth momentum among the developed economies has been remain slow ever since the global financial crisis 8 years ago. Moreover, the recent rise of nationalism in some economies slowing down the globalisation process could not be neglected. In the money world, the U.S. Federal Reserve has been increasing interest rates, which gives rise to a ripple of changes in the foreign exchange markets. Meanwhile, China continues its gradual rebalancing.

3.3 In the midst of these international changes, the Hong Kong Government has been pursuing various domestic policies in order to keep up our competitiveness in international trade. The transport and logistics industry is one of the most important pillars in Hong Kong, the survey indicates a low growth in the past 2 years, which lagged other industries in terms of job creation. The survey identified that the number of employees in the industry had a moderate increase of around 941 employees over the last two years.

3.4 According to the information from Civil Aviation Department (CAV) and Marine Department (MD), Hong Kong International Airport (HKIA) maintained the world's top in terms of international air cargo traffic, and Hong Kong Port was ranked one of the top five container ports in 2016.

3.5 Hong Kong has been a free port over a hundred years, adding value to international trade, providing supporting services with maritime and aviation businesses, and enjoying the business and employment opportunities in the process. The Training Board considers the following developments will become opportunities for the transport and logistics industry to strengthen its position as a key logistics hub in the region.

Belt and Road Initiative

3.6 The transport and logistics industry, as one of the prominent service sectors of Hong Kong, is unique and superior in the world in terms of its international business orientation, depth of service, expertise and professionalism. With the promotion and assistance of the Hong Kong Government in OBOR, the Training Board expects that the industry will play a very important role in the long run.

3.7 In this regard, a Belt & Road Office (BRO) has been established by the Hong Kong Government for carrying out specific tasks to capitalise on the opportunities brought to Hong Kong, and for coordinating related works among government departments and other organisations such as Hong Kong Trade Development Council and the Tourism Board.

The 13th Five-Year Plan

3.8 China's 13th Five-year Plan is a blueprint mapping out the country's socio-economic development for the five years from 2016 to 2020. The plan has key focuses for echoing the strategic development of OBOR, on enhancing infrastructure, on promoting technological innovations, and on spawning new industries. Such policy initiatives are paving the way for a much open market to China. This shall be favourable to the development of the Chinese logistics sector in which the transport and logistics industry in Hong Kong would also benefit from the plan.

Cross-border E-commence

3.9 E-Commerce business is growing at a stunning pace attracting so many attentions. In which, the latest trend in the outlook of the rapid growth of online business amid an exploding consumer sector in the Mainland and Hong Kong. E-commerce is a revolutionary means that changes abruptly the landscapes of retail channels, distribution and supply chain, in the meantime creating challenges in the aspects of taxation, duty and security. According to the information from the China E-commerce Research Center, the number of customers carrying out overseas online shopping in China will rise to 35.6 million in 2018. It is estimated that it will generate sales topping 50 trillion yuan in the coming five years from around 35 trillion yuan in 2016.

3.10 Furthermore, suffering from the high rents of street shops and shopping malls, on the other hand, internet shopping becomes more popular in Hong Kong especially for the younger generation, retailers are being pressed to go online in order to save the operational cost. E-commence is no doubt another area for the transport and logistics industry to explore the business opportunity.

Trade Single Window

3.11 To maintain Hong Kong's competitiveness in trade in goods and position as a logistics hub, the creation of trade single window is a turnkey infrastructure for developing an advanced logistics hub in Hong Kong. It functions as an electronic interface for one-stop lodging of all trade documents to all government departments, for license / permit application, and for services providers to doing business with traders, etc. As a whole, the proposed single window will be an essential infrastructure in maintaining Hong Kong's competitiveness in international trading and Hong Kong's position as a logistics hub.

International Aviation Hub

3.12 The HKIA is an important contributor to Hong Kong's economy. It is the world's busiest airport by cargo traffic for the sixth consecutive year with a throughput of 4.5 million tons worldwide. According to the information from Civil Aviation Department³, the volume (million tons) handled, and aircraft movement (thousands) during the past five years is as follows and is expected to grow as facilities at HKIA are being enhanced.

³ Source from Civil Aviation Department (www.cad.gov.hk)

| | 2012 | 2013 | 2014 | 2015 | 2016 |
|--|------|------|------|------|------|
| Air Cargo Throughput (million tons) | 4.0 | 4.1 | 4.4 | 4.4 | 4.5 |
| Aircraft Movements (thousands) | 352 | 372 | 391 | 406 | 411 |

Three-runway System

3.13 The expansion of HKIA from two-runway system to three-runway will greatly increase the airport capacity. It will also provide business and employment opportunities to transport and logistics industry, and will have synergy with the Hong Kong-Zhuhai-Macao Bridge. The Aviation Development and Three-runway System Advisory Committee was formed under the Transport and Housing Bureau (THB). The Committee would advise the Government on broad policy matters concerning Hong Kong's civil aviation and the development of Hong Kong International Airport, as well as issues concerning the implementation of the three-runway system at the airport.

3.14 Construction of three-runway system kicked off in August 2016 after approving the draft Chek Lap Kok outline zoning plan, as well as the authorisation of land reclamation.

Special Cargo

3.15 Some people are talking about niche markets as the next big thing for the industry, which has been fueled by the growing demand for specialised cargo services. All of the cargo terminals at HKIA have already received accreditation for Good Distribution Practices to handle medicines for human consumption. An elite group of transport and logistics companies have already benefited by showing some foresight into this potential boom and launching niche services before others. It is foreseen that special cargo such as luxury cars & automobiles, diamonds, wines, art collections and even dangerous goods have high potential to growth.

Centre for Aerospace Financing

3.16 Despite the cyclical nature of air business, the international air transport industry has continued to grow over the past decades, showing strong resilience to global economic ups and downs. In the 2016 Policy Address, the government would formulate measures to develop Hong Kong into a centre for aerospace financing, as a means to keep its competitive edge as a world financial centre. The Financial Secretary also indicated that the Government would explore the feasibility of using tax concession to boost aircraft leasing business, with reference to the overseas experience.

Hong Kong Port

3.17 The Port of Hong Kong had been the largest container port in the world for a decade, as Hong Kong was the trade gateway to China. Recently, Hong Kong Port is still one of the top five container ports in the world. The volumes (million TEU) of containers handled by the top five container ports⁴ from 2012 and 2016 are listed below:

| Rank | 2012 | 2013 | 2014 | 2015 | 2016 |
|------|-----------|-----------|-----------------|-----------------|-----------------|
| 1 | Shanghai | Shanghai | Shanghai | Shanghai | Shanghai |
| | 32.5 | 33.6 | 35.3 | 36.5 | 37.1 |
| 2 | Singapore | Singapore | Singapore | Singapore | Singapore |
| | 31.6 | 32.6 | 33.9 | 30.9 | 30.9 |
| 3 | Hong Kong | Shenzhen | Shenzhen | Shenzhen | Shenzhen |
| | 23.1 | 23.3 | 24.0 | 24.2 | 24.0 |
| 4 | Shenzhen | Hong Kong | Hong Kong | Ningbo-Zhoushan | Ningbo-Zhoushan |
| | 22.9 | 22.4 | 22.2 | 20.6 | 21.6 |
| 5 | Busan | Busan | Ningbo-Zhoushan | Hong Kong | Hong Kong |
| | 17.0 | 17.7 | 19.5 | 20.1 | 19.8 |

3.18 The Government released findings of the consultancy "Study on the Strategic Development Plan for Hong Kong Port 2030"⁵. The Study's main focuses were to review the dynamic containerised cargo market in Hong Kong, recommended a development plan to enhance the competitiveness of Hong Kong Port and facilitate its continued growth. The findings revealed that container throughput in Hong Kong will continue to see growth in the coming years. In order to cope with a projected future increase in throughput up to 2030, it was necessary to enhance the handling capacity of the existing container terminals and related infrastructural facilities, which include upgrading Stonecutters Island Public Cargo Working Area to a modern container handling facility.

3.19 In mapping the way forward, the Government suggests that port development strategy is to position the Hong Kong Port as a competitive transhipment and logistics hub for South China region. Given the limited land resources in Hong Kong and the current status of the industry, a new container terminal may not be necessary. Instead, usage of back-up land in Kwai Tsing and Tuen Mun should be optimised for the industry.

Hongkong-Zhuhai-Macao Bridge

3.20 An important construction project for the industry is Hongkong-Zhuhai-Macao Bridge (HZMB). Upon completion of the HZMB, the Pearl River Delta (PRD) will fall within a three-hour-commuting radius from Hong Kong. There will be substantial reduction in terms of transportation cost and travel time. The cargo flow from PRD, Guangdong and Guangxi provinces will be able to utilise the facilities of the HKIA and the Kwai Chung Container Terminal. On the other hand, it will provide opportunity for local logistics companies to expand their operation in the Mainland.

⁴ Source from Marine Department (www.mardep.gov.hk)

⁵ *Report can be found from the website of Transport and Housing Bureau (www.thb.gov.hk)*

3.21 The connectivity brings about by the HZMB will benefit Hong Kong from several aspects such as strengthening Hong Kong's position as the logistics centre, perfecting the regional transport network and the most important is encouraging deeper economic integration between Hong Kong and Pearl River Delta Region.

Victoria Harbour and International Maritime Centre

3.22 The Hong Kong Harbour is a natural landform harbour situated between Hong Kong Island and Kowloon Peninsula. The harbour's deep, sheltered waters and strategic location on the South China Sea were instrumental in Hong Kong's establishment to become a sea transport hub in Asia.

3.23 The Hong Kong Maritime and Port Board (HKMPB) was set up in 2016. A key objective of HKMPB is to foster the long-term development of Hong Kong's maritime industry and port. Three committees were established under HKMPB. The Maritime & Port Development Committee is to devise strategies and measure not only to sustain Hong Kong as an International Maritime Centre (IMC), but also to develop Hong Kong into a Maritime Services Hub (MHS). The Promotion and External Relations Committee is to formulate plans to promote the IMC while the Manpower Development Committee is to monitor the supply and demand of manpower, and formulate manpower and training strategies. That means they are looking for ways of reaching talented youngsters to join the industry in the long run in order to maintain a pool of talent for the industry.

Trends of Changes in Past Manpower

3.24 It was found that in August 2016, a manpower of 112 247 people were engaged in the industry. Employers forecasted that there would be 112 301 employees in August 2017 and 112 312 employees in August 2018, an annual increase of 0.05% (54) and an annual increase of 0.01% (11) respectively. Employers' forecast (EF) of manpower demand by branch is shown in Table 3.1.

| Branch | 2008 | 2010 | 2012 | 2014 | 2016 | Forecast in 2017 | Forecast in 2018 |
|--|---------|---------|---------|---------|---------|---------------------|---------------------|
| Warehousing & Cold Storage | 6 535 | 6 559 | 6 835 | 7 850 | 8 813 | 8 805 | 8 809 |
| Cargo Handling Terminals | 5 403 | 2 852 | 3 058 | 3 164 | 3 149 | 3 201 | 3 201 |
| Trucking & Container Haulage | 43 517 | 43 628 | 43 873 | 44 655 | 44 230 | 44 213 | 44 207 |
| Air Freight Transport | 4 2 3 0 | 7 309 | 8 231 | 6 914 | 7 474 | 7 474 | 7 474 |
| Forwarding Agent | 30 102 | 28 397 | 30 763 | 28 229 | 27 793 | 27 734 | 27 755 |
| Stevedoring Services | 1 846 | 1 230 | 944 | 810 | 780 | 778 | 778 |
| Couriers (International) | 3 662 | 8 893 | 10 322 | 10 613 | 10 324 | 10 425 | 10 425 |
| Other Transport Logistics Service Providers | 1 284 | 1 430 | 1 396 | 3 660 | 3 979 | 3 975 | 3 975 |
| Sea Freight Transport | 4 090 | 2 288 | 2 930 | 4 218 | 4 589 | 4 589 | 4 589 |
| Ship Management & Chartering | N.A. | 1 719 | 1 171 | 1 163 | 1 1 1 6 | 1 107 | 1 099 |
| Total | 100 669 | 104 305 | 109 523 | 111 276 | 112 247 | 112 301 | 112 312 |

Table 3.1: Trends of Changes by Branch

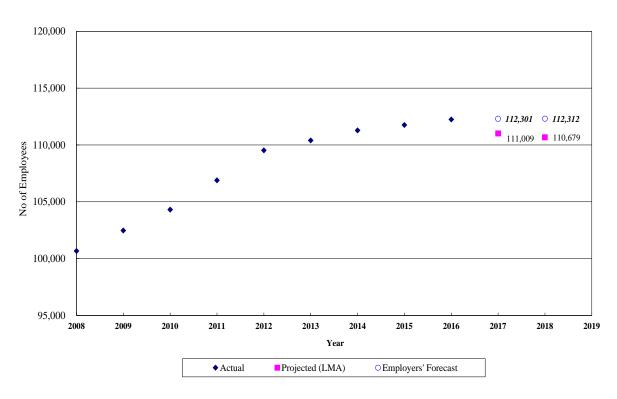
Note: Number of "Ship Management & Chartering" was grouped into "Sea Freight Transport" in 2008, employee numbers was used in 2010.

Manpower Forecast

3.25 A Labour Market Analysis (LMA) approach was adopted for projecting the annual manpower requirement of the transport and logistics industry by examining a group of key statistical data/economic indicators collected to reflect the important changes in local economy, demography and labour market.

3.26 A variable reduction method called the Principal Component Analysis was used to select and create variables/components from the sets of economic indicators for use in building and maintaining the statistical model. The detailed description of the LMA is given in **Appendix 10**. Manpower projection of the industry for 2017 and 2018 using the LMA approach is shown in Figure 3.1

Figure 3.1: Trends of Manpower Growth



Manpower Projection for 2017 -2018

3.27 LMA forecasted a slight downward trend of manpower growth while the employers forecasted that the manpower would be stable in 2017 and 2018.

3.28 The changes of manpower by job level as viewed by employers are given in Table 3.2.

| Job Level | 2008 | 2010 | 2012 | 2014 | 2016 | Forecast in 2017 | Forecast in 2018 |
|--------------------------------|---------|---------|---------|---------|---------|---------------------|---------------------|
| Managerial | 6 614 | 7 435 | 9 038 | 9 312 | 9 546 | 9 538 | 9 539 |
| Executive/Supervisory | 15 204 | 13 677 | 15 127 | 14 564 | 14 680 | 14 670 | 14 675 |
| Technician/Craftsman/Operative | 78 851 | 83 193 | 85 358 | 87 400 | 88 021 | 88 093 | 88 098 |
| Total | 100 669 | 104 305 | 109 523 | 111 276 | 112 247 | 112 301 | 112 312 |

Table 3.2: Manpower Change from 2008 to 2018

3.29 Figure 3.2 illustrates the trends of manpower changes by job level from 2010 to 2016.

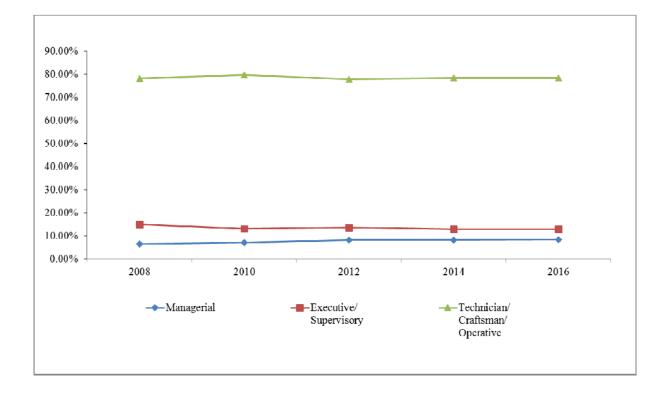
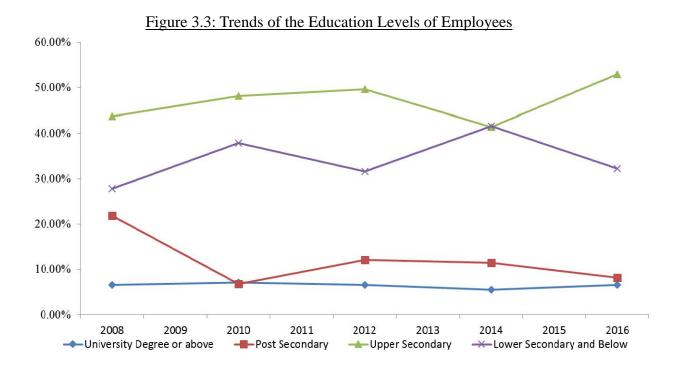


Figure 3.2: Trends of Change by Job Levels

3.30 The distribution of preferred employee qualifications from 2008 to 2016 is given in Table 3.3, while Figure 3.3 illustrates the trend of the distribution of manpower by preferred education and qualifications.

| Level of Education | 2008 | 2010 | 2012 | 2014 | 2016 |
|----------------------------|--------|--------|--------|--------|--------|
| University Degree or above | 6.60 | 7.15 | 6.62 | 5.55 | 6.60 |
| Post Secondary | 21.88 | 6.76 | 12.15 | 11.47 | 8.15 |
| Upper Secondary | 43.76 | 48.22 | 49.65 | 41.38 | 52.99 |
| Lower Secondary and Below | 27.77 | 37.86 | 31.58 | 41.59 | 32.25 |
| Total | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |

Table 3.3: Distribution (%) of Employees by Preferred Level of Education



Manpower Projection

3.31 In respect of the transport and logistics industry, LMA approach was used for projecting the annual manpower requirement together with the EF approach. Manpower projection of the transport and logistics industry using EF and LMA approaches from 2016 to 2018 are provided in Table 3.4

| Year | Actual Manpower | Projected Manpower (LMA) | Employer's Forecast (EF) |
|-------|--------------------|-----------------------------|-----------------------------|
| 2016 | 112 247 | - | - |
| 2017* | - | 111,009 (-1.10%) | 112,301 (0.05%) |
| 2018* | - | 110,679 (-1.40%) | 112,312 (0.06%) |

Table 3.4: Manpower Forecast for 2017 - 2018

* as percentage change vs actual manpower in 2016

3.32 The manpower forecast in 2014 survey for 2016 was 113 829 (0.7%) by using LMA method (**Appendix 10**), which was very close to the actual manpower of 111 247 with only 2.27% difference.

3.33 On the other hand, employer forecasted that there was small growth in the two years ahead at the time of survey (0.05% in 2017 and 0.01% in 2018).

Table 3.5 below shows the manpower forecasted by employers for 2017 and 2018 by branch.

| Branch | 2016 | Forecast in 2017 | Forecast in 2018 |
|--|---------|------------------|------------------|
| Warehousing & Cold Storage | 8 813 | 8 805 | 8 809 |
| Cargo Handling Terminals | 3 149 | 3 201 | 3 201 |
| Trucking & Container Haulage | 44 230 | 44 213 | 44 207 |
| Air Freight Transport | 7 474 | 7 474 | 7 474 |
| Forwarding Agent | 27 793 | 27 734 | 27 755 |
| Stevedoring Services | 780 | 778 | 778 |
| Couriers (International) | 10 324 | 10 425 | 10 425 |
| Other Transport Logistics Service Providers | 3 979 | 3 975 | 3 975 |
| Sea Freight Transport | 4 589 | 4 589 | 4 589 |
| Ship Management & Chartering | 1 116 | 1 107 | 1 099 |
| Total | 112 247 | 112 301 | 112 312 |

| Table 3.5: Man | nowar Foracas | t by Employ | vare by Branch |
|-----------------|---------------|-------------|----------------|
| Table 5.5. Mail | JUWEI FOICEAS | t by Emplo | yers by Drahen |

3.35 It is observed that the growths are from *Cargo Handling Terminals*, and *Couriers* (*International*) *branch* in 2017 and 2018 compared with 2016. To conclude, the Training Board opined that the employers saw the business of transport and logistics industry would be in a stable state in the coming two years (2017 - 2018).

RECOMMENDATIONS

3.36 The 2016 Manpower Survey Report was compiled with the aim to provide industry practitioners with information on the manpower situation and training needs for their future development. The Training Board has furnished the recommendations to employers/training providers in the following paragraphs.

New Business Opportunities

3.37 The introduction of the Belt and Road Initiative (OBOR) in the Mainland, aiming at promoting economic cooperation between countries along the Belt and the Road routes, receives overwhelming responses from Hong Kong enterprises. The success of OBOR will boost international trade in the region, and will benefit Hong Kong transport and logistics industry. The Training Board, therefore, encourages enterprises to proactively participate in the OBOR by providing various supports, such as logistics services and management expertise, for strengthening the city's role as an international maritime and aviation logistics hub.

3.38 In view of the rapid development of China Cross-border E-commerce, many cross-border e-commerce import services platforms are actively looking for overseas suppliers and partners in order to meet the demand from the Mainland's consumers for luxury brands and quality products. As Hong Kong companies have accumulated years of experience in doing business with foreign traders, therefore the Training Board sees this is an opportunity for Hong Kong in fulfilling the Mainland's market expeditiously by using cross-border e-commerce platforms.

Logistics Seminars and Forums

3.39 The Training Board recommends to organise relevant seminars and forums regularly, for examples, topics in trading and logistics on OBOR and trend of Cross-border E-commerce. The aim is to provide platforms for industrial practitioners at different levels to share their valuable experiences and expertise regarding to the development of the transport and logistics industry in Hong Kong.

Industrial Attachment

3.40 Student Industrial Attachment Programme (IA) is a work-based experience programme providing a real-life organisational context for students to develop specific or generic skills, valuable to their professional development. Students can apply and enhance their skills in reality, and to contribute to the organisation, and at the same time, obtain invaluable guidance from their mentors. Employers in the transport and logistics industry are encouraged to provide IA places to students with an aim to attract them to develop their careers in the industry and to sustain the manpower growth.

Young Talents to Join the Transport and Logistics Industry

3.41 The initiative of internship network under Maritime and Aviation Internship Network (MAIN) offers young generation opportunities to have an early exposure to the industry so as to encourage them to join the industry after graduation. The scheme contributes up to 75% or \$6 000 (whichever is lower) towards each student's monthly honorarium for a summer internship period up to three months. Please refer to **Appendix 11** for details. The Training Board would like to encourage transport and logistics enterprises to offer students studying transport and logistics programmes to participate in the Internship Network during summer vacation.

Promotion to Secondary School Students

3.42 Through better co-operation and closer alliances between the transport and logistics industry and secondary schools, the aim of Business-School Partnership Programme (BSPP) is to promote better co-operation and closer alliances between the business sector and secondary schools. This programme can widen students' exposure and equip them to meet the challenges of their future careers. The Training Board will continue to liaise with Education Bureau to suggest company visits, career talks and other activities to secondary schools for the promotion of the industry to youngsters.

In-service Training Need for Employees

3.43 The survey revealed the employers' preferences for the most required trainings to employees are given in Table 3.6.

| | | Industry | | | | | | | |
|---|--------------------------|----------|---------------------------------------|--|--|---------|--|--|--|
| Functional Area | Air Freight & Express | Shipping | Land Transport and Distribution | Terminals, Warehouse and Logistics Centre | Supporting and Ancillary Services | Overall | | | |
| Cargo Safety and Security | 4 981 | 935 | 3 236 | 3 209 | 105 | 12 466 | | | |
| Cargo Transport and Handling | 3 697 | 801 | 3 361 | 1 148 | 32 | 9 039 | | | |
| Quality Management | 3 879 | 735 | 2 355 | 398 | 6 | 7 373 | | | |
| Import / Export Documentation and Procedures | 1 295 | 554 | 249 | 5 | 2 | 2 105 | | | |
| E-Logistics | 520 | 584 | 237 | 119 | 2 | 1 462 | | | |
| Sales, Marketing and Customer Services | 447 | 400 | 520 | 80 | 2 | 1 449 | | | |
| Insurance and Legal Matters | 651 | 203 | 124 | 5 | 5 | 988 | | | |
| Planning and Design of Logistics Solutions | 328 | 270 | 104 | 126 | 2 | 830 | | | |
| Operation Management | 314 | 137 | 60 | 161 | 2 | 674 | | | |
| Total | 16 112 | 4 619 | 10 246 | 5 251 | 158 | 36 386 | | | |

Table 3.6: Preferred Training Areas to Employees by Functional Area and by Popularity

Note: "Quality Management" also includes the areas of "Occupational Safety & Health" and "Environment Protection". The functional areas are listed by order of preference.

3.44 The top three most demanding training areas are Cargo Safety and Security, Cargo Transport and Handling, and Quality Management. The Training Board encourages training providers to develop short courses to cover these elements, and the Training Board also encourages employees to recommend their employees to attend these courses.

3.45 For local tertiary institutions, they should also develop programmes with those elements to meet the needs of the industry and to prepare graduates for the challenges ahead.

3.46 To meet the diverse educational needs of in-service practitioners, local training providers provide various continuing and professional education courses to enhance employees' knowledge and skills in many areas through lifelong learning and continuous education:

(i) Skills Upgrading Scheme Plus

Skills Upgrading Scheme Plus Courses are offered by different training providers under the Employees Retraining Board (ERB) that aim at enhancing the skills competency of practitioners and to broaden their employment opportunities.

(ii) Maritime and Aviation Training Fund

The one billion Maritime and Aviation Training Fund (MATF) is used to subsidise employee training in the maritime and aviation sectors. The objective of MATF is to develop competitive pool of professionals to support and enhance manpower development of the industry.

(iii) Out-Centre Course Scheme

Every year, the Training Board invites training providers to propose courses for freight transport and logistics personnel under the Out-Centre Course Scheme (OCC), which provides financial sponsorship to the industry participants of approved courses. The Training Board encourages course providers to submit the course proposals taking into consideration of the popularity. The training areas listed by popularity are showed in Table 5.3. Courses related to the transport and logistics industry are given in **Appendix 9**.

Training Requirement

3.47 Having considered the latest developments as well as the employers' forecast of the future manpower requirement, the Training Board is of the view that the transport and logistics industry will be stable in the coming years. Based on projected average annual manpower changes, the past manpower figures and the calculated wastage rates, the Training Board worked out the following training needs for the next four years in order to cover wastage at different job levels and are given in Table 3.7 below.

| Job Level | Recommended Annual Requirement | Preferred Education |
|--------------------------------|-----------------------------------|-----------------------------------|
| Managerial | 156 - 190 | First Degree |
| Executive/Supervisory | 48 - 58 | Sub-degree or Senior Secondary |
| Technician/Craftsman/Operative | 901 - 1 101 | Senior Secondary or Below |

Table 3.7: Average Annual Training Requirement (Wastage) for the Next Four Years (2017 – 2018)

Manpower Supply at Degree and Sub-degree Levels for 2016-2020

3.48 Based on the information provided by University Grants Committee (UGC), there are 425 transport and logistics related degree graduates in 2016, projected number of 467 graduates in 2017, and 419 in 2018 and 383 in 2019.

3.49 UGC-funded institutions and IVE produced 160 higher diploma graduates of transport and logistics related programmes in 2016, projected number of 208 graduates in 2017 and 160 in 2018. According to VTC employment statistics, more than 50% of higher diploma graduates in Business Administration Discipline of IVE opted to pursue further studies over the past years, and to obtain top-up degree before entering the job market. So, the actual numbers of graduates entering Executive/Supervisory Level jobs should be less than the number shown in Table 3.8 below.

| Table 3.8: Supply of Fresh Graduates at Managerial Level and Executive/Supervisory Level |
|--|
|--|

| Training | Duo anonen o | Graduate | Graduate Estimated No. of Gr | | |
|---------------------|--------------------------|-----------|------------------------------|-----------|-----------|
| Institution | Programme | 2016 | 2017 | 2018 | 2019 |
| UGC Universities | Degree Higher Diploma | 425 57 | 467 60 | 419 35 | 383 25 |
| IVE | Higher Diploma | 103 | 148 | 125 | 125 |
| | Total | 585 | 675 | 579 | 533 |

3.50 The data collected might not be exhaustive but it consists of an estimation of the manpower supply for the years ahead. According to the employment survey of the VTC, around 53.2% business administration graduates pursued further studies in 2015.

3.51 Information on the graduates of transport and logistics related courses are given in **Appendix 7**.

3.52 International online shopping is vastly expanding around the world. For the huge e-commerce development in the Mainland, Hong Kong companies should embrace this opportunity and advantage offered. The Training Board considers that there is a need for local tertiary institutions developing programmes with the topic of China Cross-border E-commerce, so that students can equip practical knowledge for better employment opportunity.

3.53 On the other hand, the Central Government has been putting efforts to look for opportunities and create developments along the cities of OBOR. The HKSAR Government views OBOR as a new opportunity for Hong Kong in many aspects, transport and logistics service will be one of them. Hong Kong, as one of the important international maritime centres in the world, the Training Board sees finance, insurance, and law will be growing areas to be explored in the transport and logistics industry. Local tertiary institutions may consider to develop their transport and logistics progammes with topics in these areas.

Future Surveys

3.54 The current scope and coverage of the survey only cover freight transport; the Training Board considers there is a need to expand to passenger transport in the future surveys due to there are inter-relationship between these two sectors.

APPENDIX

- Appendix 1 : Membership List
- Appendix 2 : Terms of Reference
- Appendix 3 : Manpower Survey Working Party
- Appendix 4 : External Industry Experts
- Appendix 5 : Hong Kong Standard Industrial Classification (HSIC) V2.0
- Appendix 6 : Sampling Coverage & Sampling Plan
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- Appendix 8 : Out-Centre Courses Scheme of FY 2015-16
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- Appendix 10: Manpower Projection for the Transport and Logistics Industry
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- Appendix 14 : Definition of Terms
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Appendix 1

VOCATIONAL TRAINING COUNCIL

Membership List (April 2016 to March 2017)

Nominated by

Chairman

Ir Dr HO Chi-shing, David, JP

Ad Personam

Member

| Dr CHAN Kwok-yuen, Roger | The Chartered Institute of Logistics and Transport in Hong Kong |
|---------------------------|---|
| Dr CHEUNG Ting-on, Lewis | A Local Tertiary Institution |
| Mr CHO Chi-cheong, Eddie | The Goods Vehicle Fleet Owners Association Limited |
| Mr CHU Lik-fei, Terry | The Institute of Seatransport |
| Mr KUO Wen-jung, Jason | The Hong Kong Godown Association Limited |
| Mr LAI Cheung-kwong, Emil | The Hong Kong Shipowners Association |
| Mr LAI Kong-ying, Victor | The Carrier Liaison Group |
| Ms Theresa LAI | The Hong Kong Container Terminal Operators Association Limited |
| Dr LEUNG Kit-nam, Francis | A Local Tertiary Institution |
| Ms Alice LUI | The Hongkong Association of Freight Forwarding and Logistics Ltd. |
| Mr WONG Man-sum, Eric | The Hong Kong Sea Transport and Logistics Association Limited |
| Mr WONG Tak-kwong, Thomas | The Hong Kong International Courier Association |
| Mr YAP Thian-chai, Simon | An Air Cargo Terminal |
| Mr YEUNG Lin-pik | The Harbour Transportation Workers General Union |
| Mr YIP Lung-sun, Thomas | The Hong Kong Logistics Association |
| Dr YAN Ting-kwan, Daniel | Representing the Executive Director of the Vocational Training Council |
| Secretary | |
| Mr HO Wai-man, Homer | Vocational Training Council |

VOCATIONAL TRAINING COUNCIL

Terms of Reference

- 1. To determine the manpower demand of the industry, including the collection and analysis of relevant manpower and student/trainee statistics and information on socio-economic, technological and labour market developments.
- 2. To assess and review whether the manpower supply for the industry matches with the manpower demand.
- 3. To recommend to the Vocational Training Council the development of vocational education and training facilities to meet the assessed manpower demand.
- 4. To advise the Hong Kong Institute of Vocational Education (IVE) and Pro-Act Training & Development Centres on the direction and strategic development of their programmes in the relevant disciplines.
- 5. To advise on the course planning, curriculum development and quality assurance systems of IVE and Pro-Act Training & Development Centres.
- 6. To prescribe job specifications for the principal jobs in the industry defining the skills, knowledge and training required.
- 7. To advise on training programmes for the principal jobs in the industry specifying the time a trainee needs to spend on each skill element.
- 8. To tender advice in respect of skill assessments, trade tests and certification for in-service workers, apprentices and trainees, for the purpose of ascertaining that the specified skill standards have been attained.
- 9. To advise on the conduct of skill competitions in key trades in the industry for the promotion of vocational education and training as well as participation in international competitions.
- 10. To liaise with relevant bodies, including employers, employers' associations, trade unions, professional institutions, training and educational institutions and government departments, on matters pertaining to the development and promotion of vocational education and training in the industry.
- 11. To organise seminars/conferences/symposia on vocational education and training for the industry.
- 12. To advise on the publicity relating to the activities of the Training Board and relevant vocational education and training programmes of VTC.
- 13. To submit to the Council an annual report on the Training Board's work and its recommendations on the strategies for programmes in the relevant disciplines.
- 14. To undertake any other functions delegated by the Council in accordance with Section 7 of the Vocational Training Council Ordinance.

Appendix 3

VOCATIONAL TRAINING COUNCIL

Manpower Survey Working Party

| Mr WONG Tak-kwong, Thomas | (Convenor) |
|---------------------------|-------------|
| Dr CHEUNG Ting-on, Lewis | (Member) |
| Mr KUO Wen-jung, Jason | (Member) |
| Mr WONG Man-sum, Eric | (Member) |
| Mr YEUNG Lin-pik | (Member) |
| Mr YIP Lung-sun, Thomas | (Member) |
| Ms LAM Shui-kwan, Karen | (Member) |
| Mr HO Wai-man, Homer | (Secretary) |

Appendix 4

VOCATIONAL TRAINING COUNCIL

External Industry Experts for 2016 Manpower Survey

Mr Ken CHUNG

Ms Emily CHOW

Henderson (China) Investment Co. Ltd.

Forward Transportation Co., Ltd.

Ms Phyllis TSUI

Fat Kee Stevedores Ltd.

Hong Kong Standard Industrial Classification (HSIC) V2.0

1. Upon the official release of the International Standard Industrial Classification of All Economic Activities Revision 4 (ISIC Rev. 4) by the United Nations Statistics Division in August 2008, the Hong Kong Standard Industrial Classification Version 2.0 (HSIC V2.0), which adopts the basic framework and principles of the ISIC Rev. 4 and reflects the structural shift in the economy of Hong Kong and emerging local economic activities, was released on 31 October 2008. HSIC V2.0 has been used progressively in different surveys by the Census and Statistics Department since 2009.

2. Those divisions related to the transport logistics in HSIC V2.0 for the survey sampling are extracted and listed in detail below:

<u>Code</u> <u>Title and Explanatory Note</u>

H Transportation, storage, postal and courier services

This Industry Section includes the provision of passenger or freight transport, whether scheduled or not, by rail, road, water or air and associated activities such as airport, terminal and car park, loading and unloading of freight, storage, and postal and courier activities etc. Also included are sightseeing transport and renting of transport equipment with or without driver or operator.

49 Land transport

This Industry Division includes the transport of passengers and freight via rail and road, as well as freight transport via pipelines.

492 Land transport by road

This Industry Group includes all passenger and freight transport operations by road.

4927 Freight transport by road (excl. tractors)

This Industry Class consists of establishments providing land freight transport services (e.g. transportation of cargo or home-moving) either by their own goods vehicles or by goods vehicles rented from others. The rental of goods vehicles with drivers is included. If an establishment supplies goods vehicle drivers, with or without supervisory staff, to related establishment and their co-operation (the former supplying drivers and the latter receiving orders) in delivering freight transport service is on a long term basis, both establishments should be included here under the same Industry Sub-class. Excluded are the operators of goods vehicles which are owned and operated by establishments for the delivery of their own goods. Such operators should be classified according to the industry of their parent establishments.

492701 Transport by goods vehicles (excl. tractors) (providing local transportation services only)

Include:

- cargo moving by goods vehicles (without cross-border transportation)
- goods vehicles rental with drivers
- home moving, office and factory by goods vehicles
- machinery moving, by goods vehicles
- transportation of ready-mixed concrete
- transportation of solid wastes away from construction sites to landfill, by goods vehicles

492702 Transport by goods vehicles (excl. tractors) (with cross-border transportation services)

Include:

- cargo moving by goods vehicles (with cross-border transportation)

4928 Transport by tractors

This Industry Class consists of establishments engaged in container haulage by tractors. The rental of tractors with drivers is included. If an establishment supplies tractor drivers, with or without supervisory staff, to related establishment and their co-operation (the former supplying drivers and the latter receiving orders) in delivering freight transport service is on a long term basis, both establishments should be included here under the same Industry Sub-class.

492801 Transport by tractors (providing local transportation services only) *Include:*

- container haulage (providing local transportation service only)
- rental of tractors with drivers (for local transportation service only)

492802 Transport by tractors (with cross-border transportation services) *Include:*

- container haulage (with cross-border transportation service)
- rental of tractors with drivers (with cross-border transportation service)

50 Water transport

This Industry Division includes the transport of passengers or freight over water, whether scheduled or not. Also included is the operation of towing or pushing boats, excursion, cruise or sightseeing boats, ferries, water taxis etc. Although the location is an indicator for the separation between cross-border and inland water transport, the deciding factor is the type of vessel used. All transport on sea-going vessels is classified in Industry Group 501, while transport using other vessels is classified in Industry Group 502. This Industry Division excludes restaurant and bar activities on board ships (see Industry Classes 5611 and 5631), if carried out by a separate unit. Also excluded is the rental of pleasure boats, canoes and sailboats for recreational purposes (see Industry Class 7721).

501 Cross-border water transport

This Industry Group includes the transport of passengers or freight on vessels designed for operating on sea or coastal waters (including Mainland coastal waters and Pearl River Delta).

5011 Ship agents and managers See Industry Sub-class 501100.

501100 Ship agents and managers

Include:

- crew agents
- freight agent of sea-going vessels
- management agent of sea-going vessels
- port agent of sea-going vessels
- ship agent and manager of sea-going vessels
- ship agent and manager of vessels moving between Hong Kong and the ports in the Pearl River Delta region
- sub-agent for sea-going vessels
- **5012 Local representative offices of overseas shipping companies** See Industry Sub-class 501200.

501200 Local representative offices of overseas shipping companies *Include:*

- local branch offices of overseas ship agents
- local branch offices of overseas ship operators
- local branch offices of overseas ship owners
- 5013 Ship owners of sea-going vessels

This Industry Class includes ship owners operating their own sea-going vessels, either by themselves or by appointed agents, and ship owners renting or chartering out their sea-going vessels to other operators (with or without provision of ship crews). A ship owner is classified as such following the accounting practice or standpoint of the establishment. So long as it regards the vessel as its own and includes the related revenue and expenses in its accounts, the establishment is classified as a ship owner irrespective of where the vessel is registered.

501302 Ship owners of sea-going vessels for freight transport

Include:

- freight transport by own sea-going vessels
- chartering of own sea-going vessels with crews (i.e. on a full basis) to other operators for freight transport
- renting of own sea-going vessels without crews (i.e. on a bare vessel basis) to other operators for freight transport

5014 Operators of sea-going vessels

This Industry Class consists of operators of sea-going vessels rented or chartered from others including freight or passenger vessels (i.e. the operators themselves do not have their own sea-going vessels). Excluded are ship owners operating their own vessels which are included under Industry Class 5013.

501401 Operators of sea-going vessels for passenger transport

Include:

- operators of sea-going passenger vessels, rented or chartered from others
- re-renting out sea-going passenger vessels, which are rented or charted from others, to third party operators

501402 Operators of sea-going vessels for freight transport *Include:*

- operators of sea-going freight vessels, rented or chartered from others
- re-renting out sea-going freight vessels, which are rented or charted from others, to third party operators

5015 Ship owners and operators of vessels moving between Hong Kong and the ports in Pearl River Delta

This Industry Class consists of ship owners or operators of freight or passenger vessels moving between Hong Kong and the ports in Pearl River Delta. The latter include catamarans, jetfoils and hydrofoils. Ship owners operating their own vessels, ship owners renting or chartering out their vessels to others, and operators of vessels rented or chartered from others are also included.

501502 Ship owners and operators of freight vessels moving between Hong Kong and the ports in Pearl River Delta

Include:

- operators of freight vessels moving between Hong Kong and the ports in the Pearl River Delta region
- ship owners of freight vessels moving between Hong Kong and the ports in the Pearl River Delta region

502 Inland water transport

This Industry Group includes the transport of passengers or freight on inland waters, involving vessels that are not suitable for ocean transport.

5022 Inland freight water transport

See Industry Sub-class 502200.

502200 Inland freight water transport

Include:

- barge owners but not operators
- lighter owners or operators
- tugboat owners or operators
- inland cargo vessel owners or operators, n.e.c.

51 Air transport

This Industry Division includes the transport of passengers or freight by air or via space. It consists of Hong Kong based airline and helicopter companies, and local branch offices of overseas airline companies as well as companies engaged in executive aircraft chartering services. Rental of aeroplane, helicopter or hot air balloon with or without crews is also included. Excluded are aerial advertising (sky writing) (see 741900), aerial photography surveying (see 711200), crop spraying (see 016000), repair of airplane (see 331500) and aircraft catering services (see 562000).

510 Air transport

Same as Industry Division 51.

5101 Hong Kong-based airline and helicopter companies

This Industry Class includes local airline and helicopter companies licensed for offering public flying services in Hong Kong

510100 Hong Kong-based airline and helicopter companies

Include:

- air freight transport with local Air Operator's Certificate

5102 Local representative offices of overseas airline companies

This Industry Class includes local representative offices of overseas airline companies that provide scheduled flight services in Hong Kong.

510202 Local representative offices of overseas airline companies (freight) *Include:*

- air express services, local representative office of overseas airline company
- air freight transport, local representative office of overseas airline company
- **5109 Air transport services n.e.c.** See Industry Sub-class 510900.

52 Warehousing and support activities for transportation

This Industry Division includes warehousing and support activities for transportation, such as operating of transport infrastructure (e.g. airports, harbours, tunnels, bridges, etc.), the activities of transport agencies and cargo handling.

521 Warehousing and storage

This Industry Group includes operation of storage and warehouse facilities for all kind of goods such as general merchandise warehouses, refrigerated warehouses or storage tanks, but container yards and container freight stations (CFS) are excluded (see 522204).

5211 Cold storage

See Industry Sub-class 521100.

521100 Cold storage

Include:

- cold storage locker renting services
- cold storage services
- 5212 General cargo warehouses See Industry Sub-class 521200.

521200 General cargo warehouses

Include:

- bonded warehouses
- dangerous goods godowns
- general merchandise warehouses
- godowns for storing consumer goods
- godowns for storing non-perishable foodstuffs
- storage tanks
- storage services n.e.c.

522 Support activities for transportation

This Industry Group includes activities supporting the transport of passengers or freight, such as operation of parts of the transport infrastructure or activities related to handling freight immediately before or after transport or between transport segments. The operation and maintenance of all transport facilities is included.

5221 Service activities incidental to land transportation

This Industry Class includes activities related to land transport of passengers, animals or freight.

522103 Loading and unloading of luggage or freight during land transport *Include:*

- labour services for loading and unloading luggage or freight on land
- loading and unloading of freight at railway station

5222 Service activities incidental to water transportation

This Industry Class includes activities related to water transport such as operation of terminal facilities; pilotage and berthing activities; lighterage, salvage activities; and lighthouse activities. Also included are stevedoring and related cargo handling services.

522201 Container terminal and marine cargo terminal operators *Include:*

- container terminal operation
- marine cargo terminal operation

522202 Mid-stream operation

Mid-stream operations refer to the loading and unloading of cargo, which is either containerised or non-containerised, by barges from vessels moored in the harbour.

Include:

- barge operators (irrespective of whether being owners) engaged in stevedoring services (such as mid-stream operation)
- loading and unloading cargo in barge
- mid-stream operation
- providing barge operating services for loading and unloading cargo

522204 Container back-up activities

Container backup activities are essential to the operation of port activities but do not need to be located within the confines of the port, including container freight stations (CFS), container yards and container leasing activities. Also included are establishments providing container handling supporting services to container terminal operators, marine cargo terminal operators and container yard operators such as operating quay cranes, crawler cranes, etc. to stack up or pick up containers. A CFS is a depot used by ocean carriers to load/unload cargo to and from containers. It provides cargo consolidation, deconsolidation, vanning, devanning services and other value-added services such as quality control, fumigation, wrapping, bar-code scanning, etc. to clients. Container yards are for the handling and storage of containers which may be laden or empty. Unlike CFS activities, no cargo consolidation or deconsolidation takes place in such yards. However, if a CFS or container yard only serves a particular container transport company (with its own container trucks) or logistic establishment, it is to be treated as an ancillary unit and therefore carries the same industry code as the establishment it serves. Include:

- container freight stations (CFS)
- container handling supporting services to container terminal operators, marine cargo terminal operators and container yard operators
- container leasing
- container yards

5223 Service activities incidental to air transportation

This Industry Class includes activities related to air transport of passengers, animals or freight such as operation of airway terminal facilities, airport and air-traffic-control activities, and ground service activities on airfields etc.

522300 Service activities incidental to air transportation

Include:

- air cargo terminal operation
- loading and unloading of freight at airport

5229 Other transportation support activities

This Industry Class includes forwarding of freight; arranging or organising of transport operations by rail, road, sea or air; issue and procurement of transport documents and waybills; activities of customs agents, shipbrokers and goods-handling operations for transportation etc. It excludes courier activities (see Industry Group 532), provision of transport insurance (see Industry Class 6512) and activities of travel agencies (see Industry Class 7910).

522901 Air cargo forwarding services

Include:

- air freight forwarding agency
- air freight forwarding brokers

522902 Sea cargo forwarding services *Include:*

- sea freight Forwarding Agents
- sea freight forwarding brokers
- shipping Forwarding Agents

| 522903 | Land cargo | forwarding | services |
|--------|------------|------------|----------|
|--------|------------|------------|----------|

Include:

- container haulage agents (providing agency service for local container haulage only)
- container haulage agents (with agency service for cross-border container haulage)
- land freight transport agency
- land or rail cargo forwarding

522904 Packing and crating services

Include:

- crating goods for transportation
- packing goods for transportation

522905 Cargo inspection, sampling and weighting services *Include:*

- cargo inspection

- cargo measuring
- cargo sampling
- cargo surveyors
- cargo weighting

522906 Shipbrokers

Include:

- ship building brokers
- ship chartering brokers
- ship sale & purchase brokers
- ship repairing brokers

53 Postal and courier activities

This Industry Division includes postal and courier activities, such as pickup, transport and delivery of letters and parcels under various arrangements. Local delivery and messenger services are also included.

532 Courier activities

This Industry Group includes pickup, sorting, transport and delivery (domestic or international) of mail and parcels by firms, but not operating under a universal service obligation. One or more modes of transport may be involved and the activity may be carried out with either self-owned (private) transport or via public transport. Also included are distribution and delivery of mail and parcels, and home delivery services.

5321 International courier activities See Industry Sub-class 532100

See Industry Sub-class 532100.

532100 International courier activities

Include:

- international courier activities

Source: Census and Statistics Department, HKSAR

2016 Manpower Survey of the Transport and logistics industry

| Branch | Industry | Employment Size | Size of Frame | Sample Size |
|----------------------|---|--------------------|------------------|------------------|
| I. War | ehousing & Cold Storage | | | |
| | General Cargo Warehouses & | 1-9 | 681 | 68 |
| | Other Storage Services | 10-19 | 70 | 14 |
| | (HSIC 5212) | 20-49 | 65 | 23 |
| | () | 50-99 | 10 | 10 |
| | | 100-199 | 5 | 5 |
| | | 200 & over | 3 | 3 |
| | | Sub-total | 834 | 123 |
| 2. | Cold Storage | 1-9 | 10 | 5 |
| | (HSIC 5211) | 10-19 | 3 | 3 |
| | | 20-49 | 5 | 3 5 3 2 |
| | | 50-99 | 3 | 3 |
| | | 100-199 | 2 | 2 |
| | | 200 & over | - | - |
| | | Sub-total | 23 | 18 |
| 3. | Packing and Crating Services & | 1-9 | 77 | 31 |
| | Cargo Inspection, Sampling and | 10-19 | 9 | 5 |
| | Other Storage Services | 20-49 | 6 | 6 |
| | (HSIC 522904, 522905) | 50-99 | 4 | 4 |
| | | 100-199 | 2 | 2 |
| | | 200 & over | - | - |
| | | Sub-total | 98 | 48 |
| II. Car | go Handling Terminals | | | |
| <u>11. Cui</u> 4. | Cargo Handling Terminals | 1-9 | _ | - |
| r. | (HSIC 522201) | 10-19 | - | - |
| | (11610 522201) | 20-49 | - | - |
| | | 50-99 | 1 | 1 |
| | | 100-199 | 3 | 3 |
| | | 200 & over | 4 | 4 |
| | | Sub-total | 8 | 8 |
| т т | | | | |
| <u>III. Tr</u> | ucking & Container Haulage Land Freight Transport by Good Vehicles | 1-9 | 7 930 | 198 |
| | and Land Freight Transport, n.e.c. | 10-19 | 445 | 45 |
| | (HSIC 4927, 522103, 522903) | 20-49 | 177 | 44 |
| | | 50-99 | 33 | 30 |
| | | 100-199 | 6 | 6 |
| | | 200 & over | 5 | 5 |
| | | Sub-total | 8 596 | 328 |

Sampling Coverage & Sampling Plan

| Branch | Industry | Employment Size | Size of Frame | Sample Size |
|--------------|---|--|--|--|
| 5. | Haulage of Containers & | 1-9 | 1 715 | 51 |
| | Container Leasing | 10-19 | 139 | 28 |
| | (HSIC 4928, 522204) | 20-49 | 77 | 39 |
| | () | 50-99 | 18 | ç |
| | | 100-199 | 10 | 10 |
| | | 200 & over | 5 | 5 |
| | | Sub-total | 1 964 | 142 |
| | Supplementary Samples* - Large Vehicle Fleet Owner Companies | | 9 | ç |
| V. A | ir Freight Transport | | | |
| | Airline Companies and | 1-9 | 25 | 6 |
| | Supporting Services to Air Transport | 10-19 | 4 | 1 |
| | (HSIC 5101, 5223, 510202) | 20-49 | 16 | 4 |
| | | 50-99 | 10 | 10 |
| | | 100-199 | 5 | 5 |
| | | 200 & over | 18 | 18 |
| | | Sub-total | 78 | 45 |
| <u>V. Fc</u> | orwarding Agent Air Cargo Forwarding Services (HSIC 522901) | 1-9 10-19 20-49 50-99 100-199 200 & over Sub-total | 896 186 140 39 18 8 <i>1</i> 287 | 27 13 21 16 18 8 703 |
| 0. | Sea Cargo Forwarding Services | 1-9 | 1 847 | 74 |
| | (HSIC 522902) | 10-19 | 197 | 18 |
| | | 20-49 | 105 | 26 |
| | | 50-99 | 24 | 9 |
| | | 100-199 | 6 | 6 |
| | | 200 & over | 5 | 5 |
| | | Sub-total | 2 184 | 138 |
| /I. Ste | evedoring Services | | | |
| 1. | Stevedore and Supporting Services to | 1-9 | 83 | 33 |
| | Water Transport, n.e.c. | 10-19 | 18 | ç |
| | (HSIC 522202) | 20-49 | 4 | 2 |
| | | 50-99 | 1 | 1 |
| | | 100-199 | 2 | |
| | | | | |
| | | 200 & over Sub-total | - 108 | 49 |

| 12. <u>VIII.</u> 13. | <u>Couriers (International)</u> Couriers (International)* (HSIC 5321) <u>Other Transport Logistics Service Providers</u> Supplementary Samples* - Other Transport Logistics Service Providers <i>Sub-total for Branc</i> <u>Sea Freight Transport</u> Ship Agents & Managers | | 137 36 24 5 4 8 1 215 17 17 15 421 | 14 7 5 4 8 1 44 17 17 1 072 |
|----------------------------|--|--|--|---|
| 12. <u>VIII.</u> 13. | Couriers (International)* (HSIC 5321) Other Transport Logistics Service Providers Supplementary Samples* - Other Transport Logistics Service Providers <i>Sub-total for Branc</i> Sea Freight Transport | 10-19 20-49 50-99 100-199 200 & over <u>Supplementary</u> <i>Sub-total</i> | 36 24 5 4 8 1 215 17 | 7 5 4 8 1 44 17 |
| <u>VIII.</u> 13. | (HSIC 5321) <u>Other Transport Logistics Service Providers</u> Supplementary Samples* - Other Transport Logistics Service Providers <i>Sub-total for Brance</i> <u>Sea Freight Transport</u> | 10-19 20-49 50-99 100-199 200 & over <u>Supplementary</u> <i>Sub-total</i> | 36 24 5 4 8 1 215 17 | 7 5 4 8 1 44 |
| 13. | Other Transport Logistics Service Providers Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | 20-49 50-99 100-199 200 & over <u>Supplementary</u> <i>Sub-total</i> | 24 5 4 8 1 215 | 5 5 4 8 1 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | 50-99 100-199 200 & over <u>Supplementary</u> <i>Sub-total</i> | 5 4 8 1 215 17 | 1 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | 100-199 200 & over <u>Supplementary</u> <i>Sub-total</i> | 4 8 1 215 17 | 1 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | 200 & over Supplementary Sub-total | 8 1 215 17 | 1 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | Supplementary Sub-total | 1 215 17 | 1 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | Sub-total | 215 17 | 44 17 |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | | | |
| 13. | Supplementary Samples* - Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | | | |
| <u>IX. S</u> 14. | Other Transport Logistics Service Providers Sub-total for Brance Sea Freight Transport | | 15 421 | 1 072 |
| <u>IX. S</u> 14. | Sea Freight Transport | ch 1 - 13 | 15 421 | 1 072 |
| <u>IX. S</u> 14. | | | | |
| <u>14.</u> | | | | |
| 17. | | 1-9 | 206 | 21 |
| | (HSIC 5011, 5012) | 10-19 | 200 | 6 |
| | (IISIC 5011, 5012) | 20-49 | 29 34 | 14 |
| | | | | |
| | | 50-99 | 14 | 11 |
| | | 100-199 | 12 | 12 |
| | | 200 & over Sub-total | <u>6</u> <i>301</i> | 6 70 |
| 15. | Operators of Sea-going Vessels | 1-9 | 13 | 5 |
| 10. | (HSIC 5014) | 10-19 | 4 | |
| | (IISIC 5014) | 20-49 | 5 | 4 5 |
| | | 50-99 | 4 | 4 |
| | | 100-199 | - | - |
| | | 200 & over | 2 | - 2 |
| | | | 2 5 | 2 5 |
| | | Supplementary Sub-total | 33 | 2 5 25 |
| | | | | |
| | hip Management & Chartering Ship Owners of See going Vessels | 1.0 | 50 | 20 |
| 16. | Ship Owners of Sea-going Vessels | 1-9 | 50 16 | 20 |
| | (HSIC 501302, 501502) | 10-19 | 16 | 6 |
| | | 20-49 | 10 | 10 |
| | | 50-99 | 2 | 2 |
| | | 100-199 | - | - |
| | | 200 & over | - | - |
| | | Sub-total | 78 | 38 |
| 17. | Shipbrokers | 1-9 | 59 | 47 |
| | (HSIC 522906) | 10-19 | 5 | 5 |
| | | 20-49 | 1 | 1 |
| | | 50-99 | - | - |
| | | 100-199 | - | - |
| | | 200 & over | - | _ |
| | | Sub-total | 65 | 53 |

| Branch | Industry | Employment Size | Size of Frame | Sample Size |
|--------|--------------------------------|--------------------|------------------|----------------|
| 18. | Inland Water Freight Transport | 1-9 | 113 | 45 |
| | (HSIC 5022) | 10-19 | 9 | 5 |
| | | 20-49 | 5 | 5 |
| | 50-99 | | 1 | 1 |
| | | 100-199 | 2 | 2 |
| | | 200 & over | - | - |
| | | Sub-total | 130 | 58 |
| | Sub-total for Branch 14 - 18 | | 607 | 244 |
| | Grand Total | | 16 028 | 1 316 |

* Data to be collected at company level.

Numbers of Graduates of UGC-funded Degree Courses and IVE Courses

| Course Name | *Course Provider | Level | Number of Graduates | Projected Number of Graduates | |
|--|---------------------|-------------------|------------------------|-------------------------------------|------|
| | TTOVIUCI | | in 2016 | 2017 | 2018 |
| Bachelor of Engineering in e-Logistics and Technology Management | CityU | Degree | 46 | 52 | 30 |
| BBA (Hons) International Shipping and Transport Logistics | PolyU | Degree | 93 | 108 | 105 |
| BBA/BSc (Hons) Scheme in Logistics | PolyU | Degree | 15 | 3 | - |
| BEng (Hons) Transportation Systems Engineering | PolyU | Degree | 23 | 41 | 33 |
| BEng(Hons) Air Transport Engineering | PolyU | Degree | 32 | 48 | 39 |
| BSc (Hons) Logistics Engineering with Management | PolyU | Degree | 49 | 42 | 50 |
| BBA (Hons) Global Supply Chain Management | PolyU | Degree | 86 | 107 | 103 |
| BEng Logistics Management and Engineering | HKUST | Degree | 81 | 66 | 59 |
| Higher Diploma in International Transport Logistics | PolyU | Higher Diploma | 57 | 60 | 35 |
| Higher Diploma in Airfreight Management and Global Logistics | IVE | Higher Diploma | 103 | 148 | 125 |
| | | Total | 585 | 675 | 579 |

Note:

| *Course Provider | Full Name |
|------------------|---|
| CityU | City University of Hong Kong |
| PolyU | The Hong Kong Polytechnic University |
| HKUST | Hong Kong University of Science and Technology |
| IVE | The Hong Kong Institute of Vocational Education |

|--|

| Course Name | *Training Provider | Number of Graduates |
|---|-----------------------|------------------------|
| Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 1 – Introduction to Airfreight | HAFFA | 12 |
| Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 2 – Cargo Documentation | HAFFA | 10 |
| Dangerous Goods Regulations - Initial with radioactive (DG) (for Category 1,2,3 & 6 Personnel) | HAFFA | 13 |
| Dangerous Goods Awareness (for Category 4 & 5 Personnel) (Short Course)(DGA-Short) | HAFFA | 5 |
| Cargo Security Training (Regulated Agent Regime) Course | HAFFA | 11 |
| | Total | 51 |

Note :

***Training Provider**

| Code | Name of Training Provider |
|-------|---|
| HAFFA | Hong Kong Association of Freight Forwarding & Logistics Ltd |

Courses and Programmes for the Transport and Logistics Industry

Table A9.1 Placement-tied Courses offered by the Employees Retraining Board

| | Course Title | *Training Provider | Duration (hour) | Fee (\$HK) |
|----|--|-----------------------|--------------------|---------------|
| 1. | Foundation Certificate in Warehouse Keeper Training 倉務員基礎證書 | Various | 128 | NA |
| 2. | Foundation Certificate in Removal & Logistics Training 搬運物流基礎證書 | Various | 104 | NA |
| 3. | Foundation Certificate in Courier Training 速遞員基礎證書 | Various | 104 | NA |
| 4. | Foundation Certificate in Courier Training 物流文員基礎證書 | Various | 188 | NA |
| 5. | Certificate in Logistics Management 物流管理證書 | Various | 244 | NA |
| 6. | Foundation Certificate in Logistics Practitioner (National Occupational Qualification Level 4) Training 物流員(國家職業資格)基礎證書 | Various | 216 | NA |

Table A9.2 Skills Upgrading Scheme Plus courses offered by the Employees Retraining Board

| | Course Title | *Training Provider | Duration (hour) | Fee (\$HK) |
|-----|--|-----------------------|--------------------|---------------|
| 7. | Foundation Certificate in Operation of Counterbalanced Type Forklift Truck (Part-time) 抗衡型叉式起重車操作訓練基礎證書(兼讀制) | Various | 48 | 1,725 - 5,750 |
| 8. | Foundation Certificate in Transportation & Storage of Dangerous Goods (Part-time) 運輸及儲存危險品知識基礎證書(兼讀制) | Various | 9 | 75 - 250 |
| 9. | Certificate in Completion of Import & Export Documents (Part-time) 完成進出口文件證書(兼讀制) | Various | 22 | 375 - 1,250 |
| 10. | Foundation Certificate in Airfreight Dangerous Goods Awareness (Part-time) 空運危險品認知基礎證書(兼讀制) | Various | 7 | 75 - 250 |

*Source : Employees Retraining Board

| No. | Course Title | *Training Provider | Duration (hour) | Fee (\$HK) |
|-----|--|-----------------------|--------------------|---------------|
| 1.1 | Seafreight Logistics Module 1 – Introduction to Seafreight 貨運物流業職業訓練課程:航運物流單元一 - 航運基礎入門 | CILTHK | 30 | 1,800 |
| 1.2 | Seafreight Logistics Module 2 – NVOCC SOP (Customer Service) 貨運物流業職業訓練課程:航運物流單元二 – 客戶服務 | CILTHK | 30 | 1,800 |
| 1.3 | Seafreight Logistics Module 3 - Advanced Certificate in Shipping Practices (Level 4) 貨運物流業職業訓練課程:航運物流單元三 - 海運-船務營運(四級)行政證書 | CILTHK | 33 | 2,850 |
| 1.4 | Seafreight Logistics Module 4 - Advanced Certificate in Warehousing and Distribution (Level 4) 貨運物流業職業訓練課程:航運物流單元四 - 海運-倉儲及配送營運(四級)行政證書 | CILTHK | 33 | 2,850 |
| 2.1 | Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 1 – Introduction to Airfreight 貨運物流業職業訓練課程:空運物流單元一 - 空運基礎入門 | HAFFA | 30 | 1,550 |
| 2.2 | Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 2 – Cargo Documentation 貨運物流業職業訓練課程:空運物流單元二 - 貨運文件處理 | HAFFA | 30 | 1,550 |
| 2.3 | Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 3 – Executive Certificate in Airfreight Operational Supervisory Training (Level 4) 貨運物流業職業訓練課程:空運物流單元三 – 空運 – 行政人員營運管理培訓(四級)行政證書 | HAFFA | 33 | 2,850 |
| 2.4 | Vocational Training Programme for the Freight Logistics Sector (VTP) Airfreight Logistics Module 4 – Executive Certificate in Airfreight Operational Managerial Training (Level 4) 貨運物流業職業訓練課程:空運物流單元四 - 空運 – 經理級營運管理培訓(四級)行政證書 | HAFFA | 33 | 2,850 |
| 2.5 | Dangerous Goods Regulations - Initial with radioactive (DG) (for Category 1,2,3 & 6 Personnel) | HAFFA | 32.5 | 3,890 |
| 2.6 | Dangerous Goods Awareness (for Category 4 & 5 Personnel) (Short Course)(DGA-Short) | HAFFA | 4 | 390 |
| 2.7 | Dangerous Goods Awareness (for Category 4 & 5 Personnel) (Full Course)(DGA-Full) | HAFFA | 7 | 980 |

Table A9.3 Part-time Courses Supported by the Transport and Logistics Training Board

| No. | Course Title | *Training Provider | Duration (hour) | Fee (\$HK) |
|------|---|-----------------------|--------------------|---------------|
| 2.8 | Cargo Security Training (Regulated Agent Regime) Course | HAFFA | 6.5 | 830 |
| 2.9 | EU Aviation Security Training (ACC3, RA3 and KC3) | HAFFA | 6.5 | 1,230 |
| 3.1 | Shipping Logistics and Practice Course | HKSTLA | 25 | 2,900 |
| 3.2 | Marketing/Sales/Customer Services/CRM in Sea Transport and Logistics Course | HKSTLA | 18 | 2,050 |
| 3.3 | Food, Wine and Beverages Logistics Course | HKSTLA | 5 | 800 |
| 3.4 | Cold Chain Management Course | HKSTLA | 3 | 600 |
| 3.5 | Supply Chain Demand & Supply Management Course | HKSTLA | 6 | 800 |
| 3.6 | Supply Chain Development & Relationship Course | HKSTLA | 6 | 800 |
| 3.7 | Wine, Labelling and Logistics Course | HKSTLA | 12 | 1,950 |
| 3.8 | Managing Reverse Flows & Strategic Challenges for Supply Chain | HKSTLA | 6 | 800 |
| 3.9 | Customer Service Technique for Front Line Staff in Logistics Industry | HKSTLA | 3 | 600 |
| 3.10 | Basic Communication Techniques for Freight & Logistics Practitioners | HKSTLA | 15 | 2,600 |
| 3.11 | Advanced Communication & Presentation Skills for Freight and Logistics Practitioners | HKSTLA | 15 | 2,600 |
| 3.12 | Wine Packaging, Logistics and Judging Course | HKSTLA | 3 | 600 |
| 3.13 | 物流管理及職業安全健康 | HKSTLA | 6 | 800 |
| 3.14 | Common Pitfalls and Preventive Measures in Logistics Industry | HKSTLA | 6 | 900 |
| 4.1 | Cold Storage Infrastructure Design and Establishment | SCOPE CityU | 15 | 1,500 |
| 4.2 | Cold Chain Management | SCOPE CityU | 15 | 1,500 |
| 5.1 | Executive Certificate Course on O2O Logistics O2O 物流實務專業行政證書課程 | НКМА | 15 | 2,350 |

Note :

***Training Provider**

| Code | Name of Training Provider | |
|-------------|---|--|
| CILTHK | The Chartered Institute of Logistics and Transport in Hong Kong 香港運輸物流學會 | |
| HAFFA | Hong Kong Association of Freight Forwarding & Logistics Ltd 香港貨運物流業協會有限公司 | |
| HKSTLA | The Hong Kong Sea Transport and Logistics Association Ltd 香港航運及物流協會有限公司 | |
| SCOPE CityU | School of Continuing and Professional Education, City University of Hong Kong 香港城市大學專業進修學院 | |

Manpower Projection for the Transport and Logistics Industry

Methodology

The Labour Market Analysis (LMA) approach first examines a group of key statistical data collected by a reliable and independent authority that reflect important changes in the local economy, demography and labour market. It then selects some of the data as independent variables and builds a statistical model that can be used to project manpower demand in the economic sector under study. In other words, the model makes use of some relevant and reliable economic indicators to project manpower demand in the short and medium term.

2. The LMA approach has been applied to the Transport Logistics Industry since 2002. The building of a statistical model comprises two main steps. The first step is called 'Diagnostic' as two sets of statistical data are tested to select determinants. Set I comprises 9 core statistics in National Accounts (e.g. Gross Domestic Products (GDP) and its components) of Hong Kong. These statistics provide information about the key economic activities. Set II comprises 42 economic indicators with more disaggregate information about the economy. Such information includes consumption, investment, trade, tourism, property and related activities, and information about the labour market, etc. From these two sets of data, some determinants can be found. To minimise Types I & II errors, these determinants are statistically tested for multi-collinearity before they are grouped into Principal Components (PCs). The second step of statistical modelling is called 'Prognostic' as these principal components are used to build and maintain the statistical models for manpower projection.

Manpower Projection in the Transport Logistics Industry

3. In the Transport Logistics industry, 11 determinants have been found from the 51 economic indicators. The manpower requirements in the Transport Logistics industry can thus be explained by grouping these determinants into Principal Components (PC).

- 1) Exports of Services (Transportation) [*XERT*],
- 2) Total exports of services (HK\$ millions) [*XSER*],
- 3) Re-exports of goods in value index [VREX],
- 4) Re-exports of goods in unit value index [UVREX],
- 5) Domestic exports of goods in unit value index [UVDE],
- 6) Imports of goods in value index [*VM*],
- 7) Imports of goods in unit value index [UVM],
- 8) Imports of goods in quantum index [QM],
- 9) Number of visitors' arrival [VA],
- 10) Retail sales in value index [RSVA],
- 11) Total loans and advances (HK\$ millions) [LA]

4. At the 'Diagnostic' step, Principal Component Analysis (PCA) has been used to select determinants, called Principal Components (PCs), from the two original sets of economic indicators. It is found that about 94% of the total variation can be explained by these PCs and thus they can be safely used to project the manpower requirements in the near term. For the Transport Logistics industry, the PCs comprise *XERT, XSER, VREX, UVREX, VM, UVM and QM*. At the 'Prognostic' step, linear regression technique is then applied to build the statistical model. The model indicates that there is a strong positive correlation between manpower and the PCs. The adjusted R-square worked out to be 0.9563, indicating that about 96% of the variation of the manpower requirements can be explained by the PCs at the 95% confidence level.

5. Several empirical assumptions support the manpower projection model. From the economic perspective, the decision to employ more people depends on exports of services (transportation) (XERT), total exports of services (HK\$ millions) (XSER), imports of goods in unit value index (UVM) and imports of goods in quantum index (QM).

6. The manpower demand for Transport Logistics Industry in 2017-2018 is projected using three methods, namely Labour Market Analysis (LMA) and Employers' Forecast (EF). A summary table is provided as below.

| Year | Actual Manpower | Projected | Employer's Forecast | |
|-------|---|----------------|----------------------------|--|
| | | Manpower (LMA) | (EF) | |
| 2016 | 112,247 | | | |
| 2017F | | 111,009 | 112,301 | |
| | | (-1.10%)* | (0.05%)* | |
| 2018F | | 110,679 | 112,312 | |
| | | (-1.40%)* | (0.06%)* | |
| | | (-0.30)** | (0.01)** | |
| * | as percentage change versus actual manpower in 2016 | | | |
| ** | as percentage change versus forecasted manpower in 2017 | | | |

7. Figure 1 below summarises the manpower projection using 3 different methods. LMA illustrates a down trend in 2017 followed by moderate growth for the years ahead. The LMA approach has the advantages of objectivity and allows interim updates when economic indicators become available. Finally, the employer's forecast which is based on personal guess and industry experience of the respondents also shows a slightly upward trend in 2017.

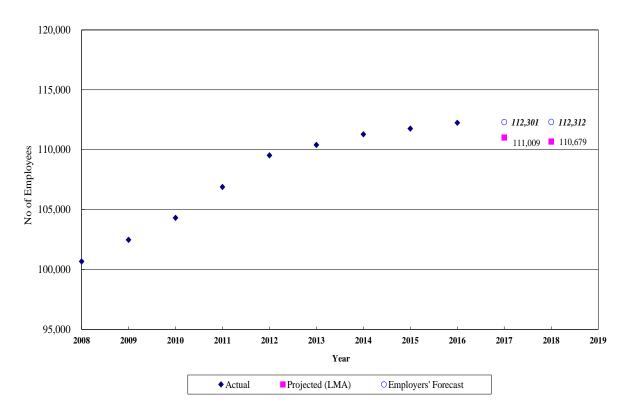


Figure 1: Summary of Manpower Projection

Appendix 11



Introduction

To offer young generation an opportunity to have an early exposure to the wide spectrum of career opportunities in the aviation and maritime sectors so as to encourage them to join the sector after graduation, the Government would like to invite companies in the aviation and maritime sectors to participate in the Internship Network to offer intern places during summer vacation.

Eligibility

This initiative is open to non-final year full time local students from any undergraduate programmes of the University Grants Committee-funded education institutions, Hang Seng Management College, Hong Kong Shue Yan University, the Open University of Hong Kong and any sub-degree programmes of the Vocational Training Council.

Partnership arrangement

Government's support

 MATF would reimburse the participating companies of the honorarium paid to interns up to 75% or HK\$6,000 (whichever is the lower) for an internship period up to two months.

Company's role

- register and offer internship places under MATF during 2015 summer vacation, i.e. from May to September 2015 for a minimum of 4 weeks;
- pay the monthly honorarium to student interns during the internship period, and then claim for reimbursement from MATF regarding the sum sponsored by the Government, and return the evaluation form after completion of internship; and
- give a fruitful and rewarding experience to the interns.

For students

Please refer to the information on intern places provided under the Internship Network as posted on MATF's and the above-mentioned education institutions' websites. Students are required to submit the application for internship direct to the recruiting companies. Students will have opportunities to participate in exchanges / visits to be organised by MATF. Upon completion of the internship, students will be asked to submit an evaluation form to MATF unit direct / via recruiting companies.

Enquiries

Website : www.matf.gov.hk Email : matf@thb.gov.hk Hotline : 3509 7261



Maritime and Aviation Training Fund 海運及空運人才培訓基金

Source : Maritime and Aviation Training Fund

Appendix 12

Specification of Competency Standards (SCS)

Qualifications recognised under the Qualifications Framework (QF) are outcome-based and are not confined to academic attainment. In the case of the academic sector, the outcome standard of qualifications is mainly the knowledge and skills a person possesses. Generally, these standards are set by scholars. In the vocational sector, the outcome standards of qualifications are set by individual industries. To identify the specific outcome standards required for different levels of qualifications, these industries need to develop SCSs.

The SCS for an industry mainly comprises the competency standards required at various levels. These competency standards represent the industry benchmarks for the skills, knowledge and attributes required to perform a job at a certain level. The competency standards will be grouped together to form a qualification at a particular level. The assessment guidelines for the outcome standards will also be stipulated in the SCS.

The development of SCSs is an important step in implementing the QF and its associated quality assurance mechanism. Industries play a pivotal role in the process through participation in the Industry Training Advisory Committees (ITACs), which are tasked to develop, maintain and update the SCSs.

To ensure continued relevance of an SCS, the ITAC concerned must review and update the SCS regularly to keep abreast of the latest manpower requirements. Minor amendments to the competency standards may also be required annually. The SCS should furthermore be flexible enough to be of assistance to both small and large companies as well as to meet the full range of education and training needs of the industry.

The competency standards applicable to an industry are presented as "units of competency" in its SCS. Every "unit of competency" comprises eight basic items namely Name, Code, Level, Credit, Competency, Range, Assessment Criteria and Remarks.

After the SCSs have been formulated, training providers will be able to design training programmes that would help learners achieve the specified competency standards. As the competency standards were developed by industry, the relevance of the training programmes to the requirements of the industry would be ensured. Upon completion of SCS-based programmes, trainees will possess skills that can be objectively measured. Such information may facilitate employers to identify suitable talents; thus reducing possible losses incurred by unfit appointments, as well as shortening the new recruits' adaptation period and minimising related costs.

Also, training providers will enjoy flexibility over the design of learning pathways to meet the different needs of students. Trainees will be free to acquire any units of competency specified in the SCS according to their own needs, and to accumulate credits to obtain various qualifications. These may be qualifications of different levels within the same functional area (i.e. vertical qualifications) or qualifications of the same level across a number of functional areas (i.e. horizontal qualifications) or whole qualifications (i.e. certificates, diplomas, etc.)

Since SCS-based programmes are developed with units of competency, trainees may have their qualifications (including qualifications obtained from formal studies as well as those obtained from the Recognition of Prior Learning (RPL) mechanism) accumulated and move along the ladder of progression without the need to start from scratch. The SCSs also provide clear progression pathways whereby trainees may draw up their own career development plans. By referring to the SCSs, employers may provide tailor-made in-service training to individual employees, or use the SCSs as yardsticks for identifying personnel with suitable skills and knowledge for recruitment or promotional purposes.

In the long run, SCSs will ensure effective deployment of training resources available, and all SCS-based qualifications will be widely recognised and supported by the industries.

Source: Qualifications Framework (QF) Secretariat

Appendix 13

Other Survey Statistics

Table 13.1: Number of Establishments and Employees by Branch
(technical + non-technical)

| Branch | No. of Establishments | No. of Employees |
|---|--------------------------|---------------------|
| Warehousing & Cold Storage | 803 | 9 399 |
| Cargo Handling Terminals | 8 | 3 680 |
| Trucking & Container Haulage | 8 583 | 54 055 |
| Air Freight Transport | 66 | 39 516 |
| Forwarding Agent | 2 802 | 32 448 |
| Stevedoring Services | 98 | 979 |
| Couriers (International) | 160 | 17 406 |
| Other Transport Logistics Service Providers | 17 | 31 861 |
| Sea Freight Transport | 262 | 9 799 |
| Ship Management & Chartering | 239 | 1 979 |
| Over | all 13 038 | 201 122 |

Table 13.2: Number of Establishments and Employees by Principal Line of Business (technical + non-technical)

| Principal Line of Business | No. of Establishments | No. of Employees |
|---|--------------------------|---------------------|
| Warehousing Cold Storage | 803 | 9 399 |
| Trucking Container Haulage | 8 583 | 54 055 |
| Airfreight Transport Operators (including air cargo terminal) | 66 | 39 516 |
| Airfreight Forwarding Agents | 1 184 | 17 469 |
| Stevedore | 98 | 979 |
| Seafreight Transport Operators | 262 | 9 799 |
| Seafreight Forwarding Agents | 1 618 | 14 979 |
| Ship Management and Chartering | 239 | 1 979 |
| Cargo Handling Terminals (excluding air cargo terminal) | 8 | 3 680 |
| International Couriers | 160 | 17 406 |
| Other Transport Logistics Services Providers | 17 | 31 861 |
| Overall | 13 038 | 201 122 |

Table 13.3: Number of Employees by Scope by Job Level by Sector

| | | | Sector | | <u> </u> | | |
|--------------------------------|--------------------------------------|---|---|---|----------|---|--|
| Scope | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Waroehuse) | Overall | Percentage of Overall No. of Employees | |
| Business Management, Strategic | Managerial Level | 624 | 1 136 | 545 | 2 305 | 2.11 | |
| Planning | Executive/Supervisory Level | 268 | 273 | 127 | 668 | 0.61 | |
| | Technician/Craftsman/Operative Level | 244 | 431 | 390 | 1 065 | 0.97 | |
| | Sub-total | 1 136 | 1 840 | 1 062 | 4 038 | 3.69 | |
| Fleet Operation and Management | Managerial Level | 72 | 229 | 118 | 419 | 0.38 | |
| | Executive/Supervisory Level | 85 | 346 | 95 | 526 | 0.48 | |
| | Technician/Craftsman/Operative Level | 252 | 447 | 230 | 929 | 0.85 | |
| | Sub-total | 409 | 1 022 | 443 | 1 874 | 1.71 | |
| Sales & Customer Service | Managerial Level | 1 171 | 1 285 | 576 | 3 032 | 2.77 | |
| | Executive/Supervisory Level | 1 487 | 1 757 | 1 574 | 4 818 | 4.40 | |
| | Technician/Craftsman/Operative Level | 3 741 | 3 764 | 2 999 | 10 504 | 9.60 | |
| | Sub-total | 6 399 | 6 806 | 5 149 | 18 354 | 16.78 | |
| pFrontline Cargo Operation | Managerial Level | 1 263 | 1 014 | 1 236 | 3 513 | 3.21 | |
| | Executive/Supervisory Level | 2 562 | 1 583 | 3 676 | 7 821 | 7.15 | |
| | Technician/Craftsman/Operative Level | 12 088 | 7 611 | 50 204 | 69 903 | 63.89 | |
| | Sub-total | 15 913 | 10 208 | 55 116 | 81 237 | 74.25 | |

| | | | Sector | | | | |
|-------------------------------|--------------------------------------|---|---|---|---------|---|--|
| Scope | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Waroehuse) | Overall | Percentage of Overall No. of Employees | |
| Technical/Engineering Support | Managerial Level | 68 | 166 | 10 | 244 | 0.22 | |
| | Executive/Supervisory Level | 171 | 471 | 60 | 702 | 0.64 | |
| | Technician/Craftsman/Operative Level | 465 | 1 007 | 1 485 | 2 957 | 2.70 | |
| | Sub-total | 704 | 1 644 | 1 555 | 3 903 | 3.57 | |
| Overall | Managerial Level | 3 198 | 3 830 | 2 485 | 9 513 | 8.70 | |
| | Executive/Supervisory Level | 4 573 | 4 4 3 0 | 5 532 | 14 535 | 13.29 | |
| | Technician/Craftsman/Operative Level | 16 790 | 13 260 | 55 308 | 85 358 | 78.02 | |
| | Overall | 24 561 | 21 520 | 63 325 | 109 406 | 100.00 | |

| Job Level | No. of Employees | Percentage of Overall No. of Employees | | |
|--------------------------------|---------------------|---|--|--|
| Managerial | 9 513 | 8.70 | | |
| Executive/Supervisory | 14 535 | 13.29 | | |
| Technician/Craftsman/Operative | 85 358 | 78.02 | | |
| Overall | 109 406 | 100.00 | | |

Table 13.5: Distribution of Employees by Job Level by Sector

| Job Level | Air TransportSea TransportBusiness &Business &OperationOperation(excluding(excludingWarehouseWarehouse)and Depot)(excluding | | Land Transport Business & Operation (including Warehouse) | Overall |
|------------------------------------|---|--------|--|---------|
| Managerial | 3 198 | 3 830 | 2 485 | 9 513 |
| Executive/Supervisory | 4 573 | 4 430 | 5 532 | 14 535 |
| Technician/Craftsman/ Operative | 16 790 | 13 260 | 55 308 | 85 358 |
| Overall | 24 561 | 21 520 | 63 325 | 109 406 |

| | | | Sector | | | | |
|--------------------------------|--|--|---------|---|--|-------|------|
| Scope | Job LevelAir Transport Business & Operation (excluding and Depot)Sea Transport Business & Operation (including Warehouse)nt, StrategicManagerial5Executive/Supervisory-24-Technician/Craftsman/Operative5Sub-total5245Managerial61-Technician/Craftsman/Operative62-Executive/Supervisory62-Sub-total5245Managerial61-Executive/Supervisory62-Sub-total203- | Land Transport Business & Operation (including Warehouse) | Overall | Vacancies over the Overall Vacancies | Percentage of Vacancies over the Total Position Required | | |
| Business Management, Strategic | Managerial | - | - | 5 | 5 | 0.18 | * |
| Planning | Executive/Supervisory | - | 24 | - | 24 | 0.84 | 0.02 |
| | Technician/Craftsman/Operative | 5 | - | - | 5 | 0.18 | * |
| | Sub-total | 5 | 24 | 5 | 34 | 1.20 | 0.03 |
| Fleet Operation and | Managerial | 6 | 1 | - | 7 | 0.25 | 0.01 |
| Management | Executive/Supervisory | 6 | 2 | - | 8 | 0.28 | 0.01 |
| | Technician/Craftsman/Operative | 8 | - | - | 8 | 0.28 | 0.01 |
| | Sub-total | 20 | 3 | - | 23 | 0.81 | 0.02 |
| Sales & Customer Service | Managerial | 8 | 2 | - | 10 | 0.35 | 0.01 |
| | Executive/Supervisory | 4 | 14 | 9 | 27 | 0.95 | 0.02 |
| | Technician/Craftsman/Operative | 81 | 116 | 57 | 254 | 8.94 | 0.23 |
| | Sub-total | 93 | 132 | 66 | 291 | 10.24 | 0.26 |
| Frontline Cargo Operation | Managerial | 7 | - | - | 7 | 0.25 | 0.01 |
| | Executive/Supervisory | 57 | 11 | 3 | 71 | 2.50 | 0.06 |
| | Technician/Craftsman/Operative | 414 | 215 | 1 745 | 2 374 | 83.56 | 2.11 |
| | Sub-total | 478 | 226 | 1 748 | 2 452 | 86.31 | 2.18 |
| Technical/Engineering Support | Managerial | 4 | - | - | 4 | 0.14 | * |
| | Executive/Supervisory | 15 | - | - | 15 | 0.53 | 0.01 |
| | Technician/Craftsman/Operative | 12 | 5 | 5 | 22 | 0.77 | 0.02 |
| | Sub-total | 31 | 5 | 5 | 41 | 1.44 | 0.04 |

Table 13.6: Number of Vacancies by Scope by Job Level by Sector

| | | | Sector | i | | D | D |
|---------|--------------------------------|--|------------|--|---------|--|---|
| Scope | Job Level | Air TransportSeaBusiness &TransportOperationBusiness &(excludingOperationWarehouse(excluding | | Land Transport Business & Operation (including | Overall | Percentage of Vacancies over the Overall Vacancies | Vacancies over the Total Position Required |
| | | and Depot) | Warehouse) | | | | |
| Overall | Managerial | 25 | 3 | 5 | 33 | 1.16 | 0.03 |
| | Executive/Supervisory | 82 | 51 | 12 | 145 | 5.10 | 0.13 |
| | Technician/Craftsman/Operative | 520 | 336 | 1 807 | 2 663 | 93.73 | 2.37 |
| | Total | 627 | 390 | 1 824 | 2 841 | 100.00 | 2.53 |

Note: * Less than 0.005%

| | | | Sector | | | |
|------------------------------|--------------------------------|---|---|--|---------|--|
| Branch | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Warehouse) | Overall | Percentage of Overall Vacancies |
| Warehousing & Cold Storage | Managerial | - | - | - | - | N.A. |
| | Executive/Supervisory | - | - | 8 | 8 | 0.28 |
| | Technician/Craftsman/Operative | - | - | 268 | 268 | 9.43 |
| | Sub-total | - | - | 276 | 276 | 9.71 |
| Cargo Handling Terminals | Managerial | - | - | - | - | N.A. |
| | Executive/Supervisory | - | 11 | - | 11 | 0.39 |
| | Technician/Craftsman/Operative | - | 53 | - | 53 | 1.87 |
| | Sub-total | - | 64 | - | 64 | 2.25 |
| Trucking & Container Haulage | Managerial | - | - | 5 | 5 | 0.18 |
| | Executive/Supervisory | - | - | 4 | 4 | 0.14 |
| | Technician/Craftsman/Operative | - | - | 1 331 | 1 331 | 46.85 |
| | Sub-total | - | - | 1 340 | 1 340 | 47.17 |
| Air Freight Transport | Managerial | 20 | - | - | 20 | 0.70 |
| | Executive/Supervisory | 72 | - | - | 72 | 2.53 |
| | Technician/Craftsman/Operative | 216 | - | - | 216 | 7.60 |
| | Sub-total | 308 | - | - | 308 | 10.84 |
| Forwarding Agent | Managerial | 2 | - | - | 2 | 0.07 |
| | Executive/Supervisory | 7 | 24 | - | 31 | 1.09 |
| | Technician/Craftsman/Operative | 243 | 257 | 4 | 504 | 17.74 |
| | Sub-total | 252 | 281 | 4 | 537 | 18.90 |

Table 13.7: Number of Vacancies by Branch by Job Level by Sector

| | | | Sector | | | | |
|-----------------------------------|--------------------------------|---|---|--|---------|--|--|
| Branch | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Warehouse) | Overall | Percentage of Overall Vacancies | |
| Stevedoring Services | Managerial | - | - | - | - | N.A. | |
| | Executive/Supervisory | - | - | - | - | N.A. | |
| | Technician/Craftsman/Operative | - | - | - | - | N.A. | |
| | Sub-total | - | - | - | - | N.A. | |
| Couriers (International) | Managerial | 3 | - | - | 3 | 0.11 | |
| | Executive/Supervisory | 3 | - | - | 3 | 0.11 | |
| | Technician/Craftsman/Operative | 61 | - | 70 | 131 | 4.61 | |
| | Sub-total | 67 | - | 70 | 137 | 4.82 | |
| Other Transport Logistics Service | Managerial | - | - | - | - | N.A. | |
| Providers | Executive/Supervisory | - | - | - | - | N.A. | |
| | Technician/Craftsman/Operative | - | - | 134 | 134 | 4.72 | |
| | Sub-total | - | - | 134 | 134 | 4.72 | |
| Sea Freight Transport | Managerial | - | 2 | - | 2 | 0.07 | |
| | Executive/Supervisory | - | 14 | - | 14 | 0.49 | |
| | Technician/Craftsman/Operative | - | 20 | - | 20 | 0.70 | |
| | Sub-total | - | 36 | - | 36 | 1.27 | |
| Ship Management & Chartering | Managerial | - | 1 | - | 1 | 0.04 | |
| | Executive/Supervisory | - | 2 | - | 2 | 0.07 | |
| | Technician/Craftsman/Operative | - | 6 | - | 6 | 0.21 | |
| | Sub-total | - | 9 | - | 9 | 0.32 | |
| Overall | Managerial | 25 | 3 | 5 | 33 | 1.16 | |
| | Executive/Supervisory | 82 | 51 | 12 | 145 | 5.10 | |
| | Technician/Craftsman/Operative | 520 | 336 | 1 807 | 2 663 | 93.73 | |
| | Total | 627 | 390 | 1 824 | 2 841 | 100.00 | |

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| | | | Sectors | | | | | | |
|----------------------|--------------------------------|---|---------|--------|---------------------------------|--------|----------|--------|----------|
| Scope | Job Level | b Level Air Transport Business & Operation (excluding Warehouse and Depot) Air Sea Land Transport Business & Operation (excluding Warehouse) Manpowe Transport Business & Operation (including Warehouse) Warehouse | | ecast | Manpower Forecast in 2018 | | | | |
| Business Management, | Managerial | 624 | 1 136 | 550 | 2 310 | 2 302 | (-0.35%) | 2 302 | - |
| Strategic Planning | Executive/Supervisory | 268 | 297 | 127 | 692 | 692 | - | 692 | - |
| | Technician/Craftsman/Operative | 249 | 431 | 390 | 1 070 | 1 063 | (-0.65%) | 1 063 | - |
| | Sub-total | 1 141 | 1 864 | 1 067 | 4 072 | 4 057 | (-0.37%) | 4 057 | - |
| Fleet Operation and | Managerial | 78 | 230 | 118 | 426 | 426 | - | 426 | - |
| Management | Executive/Supervisory | 91 | 348 | 95 | 534 | 533 | (-0.19%) | 533 | - |
| | Technician/Craftsman/Operative | 260 | 447 | 230 | 937 | 937 | - | 924 | (-1.39%) |
| | Sub-total | 429 | 1 025 | 443 | 1 897 | 1 896 | (-0.05%) | 1 883 | (-0.69%) |
| Sales & Customer | Managerial | 1 179 | 1 287 | 576 | 3 042 | 3 042 | - | 3 042 | - |
| Service | Executive/Supervisory | 1 491 | 1 771 | 1 583 | 4 845 | 4 842 | (-0.06%) | 4 847 | (0.10%) |
| | Technician/Craftsman/Operative | 3 822 | 3 880 | 3 056 | 10 758 | 10 730 | (-0.26%) | 10 749 | (0.18%) |
| | Sub-total | 6 492 | 6 938 | 5 215 | 18 645 | 18 614 | (-0.17%) | 18 638 | (0.13%) |
| Frontline Cargo | Managerial | 1 270 | 1 014 | 1 236 | 3 520 | 3 520 | - | 3 521 | (0.03%) |
| Operation | Executive/Supervisory | 2 619 | 1 594 | 3 679 | 7 892 | 7 886 | (-0.08%) | 7 886 | - |
| | Technician/Craftsman/Operative | 12 502 | 7 826 | 51 949 | 72 277 | 72 365 | (0.12%) | 72 364 | - |
| | Sub-total | 16 391 | 10 434 | 56 864 | 83 689 | 83 771 | (0.10%) | 83 771 | - |

Table 13.8: Manpower Forecasts for 2017 & 2018 by Scope by Job Level by Sector

| | | | Sectors | | | | | | |
|-----------------------|--------------------------------|--|---|--|---------|---------------------------------|----------|---------------------------------|---------|
| Scope | Job Level | Air Transport Business & Operation (excluding Warehouse and Depot) | Sea Transport Business & Operation (excluding Warehouse) | Land Transport Business & Operation (including Warehouse) | Overall | Manpower Forecast in 2017 | | Manpower Forecast in 2018 | |
| Technical/Engineering | Managerial | 72 | 166 | 10 | 248 | 248 | - | 248 | - |
| Support | Executive/Supervisory | 186 | 471 | 60 | 717 | 717 | - | 717 | - |
| | Technician/Craftsman/Operative | 477 | 1 012 | 1 490 | 2 979 | 2 998 | (0.64%) | 2 998 | - |
| | Sub-total | 735 | 1 649 | 1 560 | 3 944 | 3 963 | (0.48%) | 3 963 | - |
| Overall | Managerial | 3 223 | 3 833 | 2 490 | 9 546 | 9 538 | (-0.08%) | 9 539 | (0.01%) |
| | Executive/Supervisory | 4 655 | 4 481 | 5 544 | 14 680 | 14 670 | (-0.07%) | 14 675 | (0.03%) |
| | Technician/Craftsman/Operative | 17 310 | 13 596 | 57 115 | 88 021 | 88 093 | (0.08%) | 88 098 | (0.01%) |
| | Overall | 25 188 | 21 910 | 65 149 | 112 247 | 112 301 | (0.05%) | 112 312 | (0.01%) |

Note: Figures in brackets denote the percentage change compared with previous year

Sector Air Sea Land Transport **Transport** Transport Business **Job Level** Overall **Business Business & Operation** & Operation & Operation (excluding (excluding (including Warehouse Warehouse) Warehouse) and Depot)

3 2 2 3

4 6 5 5

17 310

25 188

Overall

3 8 3 3

4 4 8 1

13 596

21 910

2 4 9 0

5 5 4 4

57 115

65 149

9 546 14 680

88 021

112 247

Managerial

Executive/Supervisory

Technician/Craftsman/Operative

 Table 13.9: Distribution and Comparison of Manpower by Job Level and by Sector

Table 13.10: Number of Employees Required Training in the coming 12 Months by Functional Area and by Sector (Air Freight & Express and Shipping)

| | Indu | istry | |
|--|--------------------------|----------|---------|
| Functional Area | Air Freight & Express | Shipping | Overall |
| Operation Management | 314 | 137 | 451 |
| Planning and Design of Logistics Solutions | 328 | 270 | 598 |
| Sales, Marketing and Customer Services | 447 | 400 | 847 |
| Cargo Transport and Handling | 3 697 | 801 | 4 498 |
| Cargo Safety and Security | 4 981 | 935 | 5 916 |
| E-Logistics | 520 | 584 | 1 104 |
| Quality Management | 480 | 120 | 600 |
| Import / Export Documentation and Procedures | 1 295 | 554 | 1 849 |
| Insurance and Legal Matters | 651 | 203 | 854 |
| Occupational Safety & Health | 3 399 | 615 | 4 014 |
| Overall | 16 112 | 4 619 | 20 731 |

Table 13.11: Number of Employees Required Training in the coming 12 Months by Functional Area and by Industry (Land Transport and Distribution, Terminals, Warehouse and Logistics Centre and Supporting and Ancillary Services)

| | | Industry | | |
|---|--|--|--|---------|
| Functional Area | Land Transport and Distribution | Terminals, Warehouse, and Logistics Centre | Supporting and Ancillary Services | Overall |
| Operation Management | 60 | 161 | 2 | 223 |
| Planning and Design of Logistics Solutions | 104 | 126 | 2 | 232 |
| Sales, Marketing and Customer Services | 520 | 80 | 2 | 602 |
| Cargo Transport and Handling | 3 361 | 1 148 | 32 | 4 541 |
| Cargo Safety and Security | 3 236 | 3 209 | 105 | 6 550 |
| E-Logistics | 237 | 119 | 2 | 358 |
| Quality Management | 1 386 | 268 | 4 | 1 658 |
| Import / Export Documentation | 249 | 5 | 2 | 256 |
| Insurance, Legal Matters & Compliance | 124 | 5 | 5 | 134 |
| Environmental Protection | 969 | 130 | 2 | 1 101 |
| Overall | 10 246 | 5 251 | 158 | 15 655 |

Table 13.12: Number of Employees Left in the Past 12 Months by Whereabouts by Principal Line of Business

| | | | | | | | | | | Principa | l Line | e of Busin | ess | | | | | | | | | | | |
|--|-------|---------------------------|--------------------------|--|----------|----------------------------------|---------------------------|--|-----|-----------------------------|--------|-------------------------------|-------|---------------------|-----|---------------------------------|-----|------------------------------------|-----|---------|-----------------|--|--------|--------------------|
| Whereabouts | & | ehousing Cold orage | Ha Ter (ex- air | Cargo andling rminals cluding cargo rminal) | ء Con | icking ind tainer ulage | Tra Ope (inclu c | freight insport erators iding air argo minal) | For | freight warding gents | For | afreight warding agents | | national ouriers | Tr | afreight ansport oerators | Man | Ship agement and artering | Ste | vedore | Tra Lo Se | Other Insport gistics rvices oviders | - | werall centage) |
| Taking up/starting own business in freight/transport/ logistics related jobs | 541 | (4.45%) | 3 856 | (31.70%) | 282 | (2.32%) | 1 961 | (16.12%) | 30 | (0.25%) | 76 | (0.62%) | 586 | (4.82%) | 72 | (0.59%) | 3 | (0.02%) | 288 | (2.37%) | 16 | (0.13%) | 7 711 | (63.40%) |
| Taking up/starting own business in non freight/ transport/logistics related jobs | 20 | (0.16%) | 210 | (1.73%) | - | - | 32 | (0.26%) | - | - | 71 | (0.58%) | 109 | (0.90%) | 6 | (0.05%) | 6 | (0.05%) | 7 | (0.06%) | 3 | (0.02%) | 464 | (3.81%) |
| Emigration, retirement or further studies | 3 | (0.02%) | 77 | (0.63%) | - | - | 20 | (0.16%) | - | - | 27 | (0.22%) | 26 | (0.21%) | 8 | (0.07%) | 3 | (0.02%) | 2 | (0.02%) | - | - | 166 | (1.36%) |
| Unknown | 507 | (4.17%) | 1 549 | (12.74%) | 119 | (0.98%) | 190 | (1.56%) | 28 | (0.23%) | 156 | (1.28%) | 845 | (6.95%) | 38 | (0.31%) | 20 | (0.16%) | 139 | (1.14%) | 13 | (0.11%) | 3 604 | (29.63%) |
| Others | 6 | (0.05%) | 156 | (1.28%) | - | - | 15 | (0.12%) | - | - | 20 | (0.16%) | 16 | (0.13%) | 1 | (0.01%) | - | - | 4 | (0.03%) | - | - | 218 | (1.79%) |
| Overall | 1 077 | (8.85%) | 5 848 | (48.08%) | 401 | (3.30%) | 2 218 | (18.24%) | 58 | (0.48%) | 350 | (2.88%) | 1 582 | (13.01%) | 125 | (1.03%) | 32 | (0.26%) | 440 | (3.62%) | 32 | (0.26%) | 12 163 | (100.00%) |

Note: Figures in brackets denote the percentage share of the final total

| Branch | Employment Size | No. of Establishments |
|------------------------------|--------------------|--------------------------|
| Warehousing & Cold Storage | 1 - 9 | 620 |
| (Sub-branch : 1 - 3) | 10 - 19 | 68 |
| | 20 - 49 | 73 |
| | 50 - 99 | 20 |
| | 100 - 199 | 9 |
| | 200 & over | 3 |
| | Subtotal | 793 |
| Cargo Handling Terminals | 1 - 9 | - |
| (Sub-branch : 4) | 10 - 19 | - |
| | 20 - 49 | - |
| | 50 - 99 | 1 |
| | 100 - 199 | 3 |
| | 200 & over | 4 |
| | Subtotal | 8 |
| Trucking & Container Haulage | 1 - 9 | 7 746 |
| (Sub-branch : 5 - 7) | 10 - 19 | 407 |
| | 20 - 49 | 259 |
| | 50 - 99 | 86 |
| | 100 - 199 | 17 |
| | 200 & over | 16 |
| | Subtotal | 8 531 |
| Air Freight Transport | 1 - 9 | 15 |
| (Sub-branch : 8) | 10 - 19 | 4 |
| | 20 - 49 | 15 |
| | 50 - 99 | 4 |
| | 100 - 199 | 2 |
| | 200 & over | 13 |
| | Subtotal | 53 |
| Forwarding Agent | 1 - 9 | 2 198 |
| (Sub-branch : 9 - 10) | 10 - 19 | 284 |
| | 20 - 49 | 218 |
| | 50 - 99 | 65 |
| | 100 - 199 | 24 |
| | 200 & over | 13 |
| | Subtotal | 2 802 |

Table 13.13: Number of Establishments with Technical Manpower by Branch by Employment Size

| Branch | Employment Size | No. of Establishments |
|---|--------------------|--------------------------|
| Stevedoring Services | 1 - 9 | 73 |
| (Sub-branch : 11) | 10 - 19 | 16 |
| | 20 - 49 | 2 |
| | 50 - 99 | 1 |
| | 100 - 199 | 2 |
| | 200 & over | - |
| | Subtotal | 94 |
| Couriers (International) | 1 - 9 | 87 |
| (Sub-branch : 12) | 10 - 19 | 31 |
| | 20 - 49 | 24 |
| | 50 - 99 | 5 |
| | 100 - 199 | 4 |
| | 200 & over | 9 |
| | Subtotal | 160 |
| Other Transport Logistics Service Providers | 1 - 9 | - |
| (Sub-branch : 13) | 10 - 19 | _ |
| | 20 - 49 | 4 |
| | 50 - 99 | 1 |
| | 100 - 199 | 2 |
| | 200 & over | 7 |
| | Subtotal | 14 |
| Sea Freight Transport | 1 - 9 | 154 |
| (Sub-branch : 14 - 15) | 10 - 19 | 36 |
| | 20 - 49 | 19 |
| | 50 - 99 | 16 |
| | 100 - 199 | 13 |
| | 200 & over | 10 |
| | Subtotal | 248 |
| Ship Management & Chartering | 1 - 9 | 142 |
| (Sub-branch : 16 - 18) | 10 - 19 | 30 |
| | 20 - 49 | 11 |
| | 50 - 99 | 4 |
| | 100 - 199 | 2 |
| | 200 & over | - |
| | Subtotal | 189 |
| Overall | 1 - 9 | 11 035 |
| | 10 - 19 | 876 |
| | 20 - 49 | 625 |
| | 50 - 99 | 203 |
| | 100 - 199 | 78 |
| | 200 & over | 75 |
| | Overall | 12 892 |

Table 13.14: Number of Employees in 2016, Forecasted Number of Employeesin 2017& 2018 by Branch by Sector by Job Scope/Level

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 | | | | | |
|----------------------|-------------------------|---|---------------------|---------------------------------|---------------------------------|--|--|--|--|--|
| Warehousing & | Land | Business Management, Strategic Planning | | | | | | | | |
| Cold Storage | Transport | Managerial | 103 | 101 | 101 | | | | | |
| (Sub-branch : 1 - 3) | Business & Operation | Executive/Supervisory | 27 | 27 | 27 | | | | | |
| | (including | Technician/Craftsman/Operative | 51 | 51 | 51 | | | | | |
| | Warehouse) | Fleet Operation and Management | | | • | | | | | |
| | | Managerial | - | - | - | | | | | |
| | | Executive/Supervisory | - | - | - | | | | | |
| | | Technician/Craftsman/Operative | - | - | - | | | | | |
| | | Sales & Customer Service | | | • | | | | | |
| | | Managerial | 51 | 51 | 51 | | | | | |
| | | Executive/Supervisory | 194 | 194 | 194 | | | | | |
| | | Technician/Craftsman/Operative | 546 | 546 | 546 | | | | | |
| | | Frontline Cargo Operation | | | | | | | | |
| | | Managerial | 322 | 322 | 322 | | | | | |
| | | Executive/Supervisory | 772 | 771 | 771 | | | | | |
| | | Technician/Craftsman/Operative | 6 654 | 6 649 | 6 653 | | | | | |
| | | Technical/Engineering Support | | | 1 | | | | | |
| | | Managerial | 7 | 7 | 7 | | | | | |
| | | Executive/Supervisory | 10 | 10 | 10 | | | | | |
| | | Technician/Craftsman/Operative | 76 | 76 | 76 | | | | | |
| | | Subtotal | 8 813 | 8 805 | 8 809 | | | | | |
| Cargo Handling | Sea | Business Management, Strategic Planning | | | | | | | | |
| Terminals | Transport | Managerial | 42 | 42 | 42 | | | | | |
| (Sub-branch : 4) | Business & | Executive/Supervisory | 30 | 30 | 30 | | | | | |
| | Operation (excluding | Technician/Craftsman/Operative | 1 | 1 | 1 | | | | | |
| | Warehouse) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | - | - | - | | | | | |
| | | Executive/Supervisory | _ | _ | _ | | | | | |
| | | Technician/Craftsman/Operative | _ | _ | _ | | | | | |
| | | Sales & Customer Service | | | | | | | | |
| | | Managerial | 34 | 34 | 34 | | | | | |
| | | Executive/Supervisory | 55 | 55 | 55 | | | | | |
| | | Technician/Craftsman/Operative | 30 | 30 | 30 | | | | | |
| | | Frontline Cargo Operation | 00 | 00 | 00 | | | | | |
| | | Managerial | 51 | 51 | 51 | | | | | |
| | | Executive/Supervisory | 250 | 248 | 248 | | | | | |
| | | Technician/Craftsman/Operative | 1 971 | 2 006 | 2 006 | | | | | |
| | | Technical/Engineering Support | | _ 300 | _ 000 | | | | | |
| | | Managerial | 32 | 32 | 32 | | | | | |
| | | Executive/Supervisory | 96 | 96 | 96 | | | | | |
| | | Technician/Craftsman/Operative | 557 | 576 | 576 | | | | | |
| | | Subtotal | 3 149 | 3 201 | 3 201 | | | | | |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 | | | | | |
|-----------------------|--------------------------------------|---|---------------------|---------------------------------|---------------------------------|--|--|--|--|--|
| Trucking & | Land | Business Management, Strategic Planning | | | | | | | | |
| Container Haulage | Transport | Managerial | 400 | 394 | 394 | | | | | |
| (Sub-branch : 5 - 7) | Business & Operation | Executive/Supervisory | 44 | 44 | 44 | | | | | |
| | (including | Technician/Craftsman/Operative | 219 | 212 | 212 | | | | | |
| | Warehouse) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | 104 | 104 | 104 | | | | | |
| | | Executive/Supervisory | 56 | 55 | 55 | | | | | |
| | | Technician/Craftsman/Operative | 94 | 94 | 94 | | | | | |
| | | Sales & Customer Service | | | | | | | | |
| | | Managerial | 429 | 429 | 429 | | | | | |
| | | Executive/Supervisory | 1 166 | 1 166 | 1 166 | | | | | |
| | | Technician/Craftsman/Operative | 1 937 | 1 929 | 1 929 | | | | | |
| | | Frontline Cargo Operation | | | | | | | | |
| | | Managerial | 647 | 646 | 645 | | | | | |
| | | Executive/Supervisory | 2 401 | 2 399 | 2 399 | | | | | |
| | | Technician/Craftsman/Operative | 35 596 | 35 604 | 35 599 | | | | | |
| | | Technical/Engineering Support | | | | | | | | |
| | | Managerial | 3 | 3 | 3 | | | | | |
| | | Executive/Supervisory | 18 | 18 | 18 | | | | | |
| | | Technician/Craftsman/Operative | 1 116 | 1 116 | 1 116 | | | | | |
| | | Subtotal | 44 230 | 44 213 | 44 207 | | | | | |
| Air Freight | | Business Management, Strategic Planning | | | | | | | | |
| Transport | Business & | Managerial | 91 | 91 | 91 | | | | | |
| Sub-branch : 8) | Operation (excluding Warehouse | Executive/Supervisory | 109 | 109 | 109 | | | | | |
| | | Technician/Craftsman/Operative | 72 | 72 | 72 | | | | | |
| | and Depot) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | 47 | 47 | 47 | | | | | |
| | | Executive/Supervisory | 55 | 55 | 55 | | | | | |
| | | Technician/Craftsman/Operative | 52 | 52 | 52 | | | | | |
| | | Sales & Customer Service | | | | | | | | |
| | | Managerial | 91 | 91 | 91 | | | | | |
| | | Executive/Supervisory | 183 | 183 | 183 | | | | | |
| | | Technician/Craftsman/Operative | 559 | 559 | 559 | | | | | |
| | | Frontline Cargo Operation | | | | | | | | |
| | | Managerial | 170 | 170 | 170 | | | | | |
| | | Executive/Supervisory | 857 | 857 | 857 | | | | | |
| | | Technician/Craftsman/Operative | 4 515 | 4 515 | 4 515 | | | | | |
| | | Technical/Engineering Support | | | | | | | | |
| | | Managerial | 46 | 46 | 46 | | | | | |
| | | Executive/Supervisory | 168 | 168 | 168 | | | | | |
| | | Technician/Craftsman/Operative | 459 | 459 | 459 | | | | | |
| | | Subtotal | 7 474 | 7 474 | 7 474 | | | | | |
| Forwarding Agent | | Business Management, Strategic Planning | | | | | | | | |
| (Sub-branch : 9 - 10) | Business & | Managerial | 461 | 461 | 461 | | | | | |
| | Operation (excluding | Executive/Supervisory | 139 | 139 | 139 | | | | | |
| | Warehouse | Technician/Craftsman/Operative | 137 | 137 | 137 | | | | | |
| | and Depot) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | 18 | 18 | 18 | | | | | |
| | | Executive/Supervisory | 24 | 24 | 24 | | | | | |
| | | Technician/Craftsman/Operative | 142 | 142 | 142 | | | | | |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|--------|-------------------------|--|---------------------|---------------------------------|---------------------------------|
| | | Sales & Customer Service | | | |
| | | Managerial | 925 | 925 | 925 |
| | | Executive/Supervisory | 919 | 919 | 922 |
| | | Technician/Craftsman/Operative | 2 644 | 2 644 | 2 659 |
| | | Frontline Cargo Operation | | | |
| | | Managerial | 922 | 922 | 922 |
| | | Executive/Supervisory | 1 490 | 1 490 | 1 490 |
| | | Technician/Craftsman/Operative | 5 597 | 5 584 | 5 584 |
| | | Technical/Engineering Support | · | | |
| | | Managerial | 6 | 6 | 6 |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | 18 | 18 | 18 |
| | | Business Management, Strategic Plannin | ng | | |
| | | Managerial | 718 | 718 | 718 |
| | | Executive/Supervisory | 175 | 175 | 175 |
| | | Technician/Craftsman/Operative | 295 | 295 | 295 |
| | | Fleet Operation and Management | | | • |
| | | Managerial | 12 | 12 | 12 |
| | | Executive/Supervisory | 28 | 28 | 28 |
| | | Technician/Craftsman/Operative | 75 | 75 | 75 |
| | | Sales & Customer Service | • | | |
| | | Managerial | 800 | 800 | 800 |
| | | Executive/Supervisory | 1 153 | 1 153 | 1 153 |
| | | Technician/Craftsman/Operative | 2 760 | 2 742 | 2 745 |
| | | Frontline Cargo Operation | | | • |
| | | Managerial | 749 | 749 | 749 |
| | | Executive/Supervisory | 1 021 | 1 020 | 1 020 |
| | | Technician/Craftsman/Operative | 4 550 | 4 523 | 4 523 |
| | | Technical/Engineering Support | • | | |
| | | Managerial | - | - | - |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | - | - | - |
| | Land | Business Management, Strategic Plannin | ng | | • |
| | Transport | Managerial | - | - | - |
| | Business & | Executive/Supervisory | 41 | 41 | 41 |
| | Operation (including | Technician/Craftsman/Operative | 115 | 115 | 115 |
| | Warehouse) | Fleet Operation and Management | | | • |
| | | Managerial | 4 | 4 | 4 |
| | | Executive/Supervisory | 18 | 18 | 18 |
| | | Technician/Craftsman/Operative | 90 | 90 | 90 |
| | | Sales & Customer Service | l | | |
| | | 3Managerial | 24 | 24 | 24 |
| | | Executive/Supervisory | 79 | 79 | 79 |
| | | Technician/Craftsman/Operative | 78 | 78 | 78 |
| | | Frontline Cargo Operation | I | 1 | 1 |
| | | Managerial | 102 | 102 | 102 |
| | | Executive/Supervisory | 152 | 152 | 152 |
| | | Technician/Craftsman/Operative | 1 312 | 1 312 | 1 312 |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|-------------------|-------------------------------|---|---------------------|---------------------------------|---------------------------------|
| | | Technical/Engineering Support | | | 1 |
| | | Managerial | - | - | - |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | - | - | - |
| | | Subtotal | 27 793 | 27 734 | 27 755 |
| Stevedoring | Sea | Business Management, Strategic Planning | • | | • |
| Services | Transport | Managerial | 9 | 9 | 9 |
| (Sub-branch : 11) | Business & | Executive/Supervisory | 3 | 3 | 3 |
| | Operation (excluding | Technician/Craftsman/Operative | 20 | 20 | 20 |
| | Warehouse) | Fleet Operation and Management | | | |
| | | Managerial | 1 | 1 | 1 |
| | | Executive/Supervisory | 6 | 6 | 6 |
| | | Technician/Craftsman/Operative | 25 | 25 | 25 |
| | | Sales & Customer Service | | | |
| | | Managerial | 16 | 16 | 16 |
| | | Executive/Supervisory | 12 | 12 | 12 |
| | | Technician/Craftsman/Operative | 18 | 18 | 18 |
| | | Frontline Cargo Operation | | | |
| | | Managerial | 29 | 29 | 29 |
| | | Executive/Supervisory | 35 | 35 | 35 |
| | | Technician/Craftsman/Operative | 535 | 533 | 533 |
| | Technical/Engineering Support | | | 1 | |
| | | Managerial | 1 | 1 | 1 |
| | | Executive/Supervisory | 2 | 2 | 2 |
| | | Technician/Craftsman/Operative | 8 | 8 | 8 |
| | Land | Business Management, Strategic Planning | | | 1 |
| | Transport | Managerial | - | - | - |
| | Business & | Executive/Supervisory | _ | - | - |
| | Operation (including | Technician/Craftsman/Operative | - | - | - |
| | Warehouse) | Fleet Operation and Management | | | 1 |
| | | Managerial | - | - | - |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | - | - | - |
| | | Sales & Customer Service | | | 1 |
| | | Managerial | 7 | 7 | 7 |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | 11 | 11 | 11 |
| | | Frontline Cargo Operation | | | 1 |
| | | Managerial | - | - | - |
| | | Executive/Supervisory | - | - | - |
| | | Technician/Craftsman/Operative | 42 | 42 | 42 |
| | | Technical/Engineering Support | | | |
| | | Managerial | - | - | - |
| | | Executive/Supervisory | _ | _ | _ |
| | | Technician/Craftsman/Operative | _ | _ | _ |
| | | Subtotal | 780 | 778 | 778 |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 | | | | | |
|--------------------------------------|---------------------------------------|---|---------------------|---------------------------------|---------------------------------|--|--|--|--|--|
| Couriers | Air Transport | Business Management, Strategic Planning | | • | | | | | | |
| (International) | Business & | Managerial | 72 | 72 | 72 | | | | | |
| (Sub-branch : 12) | Operation | Executive/Supervisory | 20 | 20 | 20 | | | | | |
| | (excluding Warehouse | Technician/Craftsman/Operative | 40 | 40 | 40 | | | | | |
| | and Depot) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | 13 | 13 | 13 | | | | | |
| | | Executive/Supervisory | 12 | 12 | 12 | | | | | |
| | | Technician/Craftsman/Operative | 66 | 66 | 66 | | | | | |
| | | Sales & Customer Service | | | | | | | | |
| | | Managerial | 163 | 163 | 163 | | | | | |
| | | Executive/Supervisory | 389 | 389 | 389 | | | | | |
| | | Technician/Craftsman/Operative | 619 | 622 | 622 | | | | | |
| | | Frontline Cargo Operation | | | | | | | | |
| | | Managerial | 178 | 178 | 178 | | | | | |
| | | Executive/Supervisory | 272 | 272 | 272 | | | | | |
| | | Technician/Craftsman/Operative | 2 390 | 2 393 | 2 393 | | | | | |
| | | Technical/Engineering Support | | | | | | | | |
| | | Managerial | 20 | 20 | 20 | | | | | |
| | | Executive/Supervisory | 18 | 18 | 18 | | | | | |
| | | Technician/Craftsman/Operative | - | - | - | | | | | |
| | Land | Business Management, Strategic Planning | | | | | | | | |
| | Transport | Managerial | 42 | 42 | 42 | | | | | |
| | Business & | Executive/Supervisory | 15 | 15 | 15 | | | | | |
| | Operation (including Warehouse) | Technician/Craftsman/Operative | 5 | 5 | 5 | | | | | |
| | | Fleet Operation and Management | 5 | 5 | 5 | | | | | |
| | warehouse) | Managerial | 8 | 8 | 8 | | | | | |
| | | Executive/Supervisory | 8 | 8 | 8 | | | | | |
| | | Technician/Craftsman/Operative | 39 | 39 | 39 | | | | | |
| | | Sales & Customer Service | 39 | 39 | 39 | | | | | |
| | | Managerial | 65 | 65 | 65 | | | | | |
| | | Executive/Supervisory | 144 | 144 | 144 | | | | | |
| | | Technician/Craftsman/Operative | 465 | 465 | 465 | | | | | |
| | | Frontline Cargo Operation | 403 | 403 | 403 | | | | | |
| | | | 79 | 79 | 79 | | | | | |
| | | Managerial | | | | | | | | |
| | | Executive/Supervisory | 205 | 205 | 205 | | | | | |
| | | Technician/Craftsman/Operative | 4 961 | 5 056 | 5 056 | | | | | |
| | | Technical/Engineering Support | | | | | | | | |
| | | Managerial | - | - | - | | | | | |
| | | Executive/Supervisory | 16 | 16 | 16 | | | | | |
| | | Technician/Craftsman/Operative | - | - | - | | | | | |
| | | Subtotal | 10 324 | 10 425 | 10 425 | | | | | |
| Other Transport Logistics Service | Land Transport | Business Management, Strategic Planning | - | - | - | | | | | |
| Providers | Business & | Managerial | 5 | 5 | 5 | | | | | |
| (Sub-branch : 13) | Operation | Executive/Supervisory | - | - | - | | | | | |
| , | (including | Technician/Craftsman/Operative | - | - | - | | | | | |
| | Warehouse) | Fleet Operation and Management | | | | | | | | |
| | | Managerial | 2 | 2 | 2 | | | | | |
| | | * * | 13 | 13 | 13 7 | | | | | |
| | | Executive/Supervisory Technician/Craftsman/Operative | 13 7 | 13 7 | | | | | | |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 | | | | |
|------------------------|-------------------------|---|---------------------|---------------------------------|---------------------------------|--|--|--|--|
| | | Sales & Customer Service | | | | | | | |
| | | Managerial | - | - | - | | | | |
| | | Executive/Supervisory | - | - | - | | | | |
| | | Technician/Craftsman/Operative | 19 | 19 | 19 | | | | |
| | | Frontline Cargo Operation | | | | | | | |
| | | Managerial | 86 | 86 | 86 | | | | |
| | | Executive/Supervisory | 149 | 149 | 149 | | | | |
| | | Technician/Craftsman/Operative | 3 384 | 3 380 | 3 380 | | | | |
| | | Technical/Engineering Support | | | | | | | |
| | | Managerial | - | - | - | | | | |
| | | Executive/Supervisory | 16 | 16 | 16 | | | | |
| | | Technician/Craftsman/Operative | 298 | 298 | 298 | | | | |
| | | Subtotal | 3 979 | 3 975 | 3 975 | | | | |
| Sea Freight Transport | Sea | Business Management, Strategic Planning | | | | | | | |
| (Sub-branch : 14 - 15) | Transport | Managerial | 293 | 293 | 293 | | | | |
| | Business & Operation | Executive/Supervisory | 80 | 80 | 80 | | | | |
| | (excluding | Technician/Craftsman/Operative | 100 | 100 | 100 | | | | |
| | Warehouse) | Fleet Operation and Management | | | | | | | |
| | | Managerial | 164 | 164 | 164 | | | | |
| | | Executive/Supervisory | 262 | 262 | 262 | | | | |
| | | Technician/Craftsman/Operative | 269 | 269 | 269 | | | | |
| | | Sales & Customer Service | | | | | | | |
| | | Managerial | 354 | 354 | 354 | | | | |
| | | Executive/Supervisory | 455 | 455 | 455 | | | | |
| | | Technician/Craftsman/Operative | 899 | 899 | 899 | | | | |
| | | Frontline Cargo Operation | | | | | | | |
| | | Managerial | 120 | 120 | 120 | | | | |
| | | Executive/Supervisory | 213 | 213 | 213 | | | | |
| | | Technician/Craftsman/Operative | 441 | 441 | 441 | | | | |
| | | Technical/Engineering Support | | | | | | | |
| | | Managerial | 132 | 132 | 132 | | | | |
| | | Executive/Supervisory | 369 | 369 | 369 | | | | |
| | | Technician/Craftsman/Operative | 438 | 438 | 438 | | | | |
| | | Subtotal | 4 589 | 4 589 | 4 589 | | | | |
| Ship Management | Sea | Business Management, Strategic Planning | | | | | | | |
| & Chartering | Transport | Managerial | 74 | 74 | 74 | | | | |
| (Sub-branch : 16 - 18) | Business & | Executive/Supervisory | 9 | 9 | 9 | | | | |
| | Operation (excluding | Technician/Craftsman/Operative | 15 | 15 | 15 | | | | |
| | Warehouse) | Fleet Operation and Management | | | | | | | |
| | | Managerial | 53 | 53 | 53 | | | | |
| | | Executive/Supervisory | 52 | 52 | 52 | | | | |
| | | Technician/Craftsman/Operative | 78 | 78 | 65 | | | | |
| | | Sales & Customer Service | | • | | | | | |
| | | Managerial | 83 | 83 | 83 | | | | |
| | | Executive/Supervisory | 96 | 93 | 95 | | | | |
| | | Technician/Craftsman/Operative | 173 | 168 | 169 | | | | |
| | | Frontline Cargo Operation | | | | | | | |
| | | Managerial | 65 | 66 | 68 | | | | |
| | | Executive/Supervisory | 75 | 75 | 75 | | | | |
| | | Technician/Craftsman/Operative | 329 | 327 | 327 | | | | |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 | | | | |
|----------|--------------------------|---|---------------------|---------------------------------|---------------------------------|--|--|--|--|
| | | Technical/Engineering Support | | | | | | | |
| | | Managerial | 1 | 1 | 1 | | | | |
| | | Executive/Supervisory | 4 | 4 | 4 | | | | |
| | | Technician/Craftsman/Operative | 9 | 9 | 9 | | | | |
| | | Subtota | l 1116 | 1 107 | 1 099 | | | | |
| pOverall | Air Transport | Business Management, Strategic Planni | ng | | | | | | |
| | Business & | Managerial | 624 | 624 | 624 | | | | |
| | Operation | Executive/Supervisory | 268 | 268 | 268 | | | | |
| | (excluding Warehouse | Technician/Craftsman/Operative | 249 | 249 | 249 | | | | |
| | | Fleet Operation and Management | I | | | | | | |
| | 1 | Managerial | 78 | 78 | 78 | | | | |
| | | Executive/Supervisory | 91 | 91 | 91 | | | | |
| | | Technician/Craftsman/Operative | 260 | 260 | 260 | | | | |
| | | Sales & Customer Service | | | | | | | |
| | | Managerial | 1 179 | 1 179 | 1 179 | | | | |
| | | Executive/Supervisory | 1 491 | 1 491 | 1 494 | | | | |
| | | Technician/Craftsman/Operative | 3 822 | 3 825 | 3 840 | | | | |
| | | Frontline Cargo Operation | 5 022 | 5 025 | 5 010 | | | | |
| | | Managerial | 1 270 | 1 270 | 1 270 | | | | |
| | | Executive/Supervisory | 2 619 | 2 619 | 2 619 | | | | |
| | | Technician/Craftsman/Operative | 12 502 | 12 492 | 12 492 | | | | |
| | | Technical/Engineering Support | 12 502 | 12 472 | 12 472 | | | | |
| | | Managerial | 72 | 72 | 72 | | | | |
| | | Executive/Supervisory | 186 | 186 | 186 | | | | |
| | | Technician/Craftsman/Operative | 477 | 477 | 477 | | | | |
| | Sea | Business Management, Strategic Planning | | | | | | | |
| | | | | 1 1 2 6 | 1 1 2 6 | | | | |
| | Business & | Managerial Executive/Supervisory | 1 136 | 1 136 | 1 136 | | | | |
| | Operation | | 297 | 297 | 297 | | | | |
| | (excluding | Technician/Craftsman/Operative | 431 | 431 | 431 | | | | |
| | Warehouse) | Fleet Operation and Management | 220 | 220 | 220 | | | | |
| | | Managerial | 230 | 230 | 230 | | | | |
| | | Executive/Supervisory | 348 | 348 | 348 | | | | |
| | | Technician/Craftsman/Operative | 447 | 447 | 434 | | | | |
| | | Sales & Customer Service | | | | | | | |
| | | Managerial | 1 287 | 1 287 | 1 287 | | | | |
| | | Executive/Supervisory | 1 771 | 1 768 | 1 770 | | | | |
| | | Technician/Craftsman/Operative | 3 880 | 3 857 | 3 861 | | | | |
| | | Frontline Cargo Operation | | | | | | | |
| | | Managerial | 1 014 | 1 015 | 1 017 | | | | |
| | | Executive/Supervisory | 1 594 | 1 591 | 1 591 | | | | |
| | | Technician/Craftsman/Operative | 7 826 | 7 830 | 7 830 | | | | |
| | | Technical/Engineering Support | | 1 | 1 | | | | |
| | | Managerial | 166 | 166 | 166 | | | | |
| | | Executive/Supervisory | 471 | 471 | 471 | | | | |
| | | Technician/Craftsman/Operative | 1 012 | 1 031 | 1 031 | | | | |
| | Land | Business Management, Strategic Planni | ng | | | | | | |
| | Transport | Managerial | 550 | 542 | 542 | | | | |
| | Business & Operation | Executive/Supervisory | 127 | 127 | 127 | | | | |
| | (including Warehouse) | Technician/Craftsman/Operative | 390 | 383 | 383 | | | | |

| Branch | Sector | Job Category/Level/Code | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|--------|--------|--------------------------------|---------------------|---------------------------------|---------------------------------|
| | | Fleet Operation and Management | | | |
| | | Managerial | 118 | 118 | 118 |
| | | Executive/Supervisory | 95 | 94 | 94 |
| | | Technician/Craftsman/Operative | 230 | 230 | 230 |
| | | Sales & Customer Service | · | | |
| | | Managerial | 576 | 576 | 576 |
| | | Executive/Supervisory | 1 583 | 1 583 | 1 583 |
| | | Technician/Craftsman/Operative | 3 056 | 3 048 | 3 048 |
| | | Frontline Cargo Operation | · | | |
| | | Managerial | 1 236 | 1 235 | 1 234 |
| | | Executive/Supervisory | 3 679 | 3 676 | 3 676 |
| | | Technician/Craftsman/Operative | 51 949 | 52 043 | 52 042 |
| | | Technical/Engineering Support | | | |
| | | Managerial | 10 | 10 | 10 |
| | | Executive/Supervisory | 60 | 60 | 60 |
| | | Technician/Craftsman/Operative | 1 490 | 1 490 | 1 490 |
| | | Total | 112 247 | 112 301 | 112 312 |

| | | | | | Preferred Lev | el of Education | | | |
|------------------------------|--|--------------------------------|--------------|--------------|---------------|---------------------|---------------------|-------------|---------|
| Branch | Sector | Job Level | Postgraduate | First Degree | Sub-degree | Senior Secondary | Junior Secondary | Unspecified | Overall |
| Warehousing & Cold | | Managerial | - | 204 | 151 | 125 | - | 3 | 483 |
| Storage | Business & Operation (including Warehouse) | Executive/Supervisory | - | 147 | 378 | 454 | 12 | 4 | 995 |
| (Sub-branch : 1 - 3) | (including warehouse) | Technician/Craftsman/Operative | - | - | 4 | 3 442 | 3 466 | 147 | 7 059 |
| | | Total | - | 351 | 533 | 4 021 | 3 478 | 154 | 8 537 |
| Cargo Handling Terminals | | Managerial | - | 114 | 6 | 8 | - | 31 | 159 |
| (Sub-branch : 4) | & Operation (excluding Warehouse) | Executive/Supervisory | - | 95 | 75 | 138 | - | 112 | 420 |
| Warehouse) | Technician/Craftsman/Operative | - | - | 266 | 1 619 | - | 621 | 2 506 | |
| | | Total | - | 209 | 347 | 1 765 | - | 764 | 3 085 |
| Trucking & Container | Land Transport | Managerial | 7 | 427 | 638 | 457 | 44 | 5 | 1 578 |
| Haulage Business & Operation | | Executive/Supervisory | - | 42 | 354 | 3 271 | 2 | 12 | 3 681 |
| (Sub-branch : 5 - 7) | (including Warehouse) | Technician/Craftsman/Operative | - | 8 | 84 | 13 834 | 23 435 | 270 | 37 631 |
| | | Total | 7 | 477 | 1 076 | 17 562 | 23 481 | 287 | 42 890 |
| Air Freight Transport | Air Transport Business | Managerial | - | 330 | 38 | 57 | - | - | 425 |
| (Sub-branch : 8) | & Operation (excluding Warehouse and Depot) | Executive/Supervisory | - | 126 | 479 | 695 | - | - | 1 300 |
| | warehouse and Depot) | Technician/Craftsman/Operative | - | 41 | 337 | 3 486 | 1 577 | - | 5 441 |
| | | Total | - | 497 | 854 | 4 238 | 1 577 | - | 7 166 |
| Forwarding Agent | | Managerial | 9 | 1 038 | 762 | 270 | - | 251 | 2 330 |
| (Sub-branch : 9 - 10) | & Operation (excluding | Executive/Supervisory | - | 244 | 683 | 1 221 | - | 417 | 2 565 |
| | Warehouse and Depot) | Technician/Craftsman/Operative | - | - | 416 | 6 298 | 740 | 841 | 8 295 |
| | Sea Transport Business | Managerial | - | 1 333 | 617 | 250 | 4 | 75 | 2 279 |
| & Opera | & Operation (excluding | Executive/Supervisory | - | 405 | 483 | 1 404 | - | 61 | 2 353 |
| | Warehouse) | Technician/Craftsman/Operative | - | 25 | 241 | 6 411 | 575 | 171 | 7 423 |
| Land Transport | Land Transport | Managerial | - | 83 | 20 | 12 | - | 15 | 130 |
| | Business & Operation | Executive/Supervisory | - | - | 193 | 83 | - | 14 | 290 |
| | (including Warehouse) | Technician/Craftsman/Operative | - | - | 56 | 1 309 | 132 | 94 | 1 591 |
| | | Total | 9 | 3 128 | 3 471 | 17 258 | 1 451 | 1 939 | 27 256 |

Table 13.15: Distribution of Employees Preferred Level of Education by Branch by Sector by Job Level

| | | | | | Preferred Lev | el of Education | | | |
|---|---|--------------------------------|--------------|--------------|---------------|---------------------|---------------------|-------------|---------|
| Branch | Sector | Job Level | Postgraduate | First Degree | Sub-degree | Senior Secondary | Junior Secondary | Unspecified | Overall |
| Stevedoring Services | Sea Transport Business | Managerial | - | 14 | 18 | 20 | - | 4 | 56 |
| (Sub-branch : 11) | & Operation (excluding Warehouse) | Executive/Supervisory | - | - | 13 | 45 | - | - | 58 |
| | () arenouse) | Technician/Craftsman/Operative | - | - | - | 398 | 208 | - | 606 |
| | Land Transport | Managerial | - | - | - | 7 | - | - | 7 |
| Business & Operation (including Warehouse) | Executive/Supervisory | - | - | - | - | - | - | - | |
| | (including warehouse) | Technician/Craftsman/Operative | - | - | - | 53 | - | - | 53 |
| | | Total | - | 14 | 31 | 523 | 208 | 4 | 780 |
| Couriers (International) | Air Transport Business | Managerial | - | 169 | 83 | 5 | - | 186 | 443 |
| (Sub-branch : 12) | & Operation (excluding Warehouse and Depot) | Executive/Supervisory | - | 11 | 307 | 176 | - | 214 | 708 |
| Warehouse and Depot) | warehouse and Depot) | Technician/Craftsman/Operative | - | - | 4 | 2 208 | 207 | 635 | 3 054 |
| | Land Transport | Managerial | - | 179 | 15 | - | - | - | 194 |
| | Business & Operation (including Warehouse) | Executive/Supervisory | - | 23 | 351 | 14 | - | - | 388 |
| | (including warehouse) | Technician/Craftsman/Operative | - | - | - | 4 640 | 724 | 36 | 5 400 |
| | | Total | - | 382 | 760 | 7 043 | 931 | 1 071 | 10 187 |
| Other Transport Logistics | Land Transport | Managerial | - | 27 | 34 | 32 | - | - | 93 |
| Service Providers | Business & Operation (including Warehouse) | Executive/Supervisory | - | - | 16 | 162 | - | - | 178 |
| (Sub-branch : 13) | (including warehouse) | Technician/Craftsman/Operative | - | - | - | 1 033 | 2 541 | - | 3 574 |
| | | Total | - | 27 | 50 | 1 227 | 2 541 | - | 3 845 |
| Sea Freight Transport | Sea Transport Business | Managerial | 29 | 849 | 110 | 20 | - | 53 | 1 061 |
| (Sub-branch : 14 - 15) | & Operation (excluding Warehouse) | Executive/Supervisory | 44 | 415 | 550 | 294 | - | 62 | 1 365 |
| | warehouse) | Technician/Craftsman/Operative | - | 211 | 639 | 1 084 | 38 | 155 | 2 127 |
| | | Total | 73 | 1 475 | 1 299 | 1 398 | 38 | 270 | 4 553 |
| Ship Management & | Sea Transport Business | Managerial | 2 | 168 | 65 | 25 | 3 | 12 | 275 |
| Chartering & Operation (excludin (Sub-branch : 16-18) Warehouse) | & Operation (excluding Warehouse) | Executive/Supervisory | 13 | 64 | 45 | 92 | 3 | 17 | 234 |
| | | Technician/Craftsman/Operative | - | 29 | 17 | 418 | 107 | 27 | 598 |
| | | Total | 15 | 261 | 127 | 535 | 113 | 56 | 1 107 |

| | | | | | Preferred Leve | el of Education | | | |
|---------|--|--------------------------------|--------------|--------------|----------------|---------------------|---------------------|-------------|---------|
| Branch | Sector | Job Level | Postgraduate | First Degree | Sub-degree | Senior Secondary | Junior Secondary | Unspecified | Overall |
| Overall | Air Transport Business | Managerial Level | 9 | 1 537 | 883 | 332 | - | 437 | 3 198 |
| | & Operation (excluding Warehouse and Depot) | Executive/Supervisory | - | 381 | 1 469 | 2 092 | - | 631 | 4 573 |
| | watehouse and Depoty | Technician/Craftsman/Operative | - | 41 | 757 | 11 992 | 2 524 | 1 476 | 16 790 |
| | Sea Transport Business | Managerial | 31 | 2 478 | 816 | 323 | 7 | 175 | 3 830 |
| | & Operation (excluding Warehouse) | Executive/Supervisory | 57 | 979 | 1 166 | 1 973 | 3 | 252 | 4 4 3 0 |
| | (varenouse) | Technician/Craftsman/Operative | - | 265 | 1 163 | 9 930 | 928 | 974 | 13 260 |
| | | Managerial | 7 | 920 | 858 | 633 | 44 | 23 | 2 485 |
| | Business & Operation (including Warehouse) | Executive/Supervisory | - | 212 | 1 292 | 3 984 | 14 | 30 | 5 532 |
| | (menuting watchouse) | Technician/Craftsman/Operative | - | 8 | 144 | 24 311 | 30 298 | 547 | 55 308 |
| | | Total | 104 | 6 821 | 8 548 | 55 570 | 33 818 | 4 545 | 109 406 |

| | | | | | Sourc | e/Origin | | | | | | |
|--|--------------|--|-------|---|------------------------------------|---|-----|---------|-----|---------|--------|--------------------|
| ranch | other log | ited from transport gistics lishments | non-i | nited from transport gistics lishments | gradua transp prog educat | ed from new ates studied ort logistics ramme at ion/training titutions | Un | known | 0 | thers | • | verall centage) |
| Warehousing & Cold Storage | 682 | (6.23%) | 101 | (0.92%) | 11 | (0.10%) | 180 | (1.64%) | 115 | (1.05%) | 1 089 | (9.94%) |
| Cargo Handling Terminals | 2 | (0.02%) | - | - | - | - | 25 | (0.23%) | - | - | 27 | (0.25%) |
| Trucking & Container Haulage | 4 645 | (42.40%) | 235 | (2.15%) | 34 | (0.31%) | 27 | (0.25%) | - | - | 4 941 | (45.11%) |
| Air Freight Transport | 418 | (3.82%) | 130 | (1.19%) | 17 | (0.16%) | - | - | - | - | 565 | (5.16%) |
| Forwarding Agent | 3 058 | (27.92%) | 320 | (2.92%) | 51 | (0.47%) | - | - | 2 | (0.02%) | 3 431 | (31.32%) |
| Stevedoring Services | 20 | (0.18%) | - | - | - | - | 10 | (0.09%) | - | - | 30 | (0.27%) |
| Couriers (International) | 332 | (3.03%) | 85 | (0.78%) | 6 | (0.05%) | 33 | (0.30%) | I | - | 456 | (4.16%) |
| Other Transport Logistics Service Providers | 12 | (0.11%) | 3 | (0.03%) | - | - | 10 | (0.09%) | - | - | 25 | (0.23%) |
| Sea Freight Transport | 141 | (1.29%) | 25 | (0.23%) | 2 | (0.02%) | 149 | (1.36%) | - | - | 317 | (2.89%) |
| Ship Management & Chartering | 60 | (0.55%) | 11 | (0.10%) | 1 | (0.01%) | 1 | (0.01%) | - | - | 73 | (0.67%) |
| Overall | 9 370 | (85.54%) | 910 | (8.31%) | 122 | (1.11%) | 435 | (3.97%) | 117 | (1.07%) | 10 954 | (100.00%) |

Table 13.16: Employees Recruited in the Past 12 Months by Branch by Source/Origin

Note: Figures in brackets denote the percentage share of the final total

| | | | Job Level | | |
|------------------------------|--|------------|---------------------------|--|---------|
| Branch | Source/Origin | Managerial | Executive/ Supervisory | Technician/ Craftsman/ Operative 623 101 1 180 115 1 020 1 - 25 - 26 4 518 231 | Overall |
| Warehousing & Cold Storage | Recruited from other transport logistics establishments | 2 | 57 | 623 | 682 |
| | Recruited from non-transport logistics establishments | - | - | 101 | 101 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | 5 | 5 | 1 | 11 |
| | Unknown | - | - | 180 | 180 |
| | Others | - | - | 115 | 115 |
| | Sub-total | 7 | 62 | 1 020 | 1 089 |
| Cargo Handling Terminals | Recruited from other transport logistics establishments | 1 | 0 | 1 | 2 |
| | Recruited from non-transport logistics establishments | | - | - | - |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | - | - | - |
| | Unknown | - | - | 25 | 25 |
| | Others | - | - | - | - |
| | Sub-total | 1 | - | 26 | 27 |
| Trucking & Container Haulage | Recruited from other transport logistics establishments | 47 | 80 | 4 518 | 4 645 |
| | Recruited from non-transport logistics establishments | - | 4 | 231 | 235 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | - | 34 | 34 |
| | Unknown | - | - | 27 | 27 |
| | Others | - | - | - | - |
| | Sub-total | 47 | 84 | 4 810 | 4 941 |

Table 13.17: Employees Recruited in the Past 12 Months by Branch by Source/Origin by Job Level

| | | | Job Level | | |
|-----------------------|--|--|-----------|-------|-------|
| Branch | chSource/OriginManagerialExecutive/ SupervisoryTechnic Craftsm OperatportRecruited from other transport logistics establishments28117273Recruited from non-transport logistics establishments130Recruited from new graduates studied transport logistics programme at education/training institutions17UnknownOthersRecruited from non-transport logistics establishments89842885Recruited from other transport logistics establishments89842885Recruited from other transport logistics establishmentsOthers320320Recruited from new graduates studied transport logistics programme at education/training institutions-447Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2Unknown2 <t< th=""><th>Technician/ Craftsman/ Operative</th><th>Overall</th></t<> | Technician/ Craftsman/ Operative | Overall | | |
| Air Freight Transport | Recruited from other transport logistics establishments | 28 | 117 | 273 | 418 |
| | Recruited from non-transport logistics establishments | - | - | 130 | 130 |
| | | - | - | 17 | 17 |
| | Unknown | - | - | - | - |
| | Others | - | - | - | - |
| | Sub-total | 28 | 117 | 420 | 565 |
| Forwarding Agent | Recruited from other transport logistics establishments | 89 | 84 | 2 885 | 3 058 |
| | Recruited from non-transport logistics establishments | - | - | 320 | 320 |
| | | - | 4 | 47 | 51 |
| | Unknown | - | - | - | - |
| | Others | - | - | 2 | 2 |
| | Sub-total | 89 | 88 | 3 254 | 3 431 |
| Stevedoring Services | Recruited from other transport logistics establishments | - | - | 20 | 20 |
| | Recruited from non-transport logistics establishments | - | - | - | - |
| | | - | - | - | - |
| | Unknown | - | - | 10 | 10 |
| | Others | - | - | - | - |
| | Sub-total | - | - | 30 | 30 |

| | | | Job Level | | |
|---------------------------|--|---|-----------|-----|-----|
| Branch | Source/Origin | Managerial Executive/ Supervisory Technician/ Craftsman/ Operative ts 4 2 326 s - - 85 s - - 6 - - 33 - - - 33 - - - 33 - - - 33 - - - - 33 - - - - tal 4 2 450 ts - 2 10 s - - - - - 10 - - - - 10 - - - - tal - 2 23 ts 3 44 94 s - 6 19 | Overall | | |
| Couriers (International) | Recruited from other transport logistics establishments | 4 | 2 | 326 | 332 |
| | Recruited from non-transport logistics establishments | - | - | 85 | 85 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | - | 6 | 6 |
| | Unknown | - | - | 33 | 33 |
| | Others | - | - | - | - |
| | Sub-total | 4 | 2 | 450 | 456 |
| Other Transport Logistics | Recruited from other transport logistics establishments | - | 2 | 10 | 12 |
| Service Providers | Recruited from non-transport logistics establishments | - | - | 3 | 3 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | - | - | - |
| | Unknown | - | - | 10 | 10 |
| | Others | - | - | - | - |
| | Sub-total | - | 2 | 23 | 25 |
| Sea Freight Transport | Recruited from other transport logistics establishments | 3 | 44 | 94 | 141 |
| | Recruited from non-transport logistics establishments | - | 6 | 19 | 25 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | 2 | - | 2 |
| | Unknown | 15 | 8 | 126 | 149 |
| | Others | - | - | - | - |
| | Sub-total | 18 | 60 | 239 | 317 |

| | | | Job Level | | |
|------------------------------|--|------------|---------------------------|--|---------|
| Branch | Source/Origin | Managerial | Executive/ Supervisory | Technician/ Craftsman/ Operative | Overall |
| Shin Managamant & Chartoring | Recruited from other transport logistics establishments | 9 | 6 | 45 | 60 |
| Ship Management & Chartering | Recruited from non-transport logistics establishments | 8 | 3 | - | 11 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | - | 1 | - | 1 |
| | Unknown | - | - | 1 | 1 |
| | Others | - | - | - | - |
| | Sub-total | 17 | 10 | 46 | 73 |
| Overall | Recruited from other transport logistics establishments | 183 | 392 | 8 795 | 9 370 |
| | Recruited from non-transport logistics establishments | 8 | 13 | 889 | 910 |
| | Recruited from new graduates studied transport logistics programme at education/training institutions | 5 | 12 | 105 | 122 |
| | Unknown | 15 | 8 | 412 | 435 |
| | Others | | - | 117 | 117 |
| | Total | 211 | 425 | 10 318 | 10 954 |

| Branch | Job Level | Manpower in 2010 | Manpower in 2012 | Manpower in 2014 | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|------------------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------------------|---------------------------------|
| Warehousing & Cold Storage | Managerial | 401 | 310 | 385 | 483 | 481 | 481 |
| | Executive/Supervisory | 679 | 759 | 846 | 1 003 | 1 002 | 1 002 |
| | Technician/Craftsman/Operative | 5 479 | 5 766 | 6 619 | 7 327 | 7 322 | 7 326 |
| | Sub-total | 6 559 | 6 835 | 7 850 | 8 813 | 8 805 | 8 809 |
| Cargo Handling Terminals | Managerial | 95 | 101 | 141 | 159 | 159 | 159 |
| | Executive/Supervisory | 531 | 541 | 527 | 431 | 429 | 429 |
| | Technician/Craftsman/Operative | 2 226 | 2 416 | 2 496 | 2 559 | 2 613 | 2 613 |
| | Sub-total | 2 852 | 3 058 | 3 164 | 3 149 | 3 201 | 3 201 |
| Trucking & Container Haulage | Managerial | 1 571 | 1 324 | 1 428 | 1 583 | 1 576 | 1 575 |
| | Executive/Supervisory | 3 917 | 3 843 | 3 706 | 3 685 | 3 682 | 3 682 |
| | Technician/Craftsman/Operative | 38 140 | 38 706 | 39 521 | 38 962 | 38 955 | 38 950 |
| | Sub-total | 43 628 | 43 873 | 44 655 | 44 230 | 44 213 | 44 207 |
| Air Freight Transport | Managerial | 261 | 300 | 404 | 445 | 445 | 445 |
| | Executive/Supervisory | 1 483 | 1 567 | 1 234 | 1 372 | 1 372 | 1 372 |
| | Technician/Craftsman/Operative | 5 565 | 6 364 | 5 276 | 5 657 | 5 657 | 5 657 |
| | Sub-total | 7 309 | 8 231 | 6 914 | 7 474 | 7 474 | 7 474 |
| Forwarding Agent | Managerial | 3 857 | 5 391 | 4 818 | 4 741 | 4 741 | 4 741 |
| | Executive/Supervisory | 5 009 | 5 878 | 5 273 | 5 239 | 5 238 | 5 241 |
| | Technician/Craftsman/Operative | 19 531 | 19 494 | 18 138 | 17 813 | 17 755 | 17 773 |
| | Sub-total | 28 397 | 30 763 | 28 229 | 27 793 | 27 734 | 27 755 |

Table 13.18: Manpower Changes from 2010 to 2018 by Branch by Job Level

| Branch | Job Level | Manpower in 2010 | Manpower in 2012 | Manpower in 2014 | Manpower in 2016 | Manpower Forecast in 2017 | Manpower Forecast in 2018 |
|---------------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------------------|---------------------------------|
| Stevedoring Services | Managerial | 87 | 65 | 56 | 63 | 63 | 63 |
| | Executive/Supervisory | 104 | 94 | 82 | 58 | 58 | 58 |
| | Technician/Craftsman/Operative | 1 039 | 785 | 672 | 659 | 657 | 657 |
| | Sub-total | 1 230 | 944 | 810 | 780 | 778 | 778 |
| Couriers (International) | Managerial | 375 | 569 | 751 | 640 | 640 | 640 |
| | Executive/Supervisory | 780 | 1 067 | 1 196 | 1 099 | 1 099 | 1 099 |
| | Technician/Craftsman/Operative | 7 738 | 8 686 | 8 666 | 8 585 | 8 686 | 8 686 |
| | Sub-total | 8 893 | 10 322 | 10 613 | 10 324 | 10 425 | 10 425 |
| Other Transport Logistics | Managerial | 81 | 61 | 93 | 93 | 93 | 93 |
| Service Providers | Executive/Supervisory | 146 | 93 | 175 | 178 | 178 | 178 |
| | Technician/Craftsman/Operative | 1 203 | 1 242 | 3 392 | 3 708 | 3 704 | 3 704 |
| | Sub-total | 1 430 | 1 396 | 3 660 | 3 979 | 3 975 | 3 975 |
| Sea Freight Transport | Managerial | 414 | 666 | 958 | 1 063 | 1 063 | 1 063 |
| | Executive/Supervisory | 645 | 981 | 1 277 | 1 379 | 1 379 | 1 379 |
| | Technician/Craftsman/Operative | 1 229 | 1 283 | 1 983 | 2 147 | 2 147 | 2 147 |
| | Sub-total | 2 288 | 2 930 | 4 218 | 4 589 | 4 589 | 4 589 |
| Ship Management & | Managerial | 293 | 251 | 278 | 276 | 277 | 279 |
| Chartering | Executive/Supervisory | 383 | 304 | 248 | 236 | 233 | 235 |
| | Technician/Craftsman/Operative | 1 043 | 616 | 637 | 604 | 597 | 585 |
| | Sub-total | 1 719 | 1 171 | 1 163 | 1 116 | 1 107 | 1 099 |
| Overall | Managerial | 7 435 | 9 038 | 9 312 | 9 546 | 9 538 | 9 539 |
| | Executive/Supervisory | 13 677 | 15 127 | 14 564 | 14 680 | 14 670 | 14 675 |
| | Technician/Craftsman/Operative | 83 193 | 85 358 | 87 400 | 88 021 | 88 093 | 88 098 |
| | Overall | 104 305 | 109 523 | 111 276 | 112 247 | 112 301 | 112 312 |

| Branch | Industry | Employment Size | Size of Frame | Sample Size |
|---|---|--------------------|------------------|----------------|
| Warehousing & Cold Storage | General Cargo Warehouses & Other Storage Services | 7 835 | 834 | 123 |
| - | Cold Storage | 820 | 23 | 18 |
| | Packing and Crating Services & Cargo Inspection , Sampling and Other Storage Services | 1 085 | 98 | 48 |
| | Sub-total | 9 740 | 955 | 189 |
| Cargo Handling | Cargo Handling Terminals | 3 629 | 8 | 8 |
| Terminals | Sub-total | 3 629 | 8 | 8 |
| Trucking & Container Haulage | Land Freight Transport by Good Vehicles and Land Freight Transport, n.e.c. | 33 174 | 8 596 | 328 |
| | Haulage of Containers & Container Leasing | 12 474 | 1 964 | 142 |
| | Supplementary Samples - Large Vehicle Fleet Owner Companies | 10 045 | 9 | 9 |
| | Sub-total | 55 693 | 10 569 | 479 |
| Air Freight Transport | Airline Companies and Supporting Services to Air Transport | 40 121 | 78 | 45 |
| | Sub-total | 40 121 | 78 | 45 |
| Forwarding Agents | Air Cargo Forwarding Services | 17 127 | 1 287 | 103 |
| | Sea Cargo Forwarding Services | 15 471 | 2 184 | 138 |
| | Sub-total | 32 598 | 3 471 | 241 |
| Stevedoring Services | Stevedore and Supporting Services to Water Transport, n.e.c. | 940 | 108 | 49 |
| | Sub-total | 940 | 108 | 49 |
| Couriers (International) | Couriers (International) | 17 779 | 215 | 44 |
| | Sub-total | 17 779 | 215 | 44 |
| Other Transport Logistics Service Providers | Supplementary Samples - Other Transport Logistics Service Providers | 32 555 | 17 | 17 |
| | Sub-total | 32 555 | 17 | 17 |
| Sea Freight Transport | Ship Agents & Managers | 7 900 | 301 | 70 |
| _ | Operators of Sea-going Vessels | 1 494 | 33 | 25 |
| | Sub-total | 9 394 | 334 | 95 |
| Ship Management | Ship Owners of Sea-going Vessels | 848 | 78 | 38 |
| & Chartering | Shipbrokers | 253 | 65 | 53 |
| | Inland Water Freight Transport | 960 | 130 | 58 |
| | Sub-total | 2 061 | 273 | 149 |
| Overall | Total | 204 510 | 16 028 | 1 316 |

Table 13.19 : Sampling Coverage & Sampling Plan among Branches

| Branch | Job Level | 2010 | 2012 | 2014 | 2016 | Forecast in 2017 | Forecast in 2018 |
|--------------------------|--------------------------------------|-----------|--------|--------|--------|---------------------|---------------------|
| Warehousing & Cold | Managerial Level | 401 | 310 | 385 | 483 | 481 | 481 |
| Storage | Executive/Supervisory Level | 679 | 759 | 846 | 1 003 | 1 002 | 1 002 |
| | Technician/Craftsman/Operative Level | 5 479 | 5 766 | 6 619 | 7 327 | 7 322 | 7 326 |
| | Sub-total | 6 559 | 6 835 | 7 850 | 8 813 | 8 805 | 8 809 |
| Cargo Handling Terminals | Managerial Level | 95 | 101 | 141 | 159 | 159 | 159 |
| | Executive/Supervisory Level | 531 | 541 | 527 | 431 | 429 | 429 |
| | Technician/Craftsman/Operative Level | 2 2 2 2 6 | 2 416 | 2 496 | 2 559 | 2 613 | 2 613 |
| | Sub-total | 2 852 | 3 058 | 3 164 | 3 149 | 3 201 | 3 201 |
| Trucking & Container | Managerial Level | 1 571 | 1 324 | 1 428 | 1 583 | 1 576 | 1 575 |
| Haulage | Executive/Supervisory Level | 3 917 | 3 843 | 3 706 | 3 685 | 3 682 | 3 682 |
| | Technician/Craftsman/Operative Level | 38 140 | 38 706 | 39 521 | 38 962 | 38 955 | 38 950 |
| | Sub-total | 43 628 | 43 873 | 44 655 | 44 230 | 44 213 | 44 207 |
| Air Freight Transport | Managerial Level | 261 | 300 | 404 | 445 | 445 | 445 |
| | Executive/Supervisory Level | 1 483 | 1 567 | 1 234 | 1 372 | 1 372 | 1 372 |
| | Technician/Craftsman/Operative Level | 5 565 | 6 364 | 5 276 | 5 657 | 5 657 | 5 657 |
| | Sub-total | 7 309 | 8 231 | 6 914 | 7 474 | 7 474 | 7 474 |
| Forwarding Agents | Managerial Level | 3 857 | 5 391 | 4 818 | 4 741 | 4 741 | 4 741 |
| | Executive/Supervisory Level | 5 009 | 5 878 | 5 273 | 5 239 | 5 238 | 5 241 |
| | Technician/Craftsman/Operative Level | 19 531 | 19 494 | 18 138 | 17 813 | 17 755 | 17 773 |
| | Sub-total | 28 397 | 30 763 | 28 229 | 27 793 | 27 734 | 27 755 |
| Stevedoring Services | Managerial Level | 87 | 65 | 56 | 63 | 63 | 63 |
| | Executive/Supervisory Level | 104 | 94 | 82 | 58 | 58 | 58 |
| | Technician/Craftsman/Operative Level | 1 039 | 785 | 672 | 659 | 657 | 657 |
| | Sub-total | 1 230 | 944 | 810 | 780 | 778 | 778 |

Table 13.20 : Change in Number of Manpower by Branch by Job Level from 2010 to 2018

| Branch | Job Level | 2010 | 2012 | 2014 | 2016 | Forecast in 2017 | Forecast in 2018 |
|-----------------------------------|--------------------------------------|---------|---------|---------|---------|---------------------|---------------------|
| Couriers (International) | Managerial Level | 375 | 569 | 751 | 640 | 640 | 640 |
| | Executive/Supervisory Level | 780 | 1 067 | 1 196 | 1 099 | 1 099 | 1 099 |
| | Technician/Craftsman/Operative Level | 7 738 | 8 686 | 8 666 | 8 585 | 8 686 | 8 686 |
| | Sub-total | 8 893 | 10 322 | 10 613 | 10 324 | 10 425 | 10 425 |
| Other Transport Logistics Service | Managerial Level | 81 | 61 | 93 | 93 | 93 | 93 |
| Providers | Executive/Supervisory Level | 146 | 93 | 175 | 178 | 178 | 178 |
| | Technician/Craftsman/Operative Level | 1 203 | 1 242 | 3 392 | 3 708 | 3 704 | 3 704 |
| | Sub-total | 1 430 | 1 396 | 3 660 | 3 979 | 3 975 | 3 975 |
| Sea Freight Transport | Managerial Level | 414 | 666 | 958 | 1 063 | 1 063 | 1 063 |
| | Executive/Supervisory Level | 645 | 981 | 1 277 | 1 379 | 1 379 | 1 379 |
| | Technician/Craftsman/Operative Level | 1 229 | 1 283 | 1 983 | 2 147 | 2 147 | 2 147 |
| | Sub-total | 2 288 | 2 930 | 4 218 | 4 589 | 4 589 | 4 589 |
| Ship Management | Managerial Level | 293 | 251 | 278 | 276 | 277 | 279 |
| & Chartering | Executive/Supervisory Level | 383 | 304 | 248 | 236 | 233 | 235 |
| | Technician/Craftsman/Operative Level | 1 043 | 616 | 637 | 604 | 597 | 585 |
| | Sub-total | 1 719 | 1 171 | 1 163 | 1 116 | 1 107 | 1 099 |
| Overall | Managerial Level | 7 435 | 9 038 | 9 312 | 9 546 | 9 538 | 9 539 |
| | Executive/Supervisory Level | 13 677 | 15 127 | 14 564 | 14 680 | 14 670 | 14 675 |
| | Technician/Craftsman/Operative Level | 83 193 | 85 358 | 87 400 | 88 021 | 88 093 | 88 098 |
| | Total | 104 305 | 109 523 | 111 276 | 112 247 | 112 301 | 112 312 |

| | | Job Level | |
|---------------------------|------------|---------------------------|--|
| Level of Education | Managerial | Executive/ Supervisory | Technician/ Craftsman/ Operative |
| Postgraduate or above | 47 | 57 | - |
| First Degree | 4 935 | 1 572 | 314 |
| Sub-degree | 2 557 | 3 927 | 2 064 |
| Senior Secondary | 1 288 | 8 049 | 46 233 |
| Junior Secondary or below | 51 | 17 | 33 750 |
| Unspecified | 635 | 913 | 2 997 |
| Total | 9 513 | 14 535 | 85 358 |

Table 13.21 : Preferred Education and Qualifications of Different Job Levels

Appendix 14

Definition of Terms

- 1. **Establishment** is selected from 1,316 companies in the specified frame of about 16,028 companies under the transport and logistics industry in the Central Register of Establishments (CRE) maintained by the C&SD.
- 2. **Employees** refer to all personnel who are directly paid by establishments and work for the establishments;
- 3. **Manpower** refers to the total number of employees and the number of vacancies;
- 4. **Principal jobs** refer to the three job levels as classified by the training board;
- 5. **Wastage** is defined as employees leaving the transport and logistics industry and taking up positions of other industries, or leaving the industry for other reasons;
- 6. **Vacancies** refer to those unfilled, immediately available job openings for which the establishment is actively trying to recruit personnel at the date of survey.

Vocational Training Council 職業訓練局

Headquarters (Industry Partnership) 總辦事處(行業合作) 30F, Billion Plaza II, 10 Cheung Yue Street, Cheung Sha Wan, Kowloon, Hong Kong 香港九龍長沙灣長裕街10號億京廣場2期30樓 www.vtc.edu.hk

Appendix 15

Telephone No 電話

Our Reference 本局檔號

TL MPS 2016

Your Reference 來函檔號

Facsimile No 傳真

3748 9400

ντο

28 August 2016

Dear Sir/Madam,

The 2016 Manpower Survey of the Transport and logistics industry

The Vocational Training Council is a statutory body appointed by the HKSAR Government to be responsible for manpower training in Hong Kong. The Transport and Logistics Training Board is one of the 21 training boards of the Vocational Training Council. It is established to assess the manpower situation and devise training plans for the transport and logistics industry.

The Training Board will conduct a manpower survey of the transport logistics establishments from 1 September to 30 September 2016, with the assistance of the Census and Statistics Department. The purpose of this survey is to obtain data on the present and future manpower situation and training information so as to enable the Training Board to formulate appropriate training plans to meet the need of the industry. Your co-operation in providing the information would be much appreciated.

I enclose the following documents for your reference and completion:

- (i) Questionnaire (Appendix A);
- (ii) Explanatory notes (Appendix B); and
- (iii) Descriptions of principal jobs (Appendices C, C1 C6).

During the survey period, an officer of the Census and Statistics Department will contact your office. The officer will answer any questions you may have and assist in the completion of the questionnaire if necessary. I wish to assure you that the information collected will be handled in strict confidence and will be published only in the form of statistical summaries without reference to individual establishments.

Should you have any questions regarding the survey, please contact the Census and Statistics Department at 2116 8375. Or, you may send the completed questionnaire to the Manpower Statistics Section of the Census and Statistics Department at *Units 1103 – 1106, 11/F, Stelux House, 698 Prince Edward Road East, San Po Kong, Kowloon.*

Yours faithfully,

(Ir Dr HO Chi-shing, David, JP) Chairman Transport and Logistics Training Board

<u>Appendix A</u> 附錄A

| | | Ŭ₹ | ONFID HEN ENTERE | CONFIDENTIAL WHEN ENTERED WITH DATA | ≝ 人数 後 | ^{箕八數據後即成} 機密文件 | | | 附錄A | |
|---|-----------------------|---|--|---|-----------------------|----------------------------|--|---|---|--|
| | THE | THE 2016 MANPOWER 物流貨 | The second s | SURVEY OF THE TR 連業二零一7 | RANSPORT I 六年人 | LOGISTIC 力 調 : | TRANSPORT LOGISTICS INDUSTRY · 六年人力調査 | X | | |
| | | | | QUESTIONNAIRE 調 查 表 | Œ | | | | | |
| | | PLEASE R | EAD THE EXPLAI | PLEASE READ THE EXPLANATORY NOTES BEFORE COMPLETING THIS QUESTIONNAIRE 填 费 酌 請 參 閱 附 註 | OMPLETING THIS 附 註 | OUESTIONN: | URE | | | |
| For offical use only: 此欄母須漢寫 Type 1 | Survey Code 2 3 | Industry Code | y Code | Establishment No. | Enumerator's No. | Editor's No. | Check Digit 20 21 22 | No. of Employees Covered by the Questionnaire 23 24 25 26 27 | Principal Line of Business 28 29 | |
| MAME OF ESTABLISHMENT: 機構名稱 | | | | | | | F d G | TOTAL NUMBER OF PERSONS ENGAGED : 僅員總人數 | | |
| ADDRESS: 地址 | | | | | | | | | | |
| NAME OF PERSON TO CONTACT: 聯絡人姓名 | 30 | | | | 49 | | POSITION: | | | |
| TEL NO.: 20 30 30 | - <u>-</u> | 88 | 8 | | | | FAX NO.: 圖文傳真 | | | |
| E-MAIL: L I I I I I I I I I I I I I I I I I | _ | | | 11111 | | |]8 | | | |
| | Bro | Broad Type 分類: | | | | | | | | |
| PRINCIPAL LINE OF BUSINESS: 主要業務 | 010 19 | Warehousing and Cold Storage 貨倉及冷蔵庫 | গমন্ত | O Trucking and Container Haulage 02 货車及貨櫃運輸 | ntainer Haulage | 0ª | | Airfreight Transport Operators (including air cargo terminal) 空递承建经管者 〈包括空递货站〉 | terminal) | |
| Please Trok 謙/在圈内 | 0 ⁸ 函 | Airfreight Forwarding Agents 空運貨運代理 | nts | OS 船上/碼頭裝卸貨物 | 貨物 | O ^s | Seafreight Transport Operators 海運承運経營者 | rt Operators | | |
| | ₩ Bea | Seafreight Forwarding Agents 海運貨運代理 | nts | Ship Management and Chartering 06 船舶管理及租實 | it and Chartering | 0° | | Cargo Handling Temninals (excluding air cargo terminal) 貨運站 〈不包括空運貨站 〉 | ninal) | |
| | | International Couriers 國際速遞 | | | | | | | | |
| | 日 日 日 日 日 | Other Transport Logistics Services Providers 其他物流服務經釐者 | Services Providers | D Please Specify: 12 請註明 | | | | | | |
| VTC-TL-01 | | | | | | | | | | |

Questionnaire (Part I) 調査表(第一部份)

| (V) | 1 | (B) | | (c) | | (D) | | (E) | - | (1) | 101 |
|--|--------------|------------|-------|--|--------|--|----------------------------|---|---|-----------------------------------|---|
| | | | | 0.1 | ╉ | 0.2 | 61 | 0.3 | + | Q.4 | 0.5 |
| Job TIHe* (Refer to job code listed at right. Please see Appendices C and C1 - C6 for job description.) | | Job Code * | 2 S | No. of Employees as at 15.8.2016 | °. | Forecasted No. of Employees as at August 2017 | asted of yyers at | Forecasted No. of Employees as at August 2018 | | No. of acancies it 15.8.201 | No. of Preferred Vacancies Level of as at 15.8.2016 Education # |
| 「日会所在列輸位編號・ 単格請命題相談 C 及 C1 - C6) | Rec. Type | • 梁慶四繼 | 在2016 | 在2016年8月15日 的保険人数 | 5.65ml | 2012年 11115 1111 1111 11115 11115 11111 11115 1115 115 1 | 预計在 2017年8月的 僱員人數 | 預計在 2018年8月的 億員人數 | | 在2016年8月 15日的 空映版日 | 個具宜有 教育程度# |
| | - | 8 - 10 | | 11-14 | - | 15.18 | 18 | 19 - 22 | + | 23 - 25 | 26 |
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Jobs engaged in transport logistics 從學物流貨運的職位

Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括合單) Mungerial Level 経営法
 建設法
 主法法
 三法法
 三法法
 三法法
 二法法
 二法法
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vees according to the following codes : Enter in Q.5 the preferred level of education of employe 講將優員實有的約查發程度,按下列繼號這人Q.5 麵內 :

- Postgraduate (Higher degrees (e.g. master degrees) or equivalent) 研究院(高等學位(如磁士學位)。或同等教務權度)

 - First Degree (First degree or equivalent) 琴士尋位(學士學位,或同等教育組度)
- Sub-degree (Associate Degree, Higher Diptoma, Frofessional Diptoma, Higher Certificate or equivalent) 副學位(簡學士,商語文感,專業文感、商說證書。或同等教育程度)
 - Serior Secondary (Secondary 4-6, Diploma, HKDSE or equivalent) 高中(中四至中六、文德、香港中學文應考試。或回等教會程度) 2
 - - Junior Secondary (Secondary 3 or below or equivalent) 初中(中三凱以下,範因等數意程度) 2

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The 2016 Manpower Survey of the Transport Logistics Industry 物流貨運業二零一六年人力調査

Questionnaire (Part II) 調査表(第二部份)

Q.6 Number of Transport Logistics Staff Recruited in the <u>Past 12 Months</u> by Source/Origin <u>過去十二個月</u>內招聘的物流貨運業僱員人數(按來向/來源分類)

| | Managerial Level 經理級 | Executive/ Supervisory Level 行政/主任級 | Technician/ Craftsman/ Operative Level 技術員/技工/ 操作工級人員 |
|---|----------------------------|--|---|
| (a) Recruited from other transport logistics establishments 受聘者來自物流貨運業 | | | 12 |
| (b) Recruited from non-transport logistics establishments 受聘者來自其他行業 | 15 | 17 | 19 |
| (c) Recruited new graduates studied transport logistics programme at education/training institutions 受聘者剛畢業於專上院校的物流課程 | 22 | 24 | 26 |
| (d) Others, please specify. 其他,請註明: | 29 | 31 | 33 |

Q.7 Number of Transport Logistics Staff Left in the <u>Past 12 Months</u> by Whereabouts <u>過去十二個月</u>內離職的物流貨運業僱員人數(按去向分類)

| | Managerial Level 經理級 | Executive/ Supervisory Level 行政/主任級 | Technician/ Craftsman/ Operative Level 技術員/技工/ 操作工級人員 |
|--|----------------------------|--|---|
| (a) Taking up/starting own business in transport logistics related jobs 繼續於物流貨運業任職/創業 | 36 | 38 | 40 |
| (b) Taking up/starting own business in non-transport logistics related jobs 於其他行業任職/創業 | 43 | 45 | 47 |
| (c) Emigration, retirement or further studies 移民、退休或進修 | 50 | 52 | 54 |
| (d) Others, please specify. 其他,請註明: | 57 | 59 | 61 |

Q.8 Number of Employees According to Age Group 受僱的員工按年齡分佈

| | | 40 or below 40 歲或以下 | 41 - 50 41 至 50 歲 | 51 - 55 51 至 55 歲 | 56-60 56至60歲 | 61 or above 61 歲或以上 | Total 總數 |
|---|-------|------------------------|----------------------|----------------------|-----------------|------------------------|-------------|
| Technician/Craftsman/Operative I 技術員/技工/操作工級人員 | .evel | 64 | 66 | 68 | 70 | 72 | 74 |
| | | | | | | | |
| <u>For official use only</u> 此欄毋須填寫 | Q.6 | 76 | 77 | 78 | | | |
| | Q.7 | 79 | 80 | 81 | | | |
| | Q.8 | 82 | 83 | 84 | 85 | 86 | 87 |
| | | 88 | | | | | |

Q.9 Preferred Competency 僱員宜有能力

Please fill in the number of Transport Logistics staff who will require training, where appropriate, as listed in the below functional areas in the <u>coming 12 months</u>. The following also shows some examples of training areas for each functional area for reference. 請填上<u>未來十二個月</u>費機構就以下職能範疇需要培訓的物流貨運業僱員人數,如適用。以下亦列舉部份訓練內容例子 作為參考。

| | | | | Industr 行業 | у |
|-----|---|-----|---|---------------|---|
| | | | Air Freight & Expres 空運及快遞 | | Shipping 海運 |
| | ctional Areas 自範疇 | | No. of employees require training 需要培訓的人數 | | No. of employees require training 需要培訓的人數 |
| (a) | Operation Management 營運管理 Example: - Apply all kinds of freight information 例子: 應用各類貨運資訊 - Monitor the performance of contractors 監管承辦商的工作表現 - Formulate strategy for global operation 制定環球性營運策略 | 101 | 91 | 201 | 94 |
| (b) | Planning and Design of Logistics Solutions 物流方案規劃及設計 Example: - Apply basic statistics to logistics operation 例子: 基本統計學運用於物流運作 - Master the logistics needs of different import/export trading modes 掌握不同進出口貿易模式的物流需要 - Plan and design global logistics solutions 計劃及設計環球性的物流方案 | 102 | 97 | 202 | |
| (c) | Sales, Marketing and Customer Services 營銷、市場推廣及客戶服務 Example: - Maintain, process and use customer information 例子: 保存、處理及運用客戶資料 - Present and explain proposals to customers 向客戶展示及闡述建議書 - Assess the demand for the services of the logistics industry and formulate sales budgets 評估物流業服務需求及制定有關預算 | 103 | | 203 | |
| (d) | Cargo Transport and Handling 貨物運輸及處理 Example: - Handle temporary inports 例子: 處理暫准進口貨物 - Apply multimodal transport concept and knowledge 運用多式聯運概念及知識 - Coordinate point-to-point cargo transport connection 協調點對點貨物的銜接 | 104 | | 204 | |
| (e) | Cargo Safety and Security 貨物安全及保安 Example: - Understand dangerous goods and their characteristics 例子: 認識危險品及其特性 - Apply security technology to help handle cargo transport security matters 運用保安科技協助處理貨運保安事宜 - Monitor security service standard 監督保安服務水平 | 105 | 115 | 205 | |

| | | | | lustry ī業 |
|-----|--|---------|---|---|
| | | - | Air Freight & Express 空運及快遞 | Shipping 海運 |
| | ctional Areas 告範疇 | | No. of employees require training 需要培訓的人數 | No. of employees require training 需要培訓的人數 |
| | | | | |
| (f) | E-Logistics 電子物流 | 106 | | 124 |
| | 电 」 127/ml Example: - Submit cargo manifests electronically 例子: 以電子方式提交貨物艙單 - Conduct Electronic Data Interchange (EDI) in the industry and | | 121 | 124 |
| | with customers | | | |
| | 進行業內及客戶間的電子訊息交換 - Formulate air/sea freight-based strategies for fourth-party logistic 制定以空運/海運為基礎的第四方物流策略 | s (4PL) | | |
| (g) | Quality Management 品質管理 | 107 | 127 2 | 130 |
| | Example: - Handle issues on quality of transport and logistics services 例子: 處理貨運及物流服務質素問題 - Conduct quality management audit | | | |
| | 執行品質管理審核 - Formulate quality management system 制定品質管理系統 | | | |
| (h) | Import / Export Documentation and Procedures 出入口文件處理 | 108 | 2 133 2 | 136 |
| | Example: - Handle procedures and documents for settlement of trading paym 例子: 處理貿易貨款交收程序及文件 | ent | | |
| | - Arrange for customs declaration 安排海關申報 | | | |
| | - Understand different trading modes and their requirements on imp export and re-export documents 瞭解不同貿易模式及其進出口或轉口文件需要 | oort, | | |
| (i) | Insurance and Legal Matters 保險及法律事務 | 109 | 2 139 2 | 142 |
| | KMXC/AFFF/M Example: - Handle insurance certificate and policy or related documents 例子: 處理保險證書、保單或相關文件 - Apply occupational safety and health ordinances relevant to the logistics industry | | | 1.2 |
| | 應用物流業相關的職業健康及安全法例 - Formulate risk management plans 制定風險管理方案 | | | |
| (j) | Occupational Safety & Health 職業安全及健康 | 110 | 145 2 | 10 |
| | Example: - Implement safety operation in confined spaces 例子: 執行密閉空間的安全操作 - Handle general industrial accidents | | | |
| | 處理一般工業意外 - Formulate occupational safety and health management system for the logistics industry | | | |
| | 制定物流業職業安全及健康的管理系統 | | | |

| | | | | | Industry 行業 | |
|-----|---|-------------|---|---|---|---|
| | | | Land Transport and Distribution 陸路運輸及分發 | | Terminals, Warehouse, and Logistics Centre 運站、倉庫及物流中心 | Supporting and Ancillary Services 支援及輔助服務 |
| | ctional Areas 皆範疇 | | No. of employees require training 需要培訓的人數 | No. of employees require training 需要培訓的人數 | | No. of employees require training 需要培訓的人數 |
| (a) | Operation Management 營運管理 Example: - Apply basic warehousing knowledge 例子: 應用基本含儲知識 - Develop rosters 制定值勤名單 - Formulate local/global operations strategic 制定地區性/環球營運策略 | 301 es | 151 | 401 | 501 <u>501</u> | 157 |
| (b) | Planning and Design of Logistics Solutions 物流方案規劃及設計 Example: Co-ordinate freight transport arrangement/ 例子: Co-ordinate fleet operations 協調貨物運輸安排/協調車隊運作 Assess customer transport requirements 評估客戶的運輸要求 Manage information flow in supply chains 管理供應鏈的資訊流 | | | 402 | 502 163 | 166 |
| (c) | Sales, Marketing and Customer Services 營銷、市場推廣及客戶服務 Example - Provide freight forwarding services to 例子: customers 提供貨運服務 - Manage service quality 管理服務質素 - Forecast markets and business needs 預測市場和業務需求 | 303 | 169 | 403 | 503 <u>172</u> | 175 |
| (d) | Cargo Transport and Handling 貨物運輸及處理 Example: - Prepare cargoes for transfer 例子: 為貨物轉運作準備 - Handle dangerous goods/hazardous substa 處理危險品/有害物品 - Manage logistics centre operations 組織物流中心運作 | 304 nces | 178 | 404 | 504 181 | 184 |
| (e) | Cargo Safety and Security 貨物安全及保安 Example: - Understand dangerous goods and their 例子: characteristics 認識危險品及其特性 - Implement accident-emergency procedure 執行緊急事故程序 - Conduct safety audits 管理貨物保安 | 305 s | 187 | 405 | 505 190 | 193 |
| (f) | E-Logistics 電子物流 Example: - Handle electronic documents 例子: 處理貨運電子文件 - Apply knowledge of information and communication technology 應用資訊及通訊科技知識 - Manage network security 管理網絡保安 | 306 | 196 | 406 | 506 199 | 202 |

| | | | | | Industry 行業 | | |
|-----|--|-----------------|---|-----|--|-----|---|
| | | | Land Transport and Distribution 陸路運輸及分發 | 8 | erminals, Warehouse and Logistics Centre 髦站、倉庫及物流中 | | Supporting and Ancillary Services 支援及輔助服務 |
| | Functional Areas 職能範疇 | | No. of employees require training 需要培訓的人數 | | No. of employees require training 需要培訓的人數 | | No. of employees require training 需要培訓的人數 |
| (g) | Quality Management 品質管理 Example: - Handle issues on quality of transport 例子: and logistics services 處理貨運及物流服務質素問題 - Formulate measures to enhance quality standards 制定提升品質的措施 - Formulate corporate social responsibility 制定企業社會責任政策 | 307 policies | 205 | 407 | 208 | 507 | |
| (h) | Import / Export Documentation 出入口文件處理 Example: - Compile transport documents 例子: 擬備運輸文件 - Verify required proofs and documents according to freight needs 按貨運需要核查所需證明及文件 - Carry out integrated border clearance tran 執行綜合邊境清關交易 | 308 sactions | 214 | 408 | 217 | 508 | 220 |
| (i) | Insurance, Legal Matters & Compliance 保險、法律事務及遵守法規 Example: - Verify insurance certificates and 例子: policies or related documents 核實保險證書、保單或相關文件 - Implement risk management plans 執行風險管理方案 - Research compliance requirements and is 研究法規的要求和問題 | 309 sues | 223 | 409 | 226 | 509 | 229 |
| (j) | Environmental Protection 環境保護 Example: - Understand and implement basic 例子: environmental protection plan 認識並執行基本環保方案 - Enhance staffs awareness of environment protection 提升員工的環保意識 - Formulate environmental protection police and procedures 制定環境保護的政策和程序 | | 232 | 410 | 235 | 510 | 238 |
| | <u>For official use only</u> 此欄毋須填寫 | | | | 243 | | |

End of questionnaire. Thank you for your co-operation. 問卷完,多謝合作

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Please tick this box if your company wants a complimentary copy of the 2016 Manpower Survey Report 如 責公司欲收到二零一六年人力調查報告,請於方格內加上(✓)號

The 2016 Manpower Survey of the Transport Logistics Industry 物流貨運業二零一六年人力調査

Explanatory Notes 附註

- The questionnaire is in three parts, the front page, part I and part II. Before completing the questionnaire, please read carefully the Explanatory Notes. 調查表共有三部份:首頁、第一部份和第二部份。填寫調查表前,請 參閱附註。
- Please fill in a number or a code where applicable. The codes and the values of items they represent are listed in the main questionnaire (Appendix A) or the Appendices C1 C6.
 請在適當空格內填入有關數字或編號,編號及所代表的事項載於主要調查表(附錄 A)或附錄 C1 C6。
- 3. <u>Front Page of Questionnaire</u> 調查表首頁

On the front page of the questionnaire, please select the principal line of business of the establishment. 請在調查表首頁上揀選貴機構的主要業務性質。

- 4. <u>Main Questionnaire (Part I)</u> 主要調查表(第一部份)
 - 4.1 In the main questionnaire (Part I), please fill in information for each job/position in your establishment. All columns ('A' to 'G') of the questionnaire should be filled. Please insert a zero (0) in any column where not applicable.
 請於主要調查表 (第一部份) 填寫貴機構內各職位的資料。「A」至「G」 各欄均須填寫。如有不適用者,請在該欄內填入(0)符號。
 - 4.2 <u>Definition of the Jobs Engaged in Transport Logistics</u> 從事物流貨運的職位定義
 - (i) Jobs in 'Air Transport Business & Operation' refer to jobs mainly engaged in air cargo or air logistics operation (excluding warehouse and depot operation).
 「空運業務及有關操作」職位是指主要從事處理空運貨物或涉及空運物流的營運(不包括倉庫及碼頭的運作)。

- (ii) Jobs in 'Sea Transport Business & Operation' refer to jobs mainly engaged in sea cargo or sea logistics operation (excluding warehouse operation).
 「海運業務及有關操作」 職位是指主要從事處理海運貨物或涉及海運物流的營運(不包括倉庫的運作)。
- (iii) Jobs in 'Land Transport Business & Operation' refer to jobs mainly engaged in land cargo or land logistics operation, including warehouse.

「陸運業務及有關操作」 職位是指主要從事處理陸運貨物或涉及陸上物流 的營運(包括倉庫)。

Remarks:

If the employee in your establishment is taking up jobs in more than one transport business and operation, please classify according to the heavier responsible area. 如貴機構的僱員有同時兼顧兩個或以上的業務範疇,則按其負責業務範疇較重的歸類。

- 4.3 Job Title and Code (Column 'A' and Column 'B') 職稱及編號(「A」欄及「B」欄)
 - (i) Please fill in Column 'A' the job titles of your employees according to that listed in the questionnaire.
 請參照調查表中提供的職稱,填寫僱員的職位 在「A」欄內。
 - (ii) Please fill in Column 'B' the job codes of your employees. (Please refer to the job codes listed in the questionnaire or Appendices C and C1 C6 for the job descriptions).
 請在「B」欄填上僱員的職位編號(請參照調查表中提供的職位編號或附錄 C 及 C1 C6 內的職務)。
- 4.4
 Q.1
 Number of Employees as at 15.8.2016 (Column 'C')

 在 2016 年 8 月 15 日的僱員人數(「C」欄)

Please fill in the number of employees against each principal job as at 15.8.2016. 'Employees' refer to those who have worked for the establishment for 4 weeks or more and for not less than 18 hours in each week.

請填寫在 2016年8月15日各主要職務的僱員人數。「僱員」指在貴機構 全職工作已達四星期,每星期工作不少於十八小時的員工。

4.5 Q.2 <u>Forecasted Number of Employees as at August 2017 (Column 'D')</u> 預計在 2017 年 8 月的僱員人數(「D」欄)

Please fill in the forecasted number of employees against each principal job as at August 2017.

請填寫預計在2017年8月各主要職務的僱員人數。

4.6 Q.3 <u>Forecasted Number of Employees as at August 2018 (Column 'E')</u> 預計在 2018 年 8 月的僱員人數(「E」欄)

Please fill in the forecasted number of employees against each principal job as at August 2018. 請填寫預計在 2018 年 8 月各主要職務的僱員人數。

4.7 Q.4 <u>Number of Vacancies as at 15.8.2016 (Column 'F')</u> 在 2016 年 8 月 15 日的空缺數目(「F」欄)

Please fill in the number of vacancies against each principal job as at 15.8.2016. 請填寫在 2016 年 8 月 15 日各主要職務的空缺數目。

4.8 Q.5 <u>Preferred Level of Education (Column 'G')</u> 僱員宜有教育程度(「G」欄)

Please fill in the code of the preferred level of education against each principal job. (Please refer to the codes for levels of education as listed in the questionnaire). 請填寫各職務僱員宜有教育程度的所屬編碼(請參照調查表中提供有 關教育程度的編碼)。

- 5. <u>Questionnaire (Part II)</u> 調查表(第二部份)
 - 5.1 Q.6 Number of Transport Logistics Staff Recruited <u>in the Past 12 Months by Source/Origin</u> 過去十二個月內招聘的物流貨運業僱員人數(按來向/來源分類)

Please fill in the number of transport logistics staff recruited in the past 12 months by source/origin. 請按來向/來源填上過去十二個月內招聘的物流貨運業僱員人數。

5.2 Q.7 Number of Transport Logistics Staff Left <u>in the Past 12 Months by Whereabouts</u> 過去十二個月內離職的物流貨運業僱員人數(按去向分類)

Please fill in the number of transport logistics staff left in the past 12 months by whereabouts.

請按去向填上過去十二個月內離職的物流貨運業僱員人數。

5.3 Q.8 <u>Number of Employees According to Age Group</u> 受僱的員工按年齡分佈

> Please fill in the number of frontline employees by age group. 請按年齡分佈填寫前線僱用的人數。

- 5.4 Q.9 <u>Preferred Competency</u> 僱員宜有能力
 - (i) Please fill in the number of Transport Logistics staff who will require training, where appropriate, as listed in the below functional areas in the coming 12 months. The following also shows some examples of training areas for each functional area for reference.
 請填上未來十二個月貴機構就以下職能範疇需要培訓的物流貨運業僱員人數,如適用。以下亦列舉部份訓練內容例子作為參考。
 - (ii) The Logistics Industry Training Advisory Committee has published the 'Specification of Competency Standards (SCS)' for the reference of the Industry. The SCS is intended for use in curriculum or programme design, human resource development, as well as competency and qualifications recognition. The descriptions in the question are functional areas, while more detailed job competencies on the SCS are available on the website of the Recognition of Prior Learning (rpl.vtc.edu.hk) or Qualifications Framework (www.hkqf.gov.hk). 物流業行業培訓諮詢委員會已為物流業擬訂了一套《能力標準說明》,闡列有關本行業的各級能力標準,個別級別工作所需的能力、知識及條件基準。問題當中的職能範疇亦參照《能力標準說明》編訂。如欲進一步了解《能力標準說明》的詳細資料,可參閱過往資歷認可 (rpl.vtc.edu.hk) 或資歷架構 (www.hkqf.gov.hk) 網頁。
- Note: The information received will be treated in strict confidence and will be published only in the form of statistical summaries without reference to an individual organisation.
- 註: 調查所得資料絕對保密,只以統計摘要方式發表,並不提及個別機構。

Job Descriptions for Principal Jobs in the Transport Logistics Industry 物流貨運業 主要職務工作說明

Descriptions of Job Level 職級簡介

| Job Level | Description |
|---|---|
| 職級 | 簡介 |
| Managerial Level 經理級人員 | Head (deputy included) of a department or section of an establishment responsible for getting jobs done of the prescribed area of responsibilities by sub-ordinates according to the company policy, goals and objectives. 部門主管(包括副主管),根據公司政策、 目的及目標,及通過屬下員工完成、達到 有關職責範圍。 |
| Executive/Supervisory Level | Mainly assist the managerial level in carrying out the prescribed area of responsibilities. Usually are involved in supervision of the work of the junior level on the spot. |
| 行政/主任級人員 | 主要協助經理級人員去完成、達到有關職責範圍。通常於辦公室或操作場地督導初級員工的工作。 |
| Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | Work under supervision and characterised by office job duties, physical job duties with technical requirements or to receive/distribute document/cargo. 通常於督導下進行辦公室文書、操作場地 技術工作或接收/運送文件/貨物。 |

C1. Descriptions of Scope and Area of Responsibilities (Business Management, Strategic Planning) 範疇及職責範圍簡介(業務管理、計劃策略)

| No. 編號 | Scope 範疇 | Area of Responsibilities 職責範圍 |
|-----------|--|--|
| 1 | Business Management, Strategic Planning 業務管理、 計劃策略 | The upper echelon of an establishment in charge of the formulation of strategies, setting of guidelines and targets and steering of performance of the overall business of the establishment. Specifically: 公司內最高管理層,負責制訂公司策略、方針及目標,監控公司業務進度。具體職務有: |
| | | Business management - Assess the business potential and resources required for developing the business. Ensure the establishment, its business partners and contractors work together and in line with the company goal. Formulate performance indices for the establishment and monitor the progress of the establishment in reaching the target; adjust the policy/strategy if necessary. 業務管理 — 評估業務發展潛力,調撥資源開 拓公司業務,確保公司內部及以外的其合作伙 伴共同達致制定目標。制定評估公司表現的方式,監察公司每項政策/策略推行進度,並適時作出修改。 |
| | | Strategy planning - Establish the local/regional/global operating strategy (such as strategic alliance) for the establishment. Design and develop strategy for logistics solutions that can be offered by the establishment. 計劃策略 - 負責制定公司在本地、所屬地區以至全球的營運策略(如:戰略性合作伙伴),設計及開發公司策略性物流方案。 |
| | | Technology & technique - Assess the current technology and technique in operating the establishment and set policy for introduction/enhancement of new(er) technology and technique. 科技及技術 — 評估公司現有科技及技術水平,制定政策引進及改良公司的科技及技術。 |

Jobs for Scope of Business Management, Strategic Planning 「業務管理、計劃策略」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | | | | |
|--|--|--|--|--|--|
| | Air Transport Business & Operation (excluding Warehouse and Depot) 空運業務及有關操作 (不包括倉庫及碼頭) | | | | |
| 111 | Managerial Level 經理級人員 | | | | |
| 112 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 113 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |
| | usiness & Operation (excluding Warehouse) 有關操作 (不包括倉庫) | | | | |
| 211 | Managerial Level 經理級人員 | | | | |
| 212 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 213 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |
| Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括倉庫) | | | | | |
| 311 | Managerial Level 經理級人員 | | | | |
| 312 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 313 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |

C2. Descriptions of Scope and Area of Responsibilities (Fleet Operation and Management) 範疇及職責範圍簡介(機隊、航隊、車隊營運及管理)

| No. | Scope | Area of Responsibilities |
|-----|--|---|
| 編號 | 範疇 | 職責範圍 |
| 2 | Fleet Operation and Management 機隊、航隊、 車隊營運及管理 | The operating arm of an establishment in charge of maximising the asset/fleet of the establishment. Specifically: 公司內負責營運公司資產/航隊。具體職務有: Fleet management - Manage a fleet to offer a regular/scheduled/liner or irregular/chartered/tramp service; and design/develop the routing pattern according to senior management's decision. Decide on the timing and (sub-)contractors for maintaining the fleet. 航隊管理 - 根據管理層制定的營運策略編制航線及管理航線的整體服務。 Fleet acquisition & utilisation - Order/purchase/charter-in/leasing arrangement for the fleet. Also deal with sales/charter-out/leasing out/disposal/suspension/laid up of the fleet when applicable. Control/allocate space of the fleet where applicable. Control/allocate space of the fleet where applicable. fit 隊 調度及配置 - 適當調度航隊,適時為航隊準備配置/保養方案。 Contractors & suppliers - Select and supervise the services provided by (sub-)contractors & suppliers (such as through tendering mechanisms) for maintaining the fleet. 服務招標及外判 - 擬訂以投標形式甄選服務承承包商及供應商的細節,並監管其服務表現。 |

Jobs for Scope of Fleet Operation and Management 「機隊、航隊、車隊營運及管理」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | | | |
|--|--|--|--|--|
| 0*0 *0*0 0*0 *** IV Dr | usiness & Operation (excluding Warehouse and Depot) 有關操作 (不包括倉庫及碼頭) | | | |
| 121 | Managerial Level 經理級人員 | | | |
| 122 | Executive/Supervisory Level 行政/主任級人員 | | | |
| 123 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | |
| | usiness & Operation (excluding Warehouse) 有關操作 (不包括倉庫) | | | |
| 221 | Managerial Level 經理級人員 | | | |
| 222 | Executive/Supervisory Level 行政/主任級人員 | | | |
| 223 Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |
| Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括倉庫) | | | | |
| 321 Managerial Level 經理級人員 | | | | |
| 322 | Executive/Supervisory Level 行政/主任級人員 | | | |
| 323 Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |

C3. Descriptions of Scope and Area of Responsibilities (Sales & Customer Service) 範疇及職責範圍簡介(市場銷售及顧客服務)

| No. | Scope | Area of Responsibilities |
|-----|--|---|
| 編號 | 範疇 | 職責範圍 |
| 3 | Sales & Customer Service 市場銷售及 顧客服務 | The operating arm of an establishment in charge of finding out needs of customers, securing the business and serving customers. Specifically: 公司內負責發掘客戶需要,跟進客戶要求並提供服務,以拓展公司業務。具體職務有: Sales & marketing - Assess the market/customers demand/ needs and competition environment; recommend and implement sales target, customer relationship strategy, marketing strategy and pricing strategy etc. 銷售及市場拓展 - 分析市場/客戶的需要及市場競爭環境,建議及推行銷售目標、客戶服務策略、市場策略及定價策略等。 Customer service - The business process from initial enquiry to booking to arrangement of shipments and the documentation/revenue receivable. 客戶服務 - 處理來貨、貨物分發及運送之間的有關手續及所需文件。 |

Jobs for Scope of Sales & Customer Service 「市場銷售及顧客服務」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | | | | |
|--|--|--|--|--|--|
| 010 1010 10 010 - 111 01 | Air Transport Business & Operation (excluding Warehouse and Depot) 空運業務及有關操作 (不包括倉庫及碼頭) | | | | |
| 131 | Managerial Level 經理級人員 | | | | |
| 132 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 133 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |
| | usiness & Operation (excluding Warehouse) 有關操作 (不包括倉庫) | | | | |
| 231 | Managerial Level 經理級人員 | | | | |
| 232 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 233 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |
| Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括倉庫) | | | | | |
| 331 Managerial Level 經理級人員 | | | | | |
| 332 | Executive/Supervisory Level 行政/主任級人員 | | | | |
| 333 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | |

C4. Descriptions of Scope and Area of Responsibilities (Frontline Cargo Operation) 範疇及職責範圍簡介(貨物調度、處理、前線操作)

| No. 編號 | Scope 範疇 | Area of Responsibilities 職責範圍 |
|-----------|--|---|
| 4 | Frontline Cargo Operation 貨物調度、 處理、 前線操作 | The operating arm of an establishment in charge of arranging cargo shipments according to the needs of customers. Specifically: 公司內負責按客戶需求安排有關貨運。具體職務有: |
| | | Space - Schedule cargo/shipment movements according to space allocated. 艙位調度 一 按艙位分配,安排貨運日期/船期。 |
| | | Cargo/shipment arrangement - Operation process from receiving to storing to line-haul to distributing & releasing of cargo; co-loading/consolidation where applicable and completion of mandatory formalities. 貨運/航程調度 - 處理貨物交收、分發、運送之間的一切事宜及有關手續。 |
| | | Contractors & suppliers - Select and supervise the services provided by (sub-)contractors & suppliers for cargo operation. 服務招標及外判 - 甄選及監管貨運服務承包商及供應商。 |
| | | Safety & security - Ensure the operation is in compliance with mandatory and inhouse requirements. 安全及保安 - 確保貨運過程在符合有關法例與內部指引的情況下運作。 |

Jobs for Scope of Frontline Cargo Operation 「貨物調度、處理、前線操作」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | | | | | |
|--|--|--|--|--|--|--|
| The second second second second second | Air Transport Business & Operation (excluding Warehouse and Depot) 空運業務及有關操作 (不包括倉庫及碼頭) | | | | | |
| 141 | Managerial Level 經理級人員 | | | | | |
| 142 | Executive/Supervisory Level 行政/主任級人員 | | | | | |
| 143 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | | |
| | usiness & Operation (excluding Warehouse) 有關操作 (不包括倉庫) | | | | | |
| 241 | Managerial Level 經理級人員 | | | | | |
| 242 | Executive/Supervisory Level 行政/主任級人員 | | | | | |
| 243 Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | | | |
| Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括倉庫) | | | | | | |
| 341 | 341 Managerial Level 經理級人員 | | | | | |
| 342 | Executive/Supervisory Level 行政/主任級人員 | | | | | |
| 343 | 343 Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | | | | |

C5. Descriptions of Scope and Area of Responsibilities (Technical/Engineering Support) 範疇及職責範圍簡介(機械/技術支援)

| No. | Scope | Area of Responsibilities |
|-----|---|--|
| 編號 | 範疇 | 職責範圍 |
| 5 | Technical/ Engineering Support 機械/ 技術支援 | The operating arm of an establishment in charge of technical service. Specifically: 公司內負責提供技術支援之單位。具體職務有: Machinery & equipment - Establish technical indicators and management system for the operation of machinery and equipment. 機械及設備 - 建立使用機械及有關設備的技術指標及管理制度。 Contractors & suppliers - Select and supervise the services provided by (sub-)contractors & suppliers for machinery and equipment. 服務招標及外判 - 甄選及監管機械及設備承包商及供應商。 Safety & security - Ensure the operation of machinery and equipment is in compliance with mandatory and inhouse requirements. 安全及保安 - 確保機械及設備符合有關法例與內部指引的情況下運作。 |

Jobs for Scope of Technical/Engineering Support 「機械/技術支援」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | | |
|--|---|--|--|
| Air Transport Business & Operation (excluding Warehouse and Depot) 空運業務及有關操作 (不包括倉庫及碼頭) | | | |
| 151 | Managerial Level 經理級人員 | | |
| 152 | Executive/Supervisory Level 行政/主任級人員 | | |
| 153 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | |
| Sea Transport Business & Operation (excluding Warehouse) 海運業務及有關操作 (不包括倉庫) | | | |
| 251 | Managerial Level 經理級人員 | | |
| 252 | Executive/Supervisory Level 行政/主任級人員 | | |
| 253 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | |
| Land Transport Business & Operation (including Warehouse) 陸運業務及有關操作(包括倉庫) | | | |
| 351 | Managerial Level 經理級人員 | | |
| 352 | Executive/Supervisory Level 行政/主任級人員 | | |
| 353 | Technician/Craftsman/Operative Level 技術員/技工/操作工級人員 | | |

C6. Descriptions of Scope and Area of Responsibilities (Other Supporting Services) 範疇及職責範圍簡介(其他行政支援)

| No. | Scope | Area of Responsibilities |
|-----|---|---|
| 编號 | 範 疇 | 職責範圍 |
| 6 | Other Supporting Services (such as Finance, Accounting, Human Resources, Information Technology) 其他行政支援 (如財務會計、 人力資源、 資訊科技) | Supporting units of an establishment not directly involved in the business, operation and technical services, such as finance, accounting, human resources, information technology. 公司業務、營運及技術支援以外的一般行政支援,如財務會計、人力資源、資訊科技等。 |

Jobs for Scope of Other Supporting Services (such as Finance, Accounting, Human Resources, Information Technology)

「其他行政支援,如財務會計、人力資源、資訊科技」範疇的職位

| Job Code 職位 編號 | Job Level 職級 | |
|-----------------------|--------------------------|--|
| All Sectors 所有分類界別 | | |
| 000 | All Job Levels 所有職級人員 | |